

# 21ST CENTURY SCHOOLS BOND ADVISORY COMMITTEE

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JUNE 9, 2015 MEETING



# GOB UPDATE YEARS 1, 2, 3 AND ACCELERATED PROJECTS

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### YEAR I (68 PROJECTS)

- **32** ACHIEVED SUBSTANTIAL COMPLETION
- 34 IN CONSTRUCTION
  - 2 IN BIDDING

NOTES:

- > MAST AT VIRGINIA KEY PROJECT IS ON SCHEDULE TO OPEN AUGUST OF 2015
- > MIAMI NORLAND SENIOR HIGH SCHOOL REPLACEMENT ON SCHEDULE TO OPEN AUGUST OF 2016

142 SMALLER ACCELERATED PROJECTS (PLAYGROUNDS, PORTABLE REMOVAL, ROOFING, AIR CONDITIONING). AS OF JUNE 3:

- 88 PROJECTS COMPLETED
- I9 IN CONSTRUCTION
- BALANCE IN DESIGN OR BIDDING



### YEAR 2 (79 PROJECTS)

#### UNDER \$1M:

54

9

ASSIGNED TO NEW SBE/MBE ARCHITECTS AND CONTRACTORS: 10 IN CONSTRUCTION; 41 IN DESIGN/BIDDING; BALANCE IN SCOPING

#### <u>\$1MTO \$2M:</u>

ASSIGNED TO A/EPC AND CONTRACTOR TEAMS: 9 IN CONSTRUCTION

#### **OVER \$2M:**

16 > 15 PROJECTS – ARCHITECTS AND CONTRACTORS COMMISSIONED : 1 IN CONSTRUCTION; 12 IN DESIGN/BIDDING; AND THE BALANCE IN FINAL SCOPING

I PROJECT – ARCHITECT COMMISSIONED WITH CONTRACTOR COMMISSIONING BY THE BOARD ON HOLD (DASH)



### YEAR 3 (54 PROJECTS)

### 6 UNDER \$1M:

ASSIGNED TO SBE/MBE ARCHITECTS AND CONTRACTORS. 4 IN DESIGN; 2 IN SCOPING

### **§IMTO \$2M:**

ASSIGNED TO A/EPC AND CONTRACTORS. 8 IN DESIGN; 3 IN SCOPING

#### **OVER \$2M:**

- SEVEN GROUPS OF PROJECTS, INCLUDING TWO GROUPS RESERVED FOR SHELTERED MARKETS
- A/E SOLICITATION ADS FOR FIRST TWO GROUPS ISSUED IN MARCH WITH ONE OF THOSE TARGETED TO SHELTERED MARKETS; ARCHITECT COMMISSIONINGS FOR FIRST TWO GROUPS PROJECTED FOR JUNE BOARD MEETING (SEE NEXT SLIDE FOR MORE DETAIL) WITH
  - CONTRACTORS TO FOLLOW IN JULY
  - SOLICITATIONS FOR THE REMAINING PROJECT GROUPS TO CONTINUE UNTIL COMPLETED



#### **GROUP I (5 PROJECTS)**

- I. <u>NORLAND ELEMENTARY</u> RODRIGUEZ ARCHITECTS, SBE AND MWBE CERTIFIED (32% SMBE GOAL COMMITMENT)
- 2. <u>GULFSTREAM ELEMENTARY</u> LIVS ASSOCIATES, SMBE AND MWBE CERTIFIED (15% SMBE GOAL COMMITMENT)
- YEAR 3. CHARLES R. HADLEY ELEMENTARY ALLEGUEZ ARCHITECTURE, INC., SMBE AND MVBE CERTIFIED (22% SMBE GOAL COMMITMENT)
  - A/E 4. JESSE McCRARY, JR. ELEMENTARY NYARKO ARCHITECTURAL GROUP, INC., SMBE AND MWBE CERTFIED (15%SMBE GOAL COMMITMENT)
- **COMMISSIONING** 5. <u>HENRY H. FILER MIDDLE</u> LAURA M. PEREZ & ASSOCIATES, SMBE AND MWBE CERTIFIED (20% SMBE GOAL COMMITMENT)

9 PROJECTS

### OVER \$2M

- I. <u>HENRY M. FLAGLER ELEMENTARY</u> KVH ARCHITECTS, P.A., SMBE AND MWBE CERTIFIED (15% SMBE GOAL COMMITMENT)
- 2. <u>HIBISCUS ELEMENTARY</u>– CARTY ARCHITECTURE, LLC, SMBE AND MWBE CERTIFIED (15% SMBE GOAL COMMITMENT)
- 3. <u>D.A. DORSEY TECHNICAL COLLEGE</u> LAURA M. PEREZ & ASSOCIATES, SMBE AND MWBE CERTIFIED (20% SMBE GOAL COMMITMENT)
- 4. <u>JACK D. GORDON ELEMENTARY</u> RODRIGUEZ ARCHITECTS, INC., SMBE AND MWBE CERTIFIED (27% SMBE GOAL COMMITMENT)



# GOB PROGRAM ADJUSTMENTS

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### GOB PROGRAM ADJUSTMENTS

- As construction contracts are negotiated and agreed upon and projects completed, a financial reconciliation is undertaken as part of the project close-out process
- This process is expected to create opportunities for reallocation of funds from projects where all the scope was completed under budget to projects where the needs proved to be greater than what was provided in budget
- Information on funding reallocations will be submitted to the Committee periodically



# GOB PROGRAM ADJUSTMENTS

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FUNDING SOURCE FOR ADJUSTMENT	AV. BALANCE	PROJECT WITH UNFUNDED CRITICAL SCOPE	FUNDING REQUIRED
Unallocated Contingency	\$ 398,808.53	South Hialeah Elementary*	\$ 391,000
		TOTAL REQUIRED	\$ 391,000
TOTAL REMAINING IN CONTINGENCY	\$ 7,808.53		

\* THE ALLOCATION WILL FUND THE IMPROVEMENT OF REMAINING GROUP RESTROOMS IN BUILDING 4



### RECOMMENDED ACTION: ENDORSE REALLOCATION OF FUNDS AS SHOWN FROM UNALLOCATED YEAR I CONTINGENCY TO A YEAR I PROJECT WITH UNFUNDED CRITICAL NEEDS

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### GROUNDBREAKING, TOPPING OUT AND RIBBON-CUTTING EVENTS

on-Cutting Eve





MIAMI SOUTHRIDGE SENIOR HIGH SCHOOL GROUNDBREAKING

OAK GROVE ELEMENTARY SCHOOL GROUNDBREAKING

M.A.S.T. ADDITION TOPPING OUT

#### MIAMI LAKES EDUCATIONAL CENTER RIBBON-CUTTING

#### Media Advisory

Miami-Dade County Public Schools Office of Public Relations - 1450 N.E. 2nd Avenue, Marni, FL 33132 - 305-995-1126 - dadeschools.net

FOR IMMEDIATE RELEASE Monday, March 30, 2015 CONTACT: Daisy Gonzalez-Diego Miami-Dade County Public Schools 305-995-2060

\*\*\*MEDIA ADVISORY\*\*\*

#### M-DCPS TO HOST BOND PROJECT RIBBON-CUTTING EVENT AT MIAMI LAKES EDUCATION CENTER & TECHNICAL COLLEGE

WHO: Superintendent of Schools Alberto M. Carvalho, School Board members, community leaders, District and school administrators, teachers, students, and parents

> on Bond Ribbon-Cutting 2, 2015

ional Center and Technical College et 33014

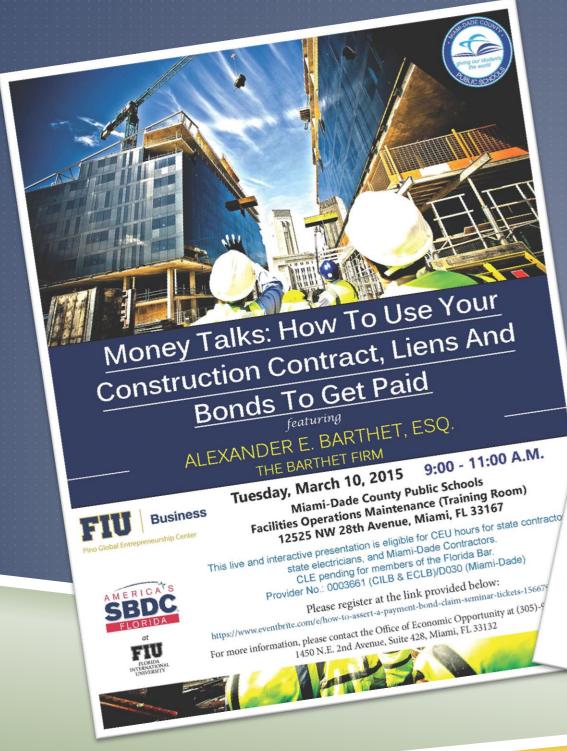
nty Public Schools (M-DCPS) is vents across the school district pleted school bond projects e overwhelming voter approval n General Obligation Bond. The ed to modernize and construct throughout the district, expand , enhance facility safety, and gy upgrades at all schools. w buildings for school sites are ign process, in preparation for w wireless infrastructure has aving the way for schools to

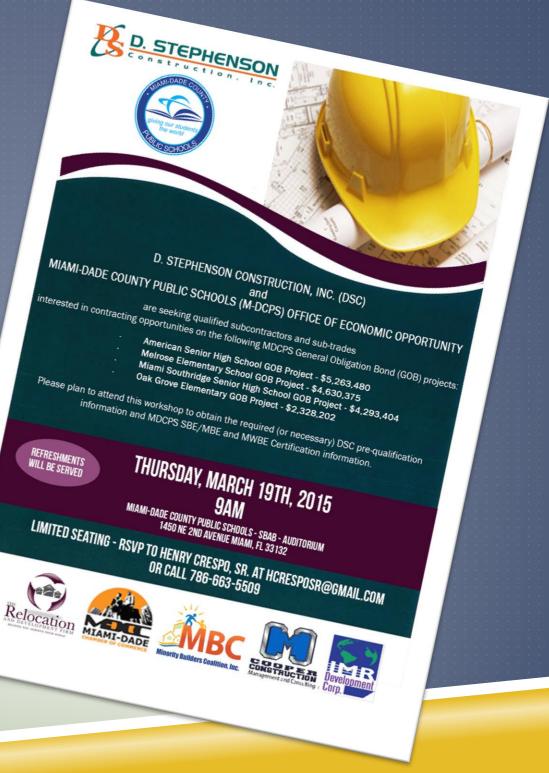
move into the digital age.



### **BUSINESS OUTREACH EVENTS**

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# GOB PROJECT EXPENDITURES (IN MILLIONS)

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Transaction Category	March 'I 4	June'l 4	September '14	December 'I 4	March 'I 5	May '15
Facilities Exp. (in	<b>*</b> 0	<b>6</b> 22	<b>\$</b> 20	<b>\$</b> 50	¢05	<b>6</b> 107
Millions \$) Technology Exp. (in	\$8	\$23	\$38	\$58	\$85	\$106
Millions \$)	\$16	\$28	\$35	\$38	\$43	\$43

GOB Quarterly Expenditures Breakdown March 2014 to March 2015 (In millions \$)





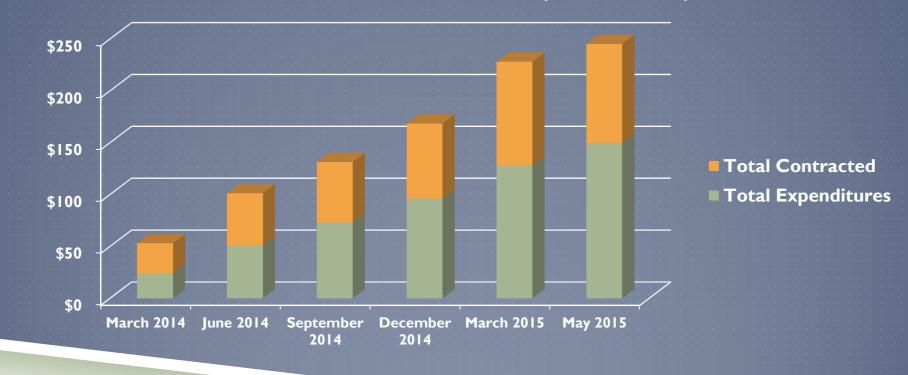
### GOB - EXPENDITURES AND CONTRACTED

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Transaction Category	March 'I 4	June'l 4	September 'I 4	December '14	March '15	May '15
Expenditures (in						
Millions\$)	\$24	\$5 I	\$73	\$96	\$128	\$150
Contracted (in						
Millions \$)	\$29	\$50	\$58	\$72	\$100	\$96

GOB Quarterly Expenditures and Encumbrances March 2014 to March 2015 (In millions \$)





# YEAR 4 PROJECTS FY 2015-2016

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### YEAR 4 PROJECTS OVER \$2M

- 39 projects with construction values over \$2M will require separate solicitations
- A determination will be made in collaboration with OEO on opportunities for SBE Sheltered Market architect and contractor solicitations
- A construction delivery method matrix will also be completed for these projects (e.g. hard bid v. CM at Risk) based on the protocol previously presented and endorsed by the Committee at the June 11, 2013 meeting



# YEAR 4 PROJECTS

To both streamline the process and continue to offer opportunities to as many qualified firms as possible, projects were preliminarily categorized into 4 groups based on value and level of complexity or specific scope characteristics, plus an individual solicitation for the largest project in Year 4

In addition to the 39 projects with construction values greater than \$2M, 11 projects with construction values of less than \$2M have already been assigned to teams of architects and contractors



### PRELIMINARY PROJECT GROUPING STRATEGY

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### YEAR 4 BOND PROJECTS FY 2015-2016

School Name	FY 15/10	5	SOLICITATION & GROUPINGS
Emerson Elementary School	\$1,	595,026	AEPC
Florida City Elementary School	\$ 1,	747,621	AEPC
Carol City Elementary School	\$ 2,	367,370	AEPC
Cutler Bay Acad. of Adv. Studies - Centennial	\$ 2,	459,132	AEPC
Brentwood Elementary School	\$ 2,	483,897	AEPC
Parkway Elementary School	\$2,	539,964	AEPC
North Twin Lakes Elementary School	\$2,	567,545	AEPC
Amelia Earhart Elementary School	\$2,	571,000	AEPC
Norwood Elementary School	\$2,	577,442	AEPC
Claude Pepper Elementary School	\$ 2,	754,207	AEPC
Treasure Island Elementary School	\$ 2,	834,029	AEPC
Redland Middle School	\$ 2,	992,522	AE SOLICITATION-GROUP 1
Doral Middle School (convert to SHS)	\$ 3,	000,000	AE SOLICITATION-GROUP 1
South Miami Middle School	\$3,	035,324	AE SOLICITATION-GROUP 1
Greynolds Park Elementary School	\$3,	175,950	AE SOLICITATION-GROUP 1
Coral Way K-8 Center	\$ 3,	181,288	AE SOLICITATION-GROUP 1
Allapattah Middle School	\$ 3,	243,730	AE SOLICITATION-GROUP 1
Paul Laurence Dunbar K-8 Center	\$ 3,	256,614	AE SOLICITATION-GROUP 1
Henry S. West Laboratory School	\$ 3,	264,722	AE SOLICITATION-GROUP 1
Pinecrest Elementary School	\$ 3,	310,679	AE SOLICITATION-GROUP 1
Palm Springs North Elementary School	\$ 3,	352,990	AE SOLICITATION-GROUP 1
Brownsville Middle School	\$ 3,	401,572	AE SOLICITATION-GROUP 1



### PRELIMINARY PROJECT GROUPING STRATEGY

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### YEAR 4 BOND PROJECTS FY 2015-2016

School Name	FY 15/16	SOLICITATION & GROUPINGS
Earlington Heights Elementary School	\$ 3,531,279	AE SOLICITATION-GROUP 1 SHELTERED
North Miami Beach Senior High	\$ 3,542,048	AE SOLICITATION-GROUP 1 SHELTERED
Arvida Middle School	\$ 3,557,956	AE SOLICITATION-GROUP 1 SHELTERED
Hialeah Middle School	\$ 3,623,143	AE SOLICITATION-GROUP 1 SHELTERED
Miami Lakes Middle School	\$ 3,746,825	AE SOLICITATION-GROUP 1 SHELTERED
Lenora Braynon Smith Elementary School	\$ 3,847,382	AE SOLICITATION-GROUP 1 SHELTERED
George Washington Carver Middle School	\$ 3,981,796	AE SOLICITATION-GROUP 1 SHELTERED
North Hialeah Elementary School	\$ 4,028,362	AE SOLICITATION-GROUP 2 SHELTERED
Gilbert L. Porter Elementary School	\$ 4,031,810	AE SOLICITATION-GROUP 2 SHELTERED
Palmetto Middle School	\$ 4,079,860	AE SOLICITATION-GROUP 2 SHELTERED
Fienberg/Fisher K-8 Center	\$ 4,338,361	AE SOLICITATION-GROUP 2 SHELTERED
Everglades K-8 Center	\$ 4,608,254	AE SOLICITATION-GROUP 2 SHELTERED
Joella C. Good Elementary School	\$ 4,675,420	AE SOLICITATION-GROUP 2 SHELTERED
Homestead Middle School	\$ 4,774,544	AE SOLICITATION-GROUP 2 SHELTERED
Riviera Middle School	\$ 5,683,099	AE SOLICITATION-GROUP 2
Palm Springs Elementary School	\$ 6,264,761	AE SOLICITATION-GROUP 2
Leisure City K-8 Center	\$ 6,434,320	AE SOLICITATION-GROUP 2
South Pointe Elementary School	\$ 6,452,083	AE SOLICITATION-GROUP 2
Citrus Grove Elementary School	\$ 6,559,827	AE SOLICITATION-GROUP 2
Miami Shores Elementary School	\$ 6,889,836	AE SOLICITATION-GROUP 2
Ernest R Graham K-8 Academy	\$ 7,335,094	AE SOLICITATION-GROUP 2
Charles R. Drew K-8 Center & Middle	\$ 7,901,237	AE SOLICITATION-GROUP 2



### PRELIMINARY PROJECT GROUPING STRATEGY

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### YEAR 4 BOND PROJECTS FY 2015-2016

School Name	FY 15/16	SOLICITATION & GROUPINGS
Broadmoor Elementary School	\$ 8,085,647	AE SOLICITATION-GROUP 3
Flamingo Elementary School	\$ 8,975,142	AE SOLICITATION-GROUP 3
Miami Park Elementary School	\$ 9,271,733	AE SOLICITATION-GROUP 3
Miami Springs Senior High	\$ 12,504,389	AE SOLICITATION-GROUP 3
New Secondary Facility - NE Miami Dade	\$ 14,577,805	AE SOLICITATION-GROUP 3
Miami Palmetto Senior High	\$ 29,464,552	AE INDIVIDUAL SOLICITATION



### YEAR 4 SUMMARY (50 PROJECTS)

**<u>\$IMTO \$2M</u>** (COLLECTIVE VALUE OF APPROX. \$26.5M):

ALREADY ASSIGNED TO A/EPC AND CONTRACTOR TEAMS; ALL IN SCOPING

OVER \$2M (COLLECTIVE VALUE OF APPROX. \$228M):

11

RANGING IN TOTAL PROJECT VALUE FROM \$3M TO \$14.5

 TO BE BUNDLED IN GROUPS, PRELIMINARILY FIVE GROUPS PLUS AN INDIVIDUAL SOLICITATION FOR LARGEST PROJECT [MIAMI PALMETTO SENIOR HIGH SCHOOL PARTIAL REPLACEMENT]
 OF THE FIVE GROUPS, TWO ARE PRELIMINARILY SET ASIDE CANDIDATES FOR SBE SHELTERED MARKETS. FINAL DETERMINATION OF GROUPINGS TO BE MADE BY OEO AND OFFICE OF SCHOOL FACILITIES BASED ON AVAILABILITY AND OTHER RELEVANT FACTORS

CONSTRUCTION DELIVERY METHOD DETERMINATION TO BE BASED ON ESTABLISHED PROTOCOL AND REPORTED BACK TO COMMITTEE AT THE SEPTEMBER MEETING



### NEXT GO BONDS ISSUANCE

- With the objective of closely tying expenditures to projected cash flow needs, the District has been able to maintain the related tax burden reasonable as promised the Miami-Dade voters.
- At this time, the cash flow projections require the issuance of approximately \$200 million in new bonds to meet the accelerated project schedule and related cash needs.



### NEXT GO BONDS ISSUANCE

- The proposal to issue the next series of General Obligation Bonds was presented to the Treasury Advisory Committee, which recommended to the School Board the issuance of up to \$200 million at the beginning of the 2015-16 fiscal year.
- The School Board approved the issuance of the 2015 GOB series on May 13, 2015.



### NEXT GO BONDS ISSUANCE

 The following schedule reflects the current cash flow schedule and future bond issuances:

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	13-14 Actuals	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	TOTAL
Expenditures	-50,978,331	-121,981,879	-212,956,582	-250,145,680	-251,584,010	-212,045,969	-100,307,549	-1,200,000,000
GOB Issues	300,000,000		200,000,000 *	250,000,000	250,000,000	200,000,000	0	1,200,000,000
Balances	249,021,669	127,039,790	114,083,208	113,937,528	112,353,518	100,307,549	0	0

PROPOSED GOB ISSUE IN FY 15-16



# SECOND ANNUAL REPORT

Miami-Dade County Public Schools

### 21st Century Schools Bond Advisory Committee

Second Annual Report

2015



21st Century Schools Bond Advisory Committee – Second Annual Report 2015

#### Executive Summary

March 31, 2015 marks the end of the second annual reporting period in the GO Bond program's implementation, approximately 28 months following overwhelming approval by the voters of the Bond referendum in November of 2012. Over the course of the year, the District successfully completed a number of milestones and initiatives on several fronts, as evidenced below. In all, the District had almost 240 projects on deck at different stages ranging from substantially completed to planning and predesign.

Students throughout Miami-Dade County are already benefitting from the investment made in GO Bond projects at their schools. Classrooms are being transformed into 21<sup>st</sup> Century instructional spaces with new technology, windows, air conditioning, lighting and other improvements. New playgrounds, parent drop-off areas and other site upgrades are in use at schools throughout the District.

As summer approaches, construction activities will intensify at many schools. The following provides an overview regarding the status of GO Bond projects.

#### Year 1 Projects:

✓ Out of 66 projects under \$2M in value:

- 23 were completed;
- 4 39 were in construction; and
- The balance was in bidding or plan review.
- ✓ The 2 other projects, replacement of Miami Norland Senior High and a new grade 6-12 addition @ M.A.S.T. on Virginia Key, were in construction with the former in track to open in 2016 and the latter in August of 2015.

#### Accelerated Projects:

- ✓ Out of 137 projects district-wide:
  - 80 were completed;

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### **REPORT CONTENT**

- The Second Annual Report is meant to provide a summary of activities undertaken by the District in its continued implementation of the GO Bond program. Specifically, the Report includes the following:
  - Committee governance and current membership
  - Executive Summary describing,
    - project related activities, including number of projects on deck and status
    - continued efforts to increase small business participation as well as related mentoring,
    - outreach efforts
    - Financial activity (expenditures and encumbrances over the last year, through March 31, 2015)



- Section describing:
  - some of the challenges and 'lessons learned' over the last year as the GO Bond program quickly ramped up
  - the strategy used to encourage wider distribution of projects among a greater number of different firms (i.e. the seven groupings of larger projects funded in Year 3) as well as the set aside of specific projects for Sheltered Market SBE architects and contractors
  - program/funding adjustments from schools with surplus funds to schools with additional critical needs
  - advancing projects or critical project scope from a future year



- A section listing individual projects in Year 1 through Year 3 as well as project scope accelerated from projects funded in Year 4 or Year 5, with details on:
  - location
  - funding allocation
  - expenditures
  - project architect and contractor (except where commissioning or assignment is pending) and certifications, i.e. SBE, MBE and/or MWBE
  - requirement for sub-consultant or sub-contractor goals
  - project status
    - year funded



- A section on business development and community outreach activities, including:
  - SBE certification dashboard
  - contractor pre-qualification dashboard
  - a description of strategic alliances and partnerships
  - a chronicle of community outreach and public engagement activities
  - an update on compliance procedures, including reporting and the rollout and purpose for B2GNow, a real-time compliance tool to be used by OEO in its compliance monitoring activities



- A Bond financing section laying out the basis for a revised bond issuance strategy that more closely reflects cash flow needs and continues to minimize the additional impact on the county's taxpayers
  - A section dedicated to describing stakeholder involvement over the last year, including:
    - town hall meetings
    - special meetings with various entities
    - groundbreaking events,
    - chronicling of project progress, and
      - implementation of user satisfaction surveys



### **REPORT REVIEW AND INPUT**

- District provides draft of Second Annual Report to the Committee – June 9, 2015
- Committee members to provide any comments & changes to District staff July 15, 2015
- District to issue final draft to Committee August 15, 2015

 Committee approval of Report as final and its transmittal to the School Board – September 8, 2015



# ADVISORY COMMITTEE'S SCHOOL ADOPTION PROGRAM

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### SCHOOL ADOPTION PROGRAM

- To date, 13 Committee members have 'adopted a school'
- Thus far, the following schools have been visited:
  - Shenandoah Elementary School Member Revuelta
  - Kenwood K-8 Chair Martinez
  - Phyllis Ruth Miller Elementary School Member Dawsey
  - Bunche Park Elementary School Member Daniels
  - Shenandoah Middle School Member Gebara
  - Ojus Elementary School Member Donath
  - Palmetto Elementary School Vice-Chair Lerner



### SCHOOL ADOPTION PROGRAM

- Scheduled to be visited over the next month:
  - Cutler Bay Middle School Member Wallace
  - Hialeah-Miami Lakes Senior High School Member Wyllie
  - Hialeah Senior High School Member Garcia
  - Hubert O. Sibley K-8 Member Foreman
  - Coconut Grove Elementary School Member Lowell
  - Ruth K. Broad/Bay Harbor K-8 Member Rubin



# OFFICE OF ECONOMIC OPPORTUNITY UPDATE

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### SBE CERTIFICATION DASHBOARD

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#### **BREAKDOWN OF SBE CERTIFICATIONS**

48	African-American Female
159	African-American Male
3	African-American 50/50 Company
3	Asian-American Female
7	Asian-American Male
113	Hispanic-American Female
210	Hispanic-American Male
7	Hispanic 50/50 Company
1	Native-American Female
63	Non-Minority
1	Service-Disabled Veteran Female
5	Service-Disabled Veteran Male
37	White Female
659	TOTAL (AS OF 06-04-15)



### GENERAL UPDATES

- B2GNow Compliance System
  - Compliance tool will automate certification and contractor prequalification applications; track Small, Micro, M/WBE goals, subcontractor payments, prompt payment, workforce utilization and compile comprehensive payment analysis
    - Certification Management Module/Certification
      Directory/Data Migration (Completed)
      - Contractor Compliance Module (In Progress)



### GENERAL UPDATES

- The Surety & Fidelity Association Model Contractor Development Program
  - Purpose of the program is to increase access to bonding for small and emerging contractors seeking to do business with M-DCPS.
  - 8 week curriculum where business owners will attend class one night per week and will be paired with local surety bond professionals
    - Stakeholder Kick-off Meeting June 11, 2015
    - I0am-2pm @ South Florida Educational Federal Credit Union (2<sup>nd</sup> Floor Conference Room)



### 21ST CENTURY SCHOOLS BOND ADVISORY COMMITTEE

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### NEXT MEETING: SEPTEMBER 8, 2015