



# 21st Century Schools Bond Advisory Committee

## Third Annual Report



2016

---

**Table of Contents**

	Page #
<b>Letter from Chair Roberto Martinez</b>	<b>3</b>
<b>Bond Advisory Committee-Duties and Responsibilities</b>	<b>4</b>
<b>Bond Advisory Committee Membership</b>	<b>6</b>
<b>Executive Summary – The Year in Retrospect</b>	<b>9</b>
Year 1 Projects	9
Accelerated Projects	9
Year 2 Projects	10
Year 3 Projects	10
Year 4 Projects	11
Small Business Participation	11
Community Outreach Efforts	27
Financial Activity	28
<b>GO Bond Program Update</b>	<b>29</b>
<b>Office of Economic Opportunity</b>	<b>63</b>
Community Outreach and Public Engagement	63
Small and Micro Business Enterprise Certification Dashboard	65
Contractor Prequalification Dashboard	66
OEO Compliance Process and Outcome	67
B2GNow Compliance Tool	67
Internal Stakeholders	67
OEO Calendar of Events	68
<b>Bond Financing Report</b>	<b>74</b>



---

**Table of Contents (Cont'd)**

	<b>Page #</b>
<b>Appendices</b>	<b>75</b>
<ul style="list-style-type: none"><li>• Committee Presentations and Meeting Minutes (June 2014 through March 2015)</li><li>• Outreach Events and Press Releases on GO Bond Program (April 2014 through March 2015)</li></ul>	



# Miami-Dade County Public Schools

*giving our students the world*

**Superintendent of Schools**  
Alberto M. Carvalho

**Miami-Dade County School Board**

- Dr. Lawrence S. Feldman, Chair
- Dr. Marta Pérez, Vice Chair
- Dr. Dorothy Bendross-Mindingall
- Susie V. Castillo
- Dr. Steve Gallon III
- Perla Tabares Hantman
- Dr. Martin Karp
- Lubby Navarro
- Mari Tere Rojas

January 30, 2017

To: The Honorable Chair and Members of The School Board of Miami-Dade County, Florida

On behalf of the 21<sup>st</sup> Century Schools Bond Advisory Committee, it is my responsibility and privilege to present you with the Committee’s Third Annual Report. As in past years, this Report provides an overview of the Committee’s activities from April 1, 2015 through March 31, 2016. During this period of increasingly active implementation of the GO Bond Program, the Committee continued faithfully to discharge its duties and responsibilities to oversee the fidelity and alignment of the Program with its original goals and guiding principles.

The Committee’s work is set forth in detail in the Report. It is worth highlighting the following:

During this third year, the project implementation pace increased noticeably, with over 220 projects completed and approximately 200 in construction, bidding, or design by the end of the reporting period. This rapid pace was reflected in the expenditure and contracted levels. As of March, 2016, approximately \$277 Million was expended for GO Bond projects, an increase of almost \$150 Million from the prior year, with another \$117 Million under contract. The Board also successfully sold \$200 Million in bonds, taking full advantage of favorable market rates, at an estimated cost savings to the taxpayers of over \$30 Million in interest, as compared to prior issues.

Just as notable was the progress made during this period in the area of small and micro business outreach and engagement. The Committee has closely followed the District’s progress and has seen a marked increase in not only the number of Small/Micro Business Enterprise (S/MBE) firms participating overall in the GO Bond Program, but also in the individual levels of participation in the projects themselves. In addition, revisions to the selection of design professionals and contractors during this period further incentivized team diversity among participating sub-consultants and sub-contractors. The Committee anticipates these opportunities will be sustained throughout the remainder of the Bond Program.

We look forward to the year ahead and to our work together for the benefit of all the children.

Sincerely,

Roberto Martinez, Chair

/ad

School Board Administration Building • 1450 N.E. 2nd Avenue • Miami, Florida 33132  
305-995-1000 • [www.dadeschools.net](http://www.dadeschools.net)

## **Bond Advisory Committee – Duties and Responsibilities**

On May 8, 2013, the School Board approved Board Policy 9145 on final reading constituting the 21<sup>st</sup> Century Schools Bond Advisory Committee. The Policy established the purpose of the Committee and membership requirements reflective of Miami-Dade's diverse make-up. Following are relevant excerpts of the Policy.

### **Purpose:**

The purpose of the 21<sup>st</sup> Century Bond Advisory Committee ("Committee") is to review, monitor, make recommendations to the School Board and Superintendent, and inform the public on the planning, progress, and implementation of the projects funded with proceeds from the 21<sup>st</sup> Century Schools Bond Program ("Bond Program") approved by voters on November 6, 2012. The Committee is formed to provide transparency and instill confidence in Miami-Dade County taxpayers that projects funded by the Bond Program are being delivered in a timely manner, are equitably distributed across the community and that the investments made are supporting the local economy.

### **Committee's Responsibilities:**

1. Review and monitor the performance and program achievements of the Bond Program;
2. Advise the Superintendent and the Board of the progress of the Bond Program;
3. Assist in informing the community of the Bond Program progress and participate in District community outreach efforts;
4. Assist in the annual planning of activities related to Bond Program implementation; and
5. Make recommendations on the use of any surplus bond project funds or unspent project allocations.

The Committee's reviews and recommendations shall be reported on an annual basis to the Board, Superintendent and the community. The annual report shall assess the implementation of the Bond program to ensure that the Bond Program proceeds are being spent according to the published plan, that projects are being delivered in a timely manner and are equitably distributed, and that Bond Program proceeds are directed to the local economy.

**Membership Qualifications:**

1. Each voting member shall have an outstanding reputation for civic involvement, integrity, responsibility, and business or professional ability.
2. Members shall have no direct or indirect conflict of interest in a contract with the Board or a financial interest in any projects that are funded by the Bond Program. Members are also subject to the residency and conflict of interest provisions of Policy [9140](#) - Citizen's Advisory Committees. In addition, Board member appointments are subject to the multiple appointment restriction in Policy [9140](#).
3. Members should generally reflect the geographic, ethnic, racial and gender diversity of Miami-Dade County.

**Conflict of Interest and Code of Ethics:**

1. Members shall not have any direct or indirect conflict of interest in a contract with the Board or a financial interest in any of the projects funded under the Bond Program.
2. Prior to serving, members are required to certify in writing that they do not have any direct or indirect conflict of interest in a contract with the Board or any financial interest in any of the projects funded under the Bond Program.
3. If a conflict or financial interest arises after appointment, the member shall disclose the conflict or financial interest and immediately resign or shall be removed from the Committee.

---

**Bond Advisory Committee Membership**

**Voting Members:**

**Mr. Roberto Martinez, Committee Chair**

Appointed by Mr. Alberto M. Carvalho, Superintendent of Schools

**Ms. Cindy Lerner, Committee Vice-Chair**

Appointed by Dr. Lawrence Feldman, School Board Member, District 9

**Ms. Carol Graham Wyllie**

Appointed by Ms. Perla Tabares Hantman, School Board Chair, District 4

**Mr. Alan Rubin**

Appointed by Dr. Martin Karp, School Board Vice-Chair, District 3

**Mr. Cecil T. Daniels**

Appointed by Dr. Wilbert "Tee" Holloway, School Board Member, District 1

**Mr. T. Willard Fair**

Appointed by Dr. Dorothy Bendross-Mindingall, School Board Member, District 2

**Mr. Francois Illas**

Appointed by Ms. Susie V. Castillo, School Board Member, District 5

**Mr. Raul G. Valdes-Fauli**

Appointed by Ms. Raquel Regalado, School Board Member, District 6

**Mr. Marcos Daniel Jimenez**

Appointed by Ms. Lubby Navarro, School Board Member, District 7

**Mr. Thomas V. Eagan**

Appointed by Dr. Marta Pérez, School Board Member, District 8

**Mr. Jack Lowell**

Appointed by Mr. Alberto M. Carvalho

**Mr. Anthony Dawsey**

Appointed by the National Action Network - Bishop Victor T. Curry

---

**Bond Advisory Committee Membership**

**Voting Members (Cont'd.):**

**Mr. Juan Del Busto**

Appointed by the Business Advisory Council - Mr. Adolfo Henriques

**Dr. Jaap Donath**

Appointed by the Beacon Council

**Dr. Sean Foreman**

Appointed by the Greater Miami Chamber of Commerce

**Mr. Samuel Lee Gilmore Jr. (Through September 2014)**

Appointed by the NAACP - Dr. Bradford Brown

**Ms. Marlen Martell**

Appointed by the Miami-Dade Leagues of Cities - Mr. Richard Kuper

**Ms. Gepsie Metellus**

Appointed by the Sant La Haitian Neighborhood Center

**Reverend Guillermo Revuelta**

Appointed by the Spanish American League Against Discrimination (SALAD)

**Mr. Roland Sanchez-Medina Jr.**

Appointed by the M-DCPS Audit and Budget Advisory Committee

**Mr. Paul Wallace**

Appointed by the South Florida Regional Planning Council

**Mr. Joseph Gebara**

Appointed by the Dade County Council PTA

**Ms. Julie Williamson**

Appointment by the Foundation for New Education Initiatives

**Ex-Officio Non-Voting Members:**

**Senator Rene Garcia**

**Representative Erik Fresen**

Appointed by Miami-Dade Delegation Chair, Mr. Eduardo Gonzalez

**Mr. Christopher Fisk**

Representing Student Government Association

**Dr. Richard Hinds (Through June 2014)**

**Ms. Judith Marte (Current)**

Representing Office of Financial Services, M-DCPS

**Ms. Mary Cagle**

Representing Miami-Dade County Inspector General's Office

**Mr. Jose Montes de Oca**

Representing Office of Management & Compliance Audits, M-DCPS

**Mr. Jaime G. Torrens**

Representing Office of School Facilities, M-DCPS

**Ms. Milagros Fornell (Through June 2014)**

**Mr. Jose Dotres (Through 2015)**

Representing Office of the Superintendent, M-DCPS



## Executive Summary – The Year in Retrospect

March 31, 2016 marks the end of the third annual reporting period in the GO Bond program's implementation, following overwhelming approval by the voters of the Bond referendum in November of 2012. This third year has distinguished itself for its steady and fast paced project delivery, with many projects completed in the course of the year, as well as by the successful expansion of the Small and Micro Business Enterprise programs in all areas of project design and construction and the ever growing inclusiveness and diversity of project teams. Through the end of this reporting period, the District had almost 400 renovation or replacement projects on deck at different stages ranging from completed to planning.

Students throughout Miami-Dade County continue to be positively impacted by these efforts, the sole focus of which is to transform classrooms into learning-appropriate 21<sup>st</sup> Century instructional spaces. Likewise, exterior improvements, such as new playgrounds, parent drop-off areas and other site upgrades have added value to the overall school experience and are already in use at numerous schools throughout the District.

### **Year 1 Projects:**

✓ Out of 68 projects:

- ✚ 63 were substantially completed, including the new grade 6-12 addition @ M.A.S.T. on Virginia Key, which opened its doors in August of 2015; and
- ✚ 5 were in construction, including the major replacement of Miami Norland Senior High on track to open in 2016.

### **Accelerated Projects (includes scope from projects in Year 1 through Year 5):**

✓ Out of 197 projects district-wide:

- ✚ 138 were substantially completed;
- ✚ 22 were in construction;
- ✚ The balance was in design or bidding.

**Year 2 Projects:**

- ✓ Out of 54 projects with values under \$1M:
  - ✚ 15 were substantially completed;
  - ✚ 36 were in construction;
  - ✚ 2 were in design; and
  - ✚ 1 was in pre-design/final scoping.
  
- ✓ Out of 9 projects with values between \$1M and \$2M:
  - ✚ 6 were substantially completed; and
  - ✚ 3 were in construction.
  
- ✓ Out of 16 project with values over \$2M:
  - ✚ 1 was substantially completed;
  - ✚ 12 were in construction;
  - ✚ 1 was in bidding; and
  - ✚ 2 were in design.

**Year 3 Projects:**

- ✓ Out of 17 projects (11 with values between \$1M and \$2M, 3 with values between \$1M and \$200K and 3 with values under \$200K):
  - ✚ 4 were in construction; and
  - ✚ 13 were in bidding or design.
  
- ✓ Out of the remaining 37 projects, all with values over \$2M:
  - ✚ 28 were in design; and
  - ✚ The balance was in pre-design/planning.

**Year 4 Projects:**

- ✓ Out of 50 projects, 11 projects with values under \$2M were assigned to teams of architects and contractors. The remaining projects, all with values of over \$2M, were placed in groups for future bundled solicitations, and presented to the Committee at the September 2015 meeting, along with preliminary delivery method recommendations.

**Small Business Participation:**

Much progress continued to be made towards the overarching goal of helping SBE and MBE architectural and contracting firms 'graduate' to larger projects. Some of the key strategies instrumental in helping to accomplish this goal included:

- + Issuing specific solicitations for sheltered markets, thereby assuring that the now more experienced SBE and MBE firms had an opportunity to compete for larger projects;
- + Setting SBE/MBE goals for sub-consultants and sub-contractors on every large project to create opportunities for participation where none may have existed before;
- + Restructuring the assignment of points related to the commissioning process both during the short-listing stage as well as during the interview stage to incentivize team diversity and collaboration. This was done under a Pilot Program endorsed by the Small Business Enterprise Advisory Committee and implemented starting with the solicitations issued in October of 2015. The results have been extremely positive as illustrated in the next two pages;
- + Restructuring the assignment of points related to workload with the District based on an inverse scale, i.e. more points assigned to those firms with fewer commissioned projects and conversely, less points assigned to those firms with a higher number of commissioned projects.

Number of Commissions	Rating Points
0	10
1 - 3	7
4 - 7	4
8 or greater	1

RFQs PRIOR TO THE PILOT PROGRAM REVISED SELECTION PROCEDURES				
RFQ	TYPE	PROJECTS	COMMISSIONED FIRMS	NUMBER OF M/WBE * SUB-CONSULTANTS
94	A/E	▪ Mia Norland SHS	▪ Rizo Carreno & Partners, Inc.	-
100	CMR		▪ James B. Pirtle Construction Co, Inc.	-
97	A/E	▪ New Grade 6-12 & MAST	▪ Silva Architects, LLC	-
101	CMR		▪ James B. Pirtle Construction Co, Inc.	-
110	A/E	▪ Miami Southridge SHS <sup>(1)</sup> ▪ Miami Sunset SHS <sup>(2)</sup> ▪ Oak Grove ES <sup>(3)</sup>	▪ Rodriguez Architects, Inc. <sup>(1)</sup>	-
109	CMR		▪ Silva Architects, LLC <sup>(2)</sup>	-
			▪ M.C. Harry & Associates <sup>(3)</sup>	-
107	CMR		▪ D. Stephenson Construction, Inc. <sup>(1)</sup>	1
111	A/E	▪ Mia. Northwestern SHS ▪ Kinloch Park Middle ▪ Melrose ES	▪ Thornton Construction Co. Inc. <sup>(2)</sup>	2
			▪ D. Stephenson Construction, Inc. <sup>(3)</sup>	1
112	CMR		▪ Wolfberg Alvarez & Partners	1
			▪ Laura M. Perez & Associates	-
113	A/E	▪ Frederick Douglass ES	▪ Zyscovich, Inc.	1
		▪ Bunche Park ES		
114	A/E	▪ American SHS <sup>(1)</sup> ▪ Shenandoah MS <sup>(2)</sup> ▪ West Homestead ES <sup>(3)</sup> ▪ Cutler Bay Academy <sup>(4)</sup> ▪ Madie Ives ES <sup>(5)</sup> ▪ Hialeah SHS <sup>(6)</sup>	▪ M.C. Harry & Associates <sup>(1)</sup>	-
			▪ Saltz Michelson Architects, Inc. <sup>(2)</sup>	-
			▪ Rodriguez Architects, Inc. <sup>(3)</sup>	1
			▪ Laura M. Perez & Associates <sup>(4)</sup>	1
116	CMR		▪ Silva Architects, LLC <sup>(5)</sup>	-
			▪ Wolfberg Alvarez & Partners <sup>(6)</sup>	1
117	CMR		▪ D. Stephenson Construction, Inc. <sup>(1)</sup>	2
			▪ Thornton Construction Co. Inc. <sup>(2)</sup>	2
		▪ MCM <sup>(3)</sup>	2	
119	A/E	▪ Turner Construction Company <sup>(4)</sup>	1	
		▪ MCM <sup>(5)</sup>	2	
121	CMR	▪ James B. Pirtle Const. Co., Inc. <sup>(6)</sup>	1	
		▪ Rodriguez Architects, Inc.	-	
		▪ LIVS Associates	-	
120 SM	A/E*	▪ Norland ES	▪ Alleguez Architecture, Inc.	-
		▪ Gulfstream ES	▪ Nyarko Architectural Group, Inc.	1
		▪ Charles R. Hadley ES	▪ Laura M. Perez & Associates	-
		▪ Jesse McCrary, Jr., ES	▪ D. Stephenson Construction, Inc.	3
		▪ Henry H. Filer MS	▪ Thornton Construction Co. Inc.	2
122 SM	CMR*		▪ Veitia Padron Incorporated	1
			▪ Link Construction Group, Inc.	1
			▪ Stobs Bros. Construction Co.	1
120 SM	A/E*	▪ Henry M. Flagler ES ▪ Hibiscus ES	▪ KVH Architects P.A.	-
			▪ Carty Architecture, LLC	2
			▪ Laura M. Perez & Associates	-
			▪ Rodriguez Architects, Inc.	-
122 SM	CMR*	▪ DA Dorsey Tech College ▪ Jack D. Gordon ES	▪ Unitech Builders Corp.	1
			▪ Veitia Padron Incorporated	1
			▪ Carivon Construction Company	2
			▪ J.R.T. Construction, Co.	1

RFQ	TYPE	PROJECTS	COMMISSIONED FIRMS	NUMBER OF M/WBE * SUB-CONSULTANTS
123	A/E	<ul style="list-style-type: none"> <li>▪ Lakeview ES</li> <li>▪ Arcola Lake ES</li> <li>▪ Parkview ES</li> <li>▪ Springview ES</li> <li>▪ Scott Lake ES</li> <li>▪ Kenwood K-8 Ctr</li> <li>▪ Toussaint L'Ouverture ES</li> </ul>	<ul style="list-style-type: none"> <li>▪ Alleguez Architecture, Inc.</li> <li>▪ M.C. Harry &amp; Associates</li> <li>▪ KVH Architects, P.A.</li> <li>▪ Laura M. Perez &amp; Associates</li> <li>▪ Rodriguez Architects, Inc.</li> <li>▪ Nyarko Architectural Group, Inc.</li> <li>▪ LIVS Associates</li> </ul>	<ul style="list-style-type: none"> <li>1</li> <li>1</li> <li>-</li> <li>-</li> <li>1</li> <li>1</li> <li>1</li> </ul>
125	CMR		<ul style="list-style-type: none"> <li>▪ D. Stephenson Construction, Inc.</li> <li>▪ Thornton Construction Co. Inc.</li> <li>▪ BDI Construction Company</li> <li>▪ Link Construction Group, Inc.</li> <li>▪ Unitech Builders Corp.</li> <li>▪ Veitia Padron Incorporated</li> <li>▪ GEC Associates, Inc.</li> </ul>	<ul style="list-style-type: none"> <li>3</li> <li>1</li> <li>1</li> <li>1</li> <li>1</li> <li>1</li> <li>1</li> </ul>
124 SM	A/E*	<ul style="list-style-type: none"> <li>▪ Rockway ES</li> <li>▪ Mae M. Walters ES</li> <li>▪ Coconut Grove ES</li> </ul>	<ul style="list-style-type: none"> <li>▪ SR Architects, P.A.</li> <li>▪ Rodriguez Architects, Inc.</li> <li>▪ LIVS Associates</li> </ul>	<ul style="list-style-type: none"> <li>2</li> <li>1</li> <li>1</li> </ul>
126 SM	CMR*		<ul style="list-style-type: none"> <li>▪ M.A.C. Construction, Inc.</li> <li>▪ Unitech Builders Corp.</li> <li>▪ Veitia Padron Incorporated</li> </ul>	<ul style="list-style-type: none"> <li>2</li> <li>1</li> <li>1</li> </ul>

**\*M/WBE categories**  
 African-American; Asian-American; Native-American; Non-Minority Woman; Service-Disabled Veteran

RFQs AFTER PILOT PROGRAM IMPLEMENTATION				
RFQ	TYPE	PROJECTS	COMMISSIONED FIRMS	NUMBER OF M/WBE SUB-CONSULTANTS*
128	A/E	<ul style="list-style-type: none"> <li>▪ Hialeah-Miami Lake SHS</li> <li>▪ Miami Springs MS</li> <li>▪ Gratigny ES</li> </ul>	<ul style="list-style-type: none"> <li>▪ M.C. Harry &amp; Associates, Inc.</li> <li>▪ Jorge A. Gutierrez Architect, LLC</li> <li>▪ KVH Architects, P.A.</li> </ul>	<ul style="list-style-type: none"> <li>2</li> <li>2</li> <li>3</li> </ul>
129	CMR		<ul style="list-style-type: none"> <li>▪ Link Construction Group, Inc.</li> <li>▪ Turner Construction Co</li> <li>▪ Thornton Construction Co, Inc.</li> </ul>	<ul style="list-style-type: none"> <li>4</li> <li>3</li> <li>4</li> </ul>
130 SM	A/E*	<ul style="list-style-type: none"> <li>▪ Air Base K-8 Ctr</li> <li>▪ Ben Sheppard ES</li> <li>▪ Ethel Koger Beckham ES</li> <li>▪ Broad/Bay Harbor K-8</li> </ul>	<ul style="list-style-type: none"> <li>▪ Rodriguez Architects, Inc.</li> <li>▪ Laura M. Perez &amp; Assocs., Inc.</li> <li>▪ Carty Architecture, LLC</li> <li>▪ Gurri Matute, P.A.</li> </ul>	<ul style="list-style-type: none"> <li>2</li> <li>2</li> <li>2</li> <li>1</li> </ul>
131	A/E	<ul style="list-style-type: none"> <li>▪ MAS 6-12 at Zelda Glazer</li> </ul>	<ul style="list-style-type: none"> <li>▪ Laura M. Perez &amp; Assocs., Inc.</li> </ul>	<ul style="list-style-type: none"> <li>2</li> </ul>
133	A/E	<ul style="list-style-type: none"> <li>▪ Benjamin Franklin K-8 Ctr</li> <li>▪ Meadowlane ES</li> </ul>	<ul style="list-style-type: none"> <li>▪ M.C. Harry &amp; Associates, Inc.</li> <li>▪ Saltz Michelson Architects, Inc.</li> </ul>	<ul style="list-style-type: none"> <li>2</li> <li>2</li> </ul>
134	CMR		<ul style="list-style-type: none"> <li>▪ D. Stephenson Construction, Inc.</li> <li>▪ Link Construction Group, Inc.</li> </ul>	<ul style="list-style-type: none"> <li>4</li> <li>4</li> </ul>
135	A/E	<ul style="list-style-type: none"> <li>▪ New K-8 Ctr (Conv.) Hia.</li> </ul>	<ul style="list-style-type: none"> <li>▪ M.C. Harry &amp; Associates, Inc.</li> </ul>	<ul style="list-style-type: none"> <li>2</li> </ul>
136	CMR		<ul style="list-style-type: none"> <li>▪ D. Stephenson Construction, Inc.</li> </ul>	<ul style="list-style-type: none"> <li>4</li> </ul>

Note: Sheltered market solicitation for certified Small and Micro businesses.

The effectiveness of these efforts was further reflected in the number of different firms working on GO Bond projects. Through the end of the reporting period, 36 different architectural/engineering firms provided or were providing professional services in the capacity of prime on GO Bond projects, 22 of whom were District certified as either SBE or MBE; During that same period, 32 contractors provided or were actively providing construction services on a multitude of projects; 13 of those prime contractors were also District certified as either SBE or MBE.

Just as encouraging was the upward trend in the number of SBE/MBE and M/WBE sub-consultants and sub-contractors working with the prime firms. The tables in the next few pages show the significant level of diversity achieved for projects commissioned or bid in 2015-2106 and the level of participation by SMBE firms, as compared to the actual advertised required participation goals, and the voluntary inclusion of minority-owned firms.

School Facility	A/E or CM	SMBE	MWBE	Goal	Sub-Consultants/Sub-Contractors	Discipline	SMBE	MWBE	Commitment
New K-8 Center Doral	Zyscovich, Inc.	-	-		Louis J. Aguirre & Associates, P.A.	Electrical Engineer	SBE2	H	
					Louis J. Aguirre & Associates, P.A.	Mechanical Engineer	SBE2	H	8%
					DDA Engineers, P.A.	Structural Engineer	-	H	8%
					Edwards & Partners, Inc.	Civil Engineer	SMBE	A	8%
					<b>ACTUAL TOTAL</b>				
Norland ES	D. Stephenson Construction Inc.	-	A	10%	Canyon Construction, Inc.	Planning & Logistics	SMBE	H	3%
					M. Gill & Associates, Inc.	Outreach	SMBE	A	3%
					Program Controls, Inc.	Scheduling	SBE2	AS	3%
					IMR Development Corp.	Design Review	SMBE	SDV	3%
					<b>ACTUAL TOTAL</b>				
Gulfstream ES	Thornton Construction Company, Inc.	-	H	10%	Gamax Consulting, Inc.	Scheduling Assistance	SMBE	H	2.5%
					A Green World Construction, Inc.	Estimating	SMBE	W	2.5%
					Cooper Construction Management & Consulting, Inc.	Constructability Review	SMBE	A	2.5%
					Fanjul & Associates, LLC	Plan Review	SMBE	H	2.5%
					<b>ACTUAL TOTAL</b>				
Charles R. Hadley ES	Veita Padron Incorporated	SBE	H	10%	David's Plumbers, Inc.	Plumbing Consultant	SMBE	A	2.5%
					Gamax Consulting, Inc.	Scheduling	SMBE	H	2.5%
					Electrical Alliance Corporation	Electrical Consultant	SMBE	H	2.5%
					Curtis Painting & Waterproofing, Inc.	Painting Consultant	SBE1	A	2.5%
					<b>ACTUAL TOTAL</b>				
Jesse J. McCrary Jr. ES	Link Construction Group, Inc.	-	H	10%	EFCA Group, LLC	Constructability Review	SMBE	A	2.5%
					Gamax Consulting, Inc.	Scheduling	SMBE	H	2.5%
					Manny & Lou Plumbing, Inc.	Plumbing Consultant	SBE1	H	2.5%
					Superior Electrical Contractors, Inc.	Electrical Consultant	SBE2	H	2.5%
					<b>ACTUAL TOTAL</b>				

**\*M/WBE categories**  
A-African-American; AS-Asian-American; H-Hispanic; W-Non-Minority Woman; SDV-Service-Disabled Veteran



School Facility	A/E or CM	SMBE	MWBE	Goal	Sub-Consultants/Sub-Contractors	Discipline	SMBE	MWBE	Commitment
Henry H. Filer MS	Stobs Bros. Construction Co.	-	-	10%	Asset Builders, LLC d/b/a Messam Construction	Structural	SMBE	A	1%
					Al Hill Plumbing Corp.	Plumbing	SBE2	A	3%
					FXP Corp.	Mechanical	SBE2	H	3%
					AGC Electric, Inc.	Electrical	SBE2	H	3%
					<b>ACTUAL TOTAL</b>				
Cutler Bay Academy	Laura M Perez & Associates, Inc.	SMBE	H	25%	Fraga Engineers, LLC	Electrical Engineer	SBE2	H	12.5%
					Fraga Engineers, LLC	Mechanical Engineer	SBE2	H	12.5%
					M. Hajjar & Associates, Inc.	Structural Engineer	SBE1	-	10%
					SRS Engineering, Inc.	Civil Engineer	SBE1	H	5%
					KW Consulting *	Cost Estimating	-	A	2%
					<b>ACTUAL TOTAL</b>				
Henry M. Flagler ES	Unitech Builders Corp	-	H	5%	Max Wolfe Architects	Scheduling Review, Local Workforce	SMBE	-	1%
					Gamax Consulting	Scheduling	SMBE	H	2%
					Palenzuela & Hevia Design Group	Design Review	SMBE	H	2%
					Ann Pope Consulting, Inc.	Outreach Coordination	SMBE	A	3%
					<b>ACTUAL TOTAL</b>				
Hibiscus ES	Veitia Padron Incorporated	-	H	5%	David's Plumbers, Inc.	Plumbing Consultant	SMBE	A	1%
					Gamax Consulting, Inc.	Scheduling	SMBE	H	1%
					Electrical Alliance Corporation	Electrical	SMBE	H	2%
					Glass Tech Engineering	Window/Glazing	SBE2	H	1%
					<b>ACTUAL TOTAL</b>				
Rockway ES	SR Architects, P.A.	SMBE	H	15%	Fraga Engineers, LLC	Electrical Engineer	SBE2	H	11.0%
					Franga Engineers, LLC	Mechanical Engineer	SBE2	H	11.0%
					DDA Engineers, P.A.	Structural Engineer	-	H	
					AMBRO, Inc.	Civil Engineer	SBE1	A	7.0%
					Bell Landscape Architecture	Landscape Architect	SMBE	W	1.0%
					<b>ACTUAL TOTAL</b>				

**\*M/WBE categories**  
 A-African-American; AS-Asian-American; H-Hispanic; W-Non-Minority Woman; SDV-Service-Disabled Veteran

School Facility	A/E or CM	SMBE	MWBE	Goal	Sub-Consultants/Sub-Contractors	Discipline	SMBE	MWBE	Commitment							
	M.A.C. Construction, Inc.	SMBE	W	5%	FXP Corp	HVAC Sub-Consultant	SBE1	H	2.0%							
					Al Hill Plumbing	Plumbing Sub	SBE2	A	1.0%							
					J.P. Moran Inc	Alarm & Public Address System	SMBE	W	2.0%							
					Gartek Engineering Inc.	Design Review sub-consultant	SBE1	H	1.0%							
					<b>ACTUAL TOTAL</b>								<b>6.0%</b>			
Mae M. Walters ES	Rodriguez Architects, Inc.	SMBE	H	15%	Louis J. Aguirre & Associates, P.A.	Electrical Engineer	SBE2	H	10.0%							
					Louis J. Aguirre & Associates, P.A.	Mechanical Engineer	SBE2	H	10.0%							
					Brill Rodriguez Salas & Associates, Inc.	Structural Engineer	SMBE	H	1.0%							
					Avino & Associates	Civil Engineer	SMBE	H	5.0%							
					*Cooper Const. Management & Consulting	Estimating	SMBE	A	2.0%							
					<b>ACTUAL TOTAL</b>								<b>28.0%</b>			
					Unitech Builders Corp	SMBE	H	5%	Inc.	consultant	SMBE	H	4.0%			
					Consulting, Inc.	SMBE	A	4.0%	Design Group	sub-consultant	SMBE	H	4.0%			
					LLC	SMBE	A	4.0%	<b>ACTUAL TOTAL</b>							
													<b>16.0%</b>			
Coconut Grove ES	LIVS Associates	SMBE	H	15%	LIVS Associates (In-House)	Electrical Engineer	SBE1	H	-							
					SDM Consulting Engineers, Inc.	Mechanical Engineer	SBE2	H	7.0%							
					Eastern Engineering Group Company	Structural Engineer	SBE1	H	3.0%							
					Eastern Engineering Group Company	Civil Engineer	SBE1	H	5.0%							
					The EFCA Group, LLC	Construction Admin	SMBE	A	1.0%							
					<b>ACTUAL TOTAL</b>								<b>16.0%</b>			
					Veita Padron Incorporated	SMBE	H	5%	The EFCA Group, LLC	Minority Utilization	SMBE	A	1.0%			
					Glass Tech Engineering, Inc.	SMBE	H	1.25%	Electrical Alliance Corporation	Electrical sub-consultant	SMBE	H	1.5%			
					Manny & Lou Plumbing Contractors, Inc.	SMBE	H	1.25%	<b>ACTUAL TOTAL</b>							
													<b>5.0%</b>			

**\*M/WBE categories**  
 A-African-American; AS-Asian-American; H-Hispanic; W-Non-Minority Woman; SDV-Service-Disabled Veteran

School Facility	A/E or CM	SMBE	MWBE	Goal	Sub-Consultants/Sub-Contractors	Discipline	SMBE	MWBE	Commitment
D.A. Dorsey Tech	Carivon Construction Co	SMBE	H	5%	Chavez South Florida	Interior/Exterior Finishes	SBE2	H	1.0%
					Arpe Engineering, Inc.	Plumbing/Mechanical/Electrical	SBE1	H	2.0%
					Palensuela & Hevia Design Group	Architectural	SMBE	H	1.0%
					Ross Engineering, Inc.	Civil	SBE1	W	1.0%
					Vassell Tiles & Flooring, Inc.	Flooring Consultant	SMBE	A	3.0%
					<b>ACTUAL TOTAL</b>				
Jack D. Gordon ES	J.R.T. Construction Co	SMBE	H	5%	Andale Group, LLC	Concrete, Roofing, Demolition	SMBE	H	3.0%
					Maqueira Engineering Consultants, Inc.	Mechanical, Electrical	SMBE	H	1.0%
					Espirito Santo Graphics, Inc.	Blue Printing	SBE1	H	0.5%
					Richlin Plumbings, Inc.	Plumbing	SMBE	W	1.0%
					<b>ACTUAL TOTAL</b>				
Frederick Douglass ES	DiPompeo Construction Corp.	-	-	25%	FXP Corporation	HVAC Mech	SBE1	H	11.0%
					Road Runner Electric, Inc.	Electrical	SBE1	H	13.0%
					Supreme Ceiling & Interior, Inc.	Framing/Ceiling/Drywall & Tile	SBE1	A	6.0%
					<b>ACTUAL TOTAL</b>				
Bunche Park ES	DiPompeo Construction Corp.	-	-	25%	FXP Corporation	HVAC Mech	SBE1	H	11.0%
					Road Runner Electric, Inc.	Electrical	SBE1	H	13.0%
					Supreme Ceiling & Interior, Inc.	Framing/Ceiling/Drywall & Tile	SBE1	A	6.0%
					<b>ACTUAL TOTAL</b>				
Lakeview ES	Alleguez Architecture, Inc.	SBE1	H	15%	SDM Consulting Engineers, Inc.	Electrical Engineer	SBE2	H	7.5%
					SDM Consulting Engineers, Inc.	Mechanical Engineer	SBE2	H	7.5%
					Botas Engineering, Inc.	Structural Engineer	MBE	H	5.0%
					BND Engineering, Inc.	Civil Engineer	-	A	-
					<b>ACTUAL TOTAL</b>				

**\*M/WBE categories**  
A-African-American; AS-Asian-American; H-Hispanic; W-Non-Minority Woman; SDV-Service-Disabled Veteran

School Facility	A/E or CM	SMBE	MWBE	Goal	Sub-Consultants/Sub-Contractors	Discipline	SMBE	MWBE	Commitment				
	D. Stephenson Construction	-	A	10%	M. Gill & Associates, Inc.	Outreach	SMBE	A	3.0%				
					IMR Development Corp.	Design Review	SMBE	SDV	3.0%				
					C.L. Elias Construction, Inc.	Estimating	SBE1	W	3.0%				
					Gamax Consulting	Scheduling	SMBE	H	3.0%				
					<b>ACTUAL TOTAL</b>								<b>12.0%</b>
Arcola Lake ES	M.C. Harry & Associates, Inc.	-	-	15%	SDM Consulting Engineer, Inc.	Electrical Engineer	SBE2	H	7.5%				
					SDM Consulting Engineer, Inc.	Mechanical Engineer	SBE2	H	7.5%				
					Building Center No. 3	the following: Support design/drafting/s pecification production/Const	MBE	A	2.0%				
					<b>ACTUAL TOTAL</b>								<b>17.0%</b>
					Thornton Construction Co.	-	H	10%	Gamax Consulting, Inc.	Scheduling	SMBE	H	2.5%
					A Green World Construction	Estimating	SMBE	W	2.5%				
					Fanjul & Associates	Plan Review	SMBE	H	2.5%				
					Turnkey International, Inc.	Plan Coordination	SBE	H	2.5%				
					<b>ACTUAL TOTAL</b>								<b>10.0%</b>
Parkview ES	KVH Architects, PA	MBE	H	15%	Eastern Engineering Group, Inc.	Structural Engineer	SBE1	H	10.0%				
					Eastern Engineering Group, Inc.	Civil Engineer	SBE1	H	5.0%				
					<b>ACTUAL TOTAL</b>								<b>15.0%</b>
					BDI Construction Co	-	H	10%	Asset Builders, LLC dba Messam Construction	Outreach	SMBE	A	2.5%
					Cueto Engineering, LLC	Constructability, VE	SMBE	H	2.5%				
EFCA, LLA	Design Review	SMBE	A	2.5%									
Llorens Constructing, LLC	Scheduleing	SMBE	H	2.5%									
<b>ACTUAL TOTAL</b>								<b>10.0%</b>					
Springview ES	Laura M. Perez & Associates, Inc.	SMBE	H	15%	Fraga Engineers, LLC	Electrical Engineer	SBE2	H	9.0%				
					Fraga Engineers, LLC	Mechanical Engineer	SBE2	H	9.0%				
					SRS Engineering, Inc.	Civil Engineer	SBE	H	2.0%				
					<b>ACTUAL TOTAL</b>								<b>20.0%</b>

**\*M/WBE categories**  
 A-African-American; AS-Asian-American; H-Hispanic; W-Non-Minority Woman; SDV-Service-Disabled Veteran

School Facility	A/E or CM	SMBE	MWBE	Goal	Sub-Consultants/Sub-Contractors	Discipline	SMBE	MWBE	Commitment				
	Link Construction Group, Inc.	-	H	10%	EFCA Group, LLC	Constructability	SMBE	A	2.5%				
					Gamax Consulting, Inc.	Scheduling	SMBE	H	2.5%				
					Manny & Lou Plumbing, Inc.	Plumbing	SBE	H	2.5%				
					Superior Electric Contractors	Electrical	SBE1	H	2.5%				
					<b>ACTUAL TOTAL</b>								<b>10.0%</b>
Scott Lake ES	Rodriguez Architects, Inc.	SMBE	H	15	Louis J. Aguirre & Associates, P.A.	Electrical Engineer	SBE2	H	10.0%				
					Louis J. Aguirre & Associates, P.A.	Mechanical Engineer	SBE2	H	10.0%				
					Brill Rodriguez Salas & Associates, Inc.	Structural Engineer	SMBE	H	5.0%				
					Avino & Associates, Inc.	Civil Engineer	SMBE	H	5.0%				
					Construction Management &	Cost Estimating	MBE	A	2.0%				
					<b>ACTUAL TOTAL</b>								<b>32.0%</b>
					Unitech Builders Corp	SBE	H	10%	Gamax Consulting	Scheduling	SMBE	H	4.0%
									Ann Pope Consulting	Outreach	SMBE	A	4.0%
									Messam Construction	Plan Review	SMBE	A	4.0%
									The EFCA Group, LLC	Design Review	SMBE	A	4.0%
<b>ACTUAL TOTAL</b>									<b>16.0%</b>				
Kenwood K-8 Ctr	Nyarko Architectural Group, Inc.	SMBE	A	15%	Eastern Engineering Group, Inc.	Structural Engineer	SBE1	H	7.5%				
					Ambro, Inc.	Civil Engineer	SBE1	A	7.5%				
					<b>ACTUAL TOTAL</b>								<b>15.0%</b>
					Veitia Padron Incorporated	Minority Utilization	SMBE	A	1.0%				
					Glasstech Engineering	Windows/Glazing	SBE2	H	3.0%				
Electrical Alliance Corporation	Electrical	SMBE	A	3.0%									
Manny & Lou Plumbing Contractors	Plumbing	SBE	H	3.0%									
<b>ACTUAL TOTAL</b>								<b>10.0%</b>					

**\*M/WBE categories**  
 A-African-American; AS-Asian-American; H-Hispanic; W-Non-Minority Woman; SDV-Service-Disabled Veteran

School Facility	A/E or CM	SMBE	MWBE	Goal	Sub-Consultants/Sub-Contractors	Discipline	SMBE	MWBE	Commitment				
Toussaint L'Ouverture ES	LIVS Associates	SBE1	H	15%	SDM Consulting Engineers, Inc.	Mechanical Engineer	SBE2	H	8.0%				
					Eastern Engineering Group, Inc.	Structural Engineer	SBE1	H	3.0%				
					Eastern Engineering Group, Inc.	Civil Engineer	SBE1	H	4.0%				
					The EFCAGroup, LLC	Site Visits and Construction Admin	MBE	A	5.0%				
					<b>ACTUAL TOTAL</b>		<b>ACTUAL TOTAL</b>		<b>20.0%</b>				
					GEC Associates, Inc.	SBE2	H	10%	Gamax Consulting	Scheduling	SMBE	H	3.0%
									Silva Architects	Architectural	SMBE	H	5.0%
									LEE Construction Group	Constructability	SMBE	H	5.0%
									Go Green Document Solutions	Reproduction	SMBE	A	2.0%
					<b>ACTUAL TOTAL</b>		<b>ACTUAL TOTAL</b>		<b>15.0%</b>				
Kinloch Park Middle	State Contracting & Engineering Corp	-	-	10%	Ann Pope Consulting, Inc.	Outreach & Pre-qual Screening	SMBE	A	7.0%				
					Gamax Consulting Inc.	Scheduling	SMBE	H	3.0%				
					<b>ACTUAL TOTAL</b>		<b>ACTUAL TOTAL</b>		<b>10.0%</b>				
Hialeah-Miami Lakes SHS	M.C. Harry and Associates, Inc.	-	-	15%	SDM Consulting Engineers, Inc.	Electrical Engineer	SBE2	H	7.5%				
					SDM Consulting Engineers, Inc.	Mechanical Engineer	SBE2	H	7.5%				
					Bliss & Nyitray Engineering, Inc.	Structural Engineer	-	-	-				
					Keith & Associates, Inc.	Civil Engineer	-	W	-				
					Building Center No. 3	Const. Administration/Architectural Support	MBE	A	2.0%				
					<b>ACTUAL TOTAL</b>		<b>ACTUAL TOTAL</b>		<b>17.0%</b>				

**\*M/WBE categories**  
 A-African-American; AS-Asian-American; H-Hispanic; W-Non-Minority Woman; SDV-Service-Disabled Veteran

School Facility	A/E or CM	SMBE	MWBE	Goal	Sub-Consultants/Sub-Contractors	Discipline	SMBE	MWBE	Commitment					
	Link Construction Group, Inc	-	H	10%	Aztec South	Preconstruction Fence Consultant Services	MBE	W	2.0%					
					The EFCA Group, LLC	Preconstruction Constructability Review	MBE	A	2.5%					
					Green Energy Product, LLC	Sustainability Energy Materials	MBE	SDV	2.0%					
					HP Consultants	Preconstruction Geotechnical Engineering	MBE	AS	2.0%					
					Long Lasting Roofing Corpl	Preconstruction Roofing Consultant	MBE	W	2.0%					
					<b>ACTUAL TOTAL</b>									<b>10.5%</b>
Miami Springs MS	Gutierrez Architects, LLC	MBE	H	15%	Hammond and Associates, Inc.	Electrical Engineer	MBE	A	10.0%					
					Hammond and Associates, Inc.	Mechanical Engineer	MBE	A	12.0%					
					Youssef Hachem Consulting Engineering, Inc.	Structural Engineer	MBE	-	4.0%					
					HBC Engineering Company	Civil Engineer	SBE2	A	3.0%					
					Keith & Associates,	Landscape	-	W	-					
					<b>ACTUAL TOTAL</b>									<b>29.0%</b>
						Turner Construction Company	-	-	10%	Chen Moore & Associates	Preconstruction Subconsultant	-	AS	-
IMR Development Corp	Preconstruction Subconsultant	MBE	SDV	5.0%										
Stoner Construction, Inc.	Preconstruction Subconsultant	-	W	-										
Cami-Axle Construction Corp	Preconstruction Subconsultant	MBE	H	5.0%										
<b>ACTUAL TOTAL</b>										<b>10.0%</b>				

**\*M/WBE categories**  
 A-African-American; AS-Asian-American; H-Hispanic; W-Non-Minority Woman; SDV-Service-Disabled Veteran



School Facility	A/E or CM	SMBE	MWBE	Goal	Sub-Consultants/Sub-Contractors	Discipline	SMBE	MWBE	Commitment				
Gratigny ES	KVH Architects, P.A.	SMBE	H	15%	TLC Engineering for Architecture, Inc.	Electrical Engineer	-	-	-				
					TLC Engineering for Architecture, Inc.	Mechanical Engineer	-	-	-				
					Eastern Engineering Group Co	Structural Engineer	SBE1	H	10.0%				
					Ross Engineering, Inc.	Civil Engineer	SBE1	W	3.0%				
					Chen Moore and Associates, Inc.	Landscape Architect	-	AS	-				
					Cooper Construction Management & Consulting	Estimating	SMBE	A	2.0%				
					<b>ACTUAL TOTAL</b>								<b>15.0%</b>
					Thornton Construction Company, Inc.	-	H	10%	Davis Construction Solutions, Inc	Scheduling	MBE	A	2.5%
									Green-Energy Products LLC	HVAC/Lighting Control Review	MBE	SDV	2.5%
									A Green World Construction Inc.	Estimation Services	MBE	W	2.5%
				Metco Southeast, LLC	Plan Review	SBE1	AS	2.5%					
<b>ACTUAL TOTAL</b>								<b>10.0%</b>					
Air Base K-8 Center	Rodriguez Architects Inc.	MBE	H	15%	Louis J. Aguirre & Associates, P.A.	Electrical Engineer	SBE2	H	10.0%				
					Louis J. Aguirre & Associates, P.A.	Mechanical Engineer	SBE2	H	10.0%				
					Brill Rodriguez Salas & Associates, Inc.	Structural Engineer	SBE1	H	8.0%				
					Cooper Const. Management & Consulting	Construction Administration	MBE	A	2.0%				
					<b>ACTUAL TOTAL</b>								<b>30.0%</b>
					<b>NON-SMBE SUBCONSULTANT</b>								
				Ketih & Associates, Inc.	Civil Engineer	-	W	8.0%					

**\*M/WBE categories**  
 A-African-American; AS-Asian-American; H-Hispanic; W-Non-Minority Woman; SDV-Service-Disabled Veteran

School Facility	A/E or CM	SMBE	MWBE	Goal	Sub-Consultants/Sub-Contractors	Discipline	SMBE	MWBE	Commitment					
<b>Ben Sheppard ES</b>	Laura M. Perez & Associates Inc.	MBE	H	15%	Fraga Engineers, LLC	Electrical Engineer	SBE2	H	10.0%					
					Fraga Engineers, LLC	Mechanical Engineer	SBE2	H	10.0%					
					Ambro, Inc.	Civil Engineer	SBE1	A	8.0%					
					Bell Landscape Architecture	Landscape	MBE	W	3.0%					
					<b>ACTUAL TOTAL</b>				<b>31.0%</b>					
					<b>NON-SMBE SUBCONSULTANT</b>									
					DDA Engineers	Structural Engineer	-	H	8.0%					
<b>Ethel Koger Beckham E</b>	Carty Architecture, LLC	MBE	W	15%	Hammond & Associates	Electrical Engineer	MBE	A	5.0%					
					Hammond & Associates	Mechanical Engineer	MBE	A	15.0%					
					Martinez Engineering Group	Structural Engineer	MBE	H	5.0%					
					Hammond & Associates	Plumbing & Fire Protection	MBE	A	2.0%					
					<b>ACTUAL TOTAL</b>				<b>27.0%</b>					
					<b>NON-SMBE SUBCONSULTANT</b>									
					Chen Moore and Associates	Civil Engineer	-	AS	2.0%					
<b>Ruth K Broad</b>	Gurri Matute, P.A.	SBE	H	15%	Louis J. Aguirre & Associates, P.A.	Electrical Engineer	SBE2	H	6.0%					
					Louis J. Aguirre & Associates, P.A.	Mechanical Engineer	SBE2	H	6.0%					
					Avino & Associates, Inc.	Civil Engineer	MBE	H	3.0%					
					Laura Llerena & Associates, Inc.	Landscape Architect	SBE	H	1.0%					
					<b>ACTUAL TOTAL</b>				<b>16.0%</b>					
					<b>NON-SMBE SUBCONSULTANT</b>									
					DDA Engineers, P.A.	Structural Engineer	-	H	10.0%					
KW Consulting	Cost Estimating	-	A	1.0%										

**\*M/WBE categories**  
 A-African-American; AS-Asian-American; H-Hispanic; W-Non-Minority Woman; SDV-Service-Disabled Veteran

School Facility	A/E or CM	SMBE	MWBE	Goal	Sub-Consultants/Sub-Contractors	Discipline	SMBE	MWBE	Commitment					
Maimi Arts Studio 6-12 at	Laura M Perez and Associates	MBE	H	18%	Fraga Engineers, LLC	Electrical Engineer	SBE2	H	9.00%					
					Fraga Engineers, LLC	Mechanical Engineer	SBE2	H	9.00%					
					Ambro, Inc.	Civil Engineer	SBE1	A	7.00%					
					Bell Landscape Architecture	Other: Landscape Architect	MBE	W	3.00%					
					<b>ACTUAL TOTAL</b>								<b>28.00%</b>	
					<b>NON-SMBE SUBCONSULTANT</b>									
					DDA Engineers	Structural Engineer	-	H	10.00%					
<b>ACTUAL TOTAL</b>								<b>38.00%</b>						

**\*M/WBE categories**

A-African-American; AS-Asian-American; H-Hispanic; W-Non-Minority Woman; SDV-Service-Disabled Veteran

These positive outcomes did not happen in a vacuum but rather were supported by continuous efforts by the OEO, the Office of School Facilities and the SBE Committee to ‘grow’ capacity in the pool of available firms qualified and eligible to do work on GO Bond projects. The additional following District accomplishments are noteworthy:

- ✓ Continued to actively certify small businesses, with over 770 entities certified as Small or Micro Business Enterprise (S/MBE) by the District as of the end of March;
- ✓ Continued to actively pre-qualify construction firms with over 150 contractors pre-qualified with the District by the end of the reporting period, 43 of whom were District certified as SBE, 39 as MBE and 85 also District certified as a Minority/Women Business Enterprise (M/WBE);
- ✓ Held 4 Quarterly Chat events with SBE and MBE firms to discuss emerging business opportunities, gain insight into their experiences as service providers to the District, provide training in areas of interest to them, and address questions and concerns with program delivery;

- ✓ Hosted 'All-In-One, All-Around Business Fair' at Miami Central Senior High School, for the purpose of presenting opportunities to potential job seekers, as well as information on technical training available to them, information on how to do business with the District, and how to achieve MBE or SBE certification. Over 25 local employers were on hand (prime contractors and sub-contractors) along with District departments, to interview and extend job offers to qualified applicants;
- ✓ Adopted Board Policy 6320.02 'Small/Micro and Minority/Women-Owned Business Enterprise Programs' which included among others, the following:
  - ✚ Accepted findings of disparity in the Board's utilization of African-American construction subcontractors and added this category to those for which the Board previously authorized narrowly tailored combination of race and gender-neutral and race and gender-conscious measures.
  - ✚ Added to OEO's responsibilities implementation of measures under Policy 6320.06, 'Diversity, Equity and Inclusion in Business Operations and Practices', designed to increase diversity, equity and inclusion in business practices and operations, including compliance.
  - ✚ Authorized the Superintendent to develop affirmative initiatives and incentive programs to increase utilization of diverse SMBE and M/WBE subcontractors.
  - ✚ Revised upward the average gross threshold limits for graduation from the SBE program to enable greater participation.
  - ✚ Addressed the Service Disabled Veteran Enterprise Program as a distinct program and removed it from the M/WBE program since it is race and gender neutral.
  - ✚ Expanded the geographic area for certification eligibility from Miami-Dade County only to also include Broward and Palm Beach, thus expanding the pool of potential participants.
- ✓ Adopted Board Policy 6320.05 'Local Vendor Preference' which included among others, the following:
  - ✚ Broadened the policy to include state laws requiring vendor and employment preferences for Florida businesses and residents.

- ✚ Aligned policy to reflect new statutory prohibitions on use of local preference requiring that for construction projects funded 50% or more through state appropriations, local preference cannot be awarded, and clarifying the provision does not apply to locally funded construction projects, such as the GO Bond program.
- ✓ Hosted workshop sessions for architects and contractors to roll out the details of the previously described pilot program to revise scoring for A/E and contractor solicitations aimed at incentivizing greater diversity in the make-up of sub-consultants.

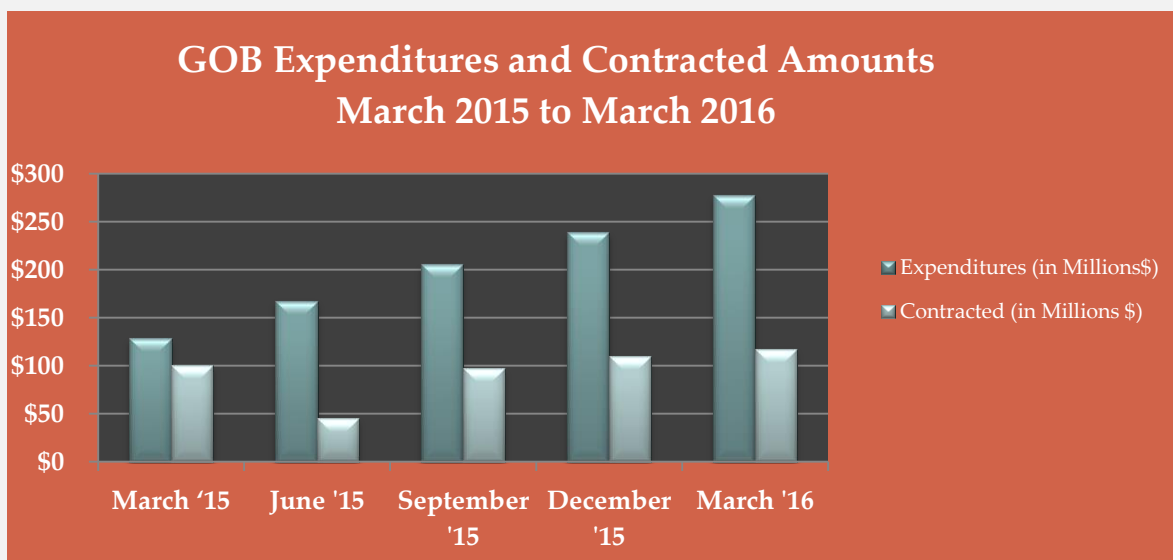
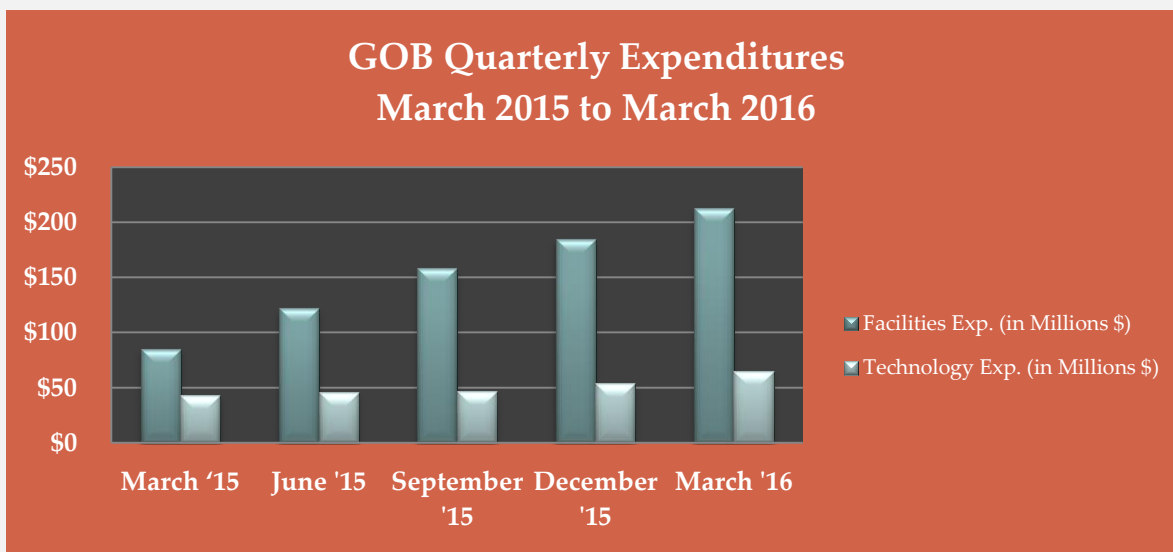
#### **Community Outreach Efforts:**

- ✓ Hosted ribbon-cutting events for completed projects at 7 schools, groundbreaking events at 2 schools and a topping out of the major addition at M.A.S.T. on Virginia Key;
- ✓ Continued to disseminate information to parents, students and the community on the progress of the GO Bond program's implementation through a number of media outlets and platforms;
- ✓ Continued to populate the GO Bond public Dashboard with project information, including budget and schedule.

In addition, under its 'Adopt a School' initiative, which affords Committee members the opportunity to select and visit one or more schools receiving GO Bond improvements to review on-going or completed work. Through the end of the reporting period, individual Committee members had visited approximately twenty schools. While overall the members had positive experiences with the work taking place, they also recognized the funding limitations of GO Bond program and encouraged the District to undertake additional improvements at the schools, as additional non-GOB funding becomes available.

**Financial Activity:**

- ✓ As of March of 2016 and over the life of the GO Bond:
  - ✚ Expended approximately \$277M combined for facilities and technology improvements, with another \$117M under contract, as compared to the \$128M of expenditures and \$100M contracted in March 2015. This sharp increase is reflective of the program’s steep acceleration over the last year;
  - ✚ Secured Board authorization in May of 2015 to issue \$200M in GO Bonds.



**GO Bond Program Update**

Year three of the GO Bond program implementation was marked by quick ramping-up of project design and construction. With almost 400 projects at various stages of delivery, the District successfully transitioned from the planning and preparation that characterized Years one and two, to execution and project completion.

The growing pool of available qualified firms, coupled with strategic decisions to solicit large projects in groupings were instrumental in facilitating a much quicker project delivery without sacrificing quality and the overarching goal to engage as many new, qualified firms as possible in the process. The year was not without challenges, particularly as it related to project execution with fidelity to budget and original commitment. There were a number of projects completed below the allotted budget and steps were taken to reallocate available funds to other projects with unmet critical needs. This required development and implementation of a protocol, presented to and endorsed by the Committee, to assure fair and equitable distribution of those funds.

During the reporting period, program adjustments of the nature described above were discussed by the Committee on four separate occasions, as noted below:

<b>FUNDING SOURCE FOR ADJUSTMENT</b>	<b>AV. BALANCE</b>	<b>PROJECT WITH UNFUNDED CRITICAL SCOPE</b>	<b>FUNDING REQUIRED</b>
Unallocated Contingency	\$ 398,808.53	South Hialeah Elementary*	\$ 391,000
		<b>TOTAL REQUIRED</b>	<b>\$ 391,000</b>
<b>TOTAL REMAINING IN CONTINGENCY</b>	<b>\$ 7,808.53</b>		
* THE ALLOCATION WILL FUND THE IMPROVEMENT OF REMAINING GROUP RESTROOMS IN BUILDING 4			

Note: June 2015 Meeting



PROJECTS SUBSTANTIALLY COMPLETED AND FINANCIALLY RECONCILED	AV. BALANCE	PROJECTS WITH UNFUNDED CRITICAL SCOPE	FUNDING REQUIRED
Henry E.S. Reeves ES	\$ 188,801	Bunche Park ES	\$ 421,397
Ruth Owens Kruse Ed. Center	\$ 100,326	Frederick Douglass ES	\$ 200,000
Van E. Blanton ES	\$ 100,926	Orchard Villa ES	\$ 245,000
GOB Unallocated Reserves	\$ 1,221,397	Miami Sunset SHS	\$ 300,000
		Fairlawn ES	\$ 55,000
		Undistributed Contingency	\$ 390,053
<b>Total</b>	<b>\$ 1,611,450</b>	<b>Total</b>	<b>\$ 1,611,450</b>

**Note: October 2015 Meeting**

PROJECTS SUBSTANTIALLY COMPLETED AND FINANCIALLY RECONCILED	AV. BALANCE	PROJECTS WITH UNFUNDED CRITICAL SCOPE	FUNDING REQUIRED
Hammocks MS	\$ 475,029	Morningside K-8	\$ 248,559
Winston Park K-8	\$ 300,815	Dr. William A. Chapman ES	\$ 312,288
Laura C. Saunders ES	\$ 225,684	Liberty City ES	\$ 168,750
GOB Unallocated Reserves	\$ 390,053	Howard Drive ES	\$ 177,500
		Edison Park K-8	\$ 75,000
		Irving & Beatrice Peskoe K-8	\$ 279,082
		Undistributed Contingency	\$ 130,402
<b>Total</b>	<b>\$ 1,391,581</b>	<b>Total</b>	<b>\$ 1,391,581</b>

**Note: January 2016 and February 2016 Meetings (above listed adjustments scheduled for discussion at two separate meetings)**

The Committee was laser-focused on ensuring that fidelity to project delivery remained intact and to that end, allocated two entire meetings, one in February of 2016 and the other in March of 2016, to the topic of project scoping and development, funding allocation, and the potential need for program adjustments in the form of budget reallocations. The second of these meetings was held at a school site where Committee members were provided a presentation that detailed the evolution of a project from birth to completion, including details on development of a scope and attendant rationale for inclusion of specific items, design development and refinement processes based on available budget, and typical interaction among the parties, i.e. Owner, User, Designer and Builder to achieve a successful outcome. The discussion was

further informed by a tour of the host site where Committee members were able to connect the process to actual field conditions and the need to prioritize renovations based on level of criticality. Complete copies of the Committee presentations can be found in the Appendix section of this report.

**Project Activity**

As described throughout this report, Year 3 of the GO Bond program distinguished itself from prior years by the number of projects either completed or actively in construction, bidding or design. Among them:

- ✚ completion of the 1,100 student station, grade 6 through 12 addition at M.A.S.T. on Virginia Key, which opened its doors to incoming students in August of 2015;



- ✚ substantial progress on the Miami Norland Senior High School replacement project;



- design completion and start of construction of the Frederick Douglass and Bunche Park Elementary replacement schools;



- design completion and start of construction of a large project at West Homestead K-8 consisting of a partial building replacement, addition and renovations to the remaining buildings;



- design of the expansion and renovation project at Madie Ives Elementary, which upon construction completion will provide for the reconfiguration of the school to a K-8 center;





✚ completion of a number of renovation projects mostly encompassing exterior improvements such as window replacement and new air conditioning systems, and interior renovations generally consisting of



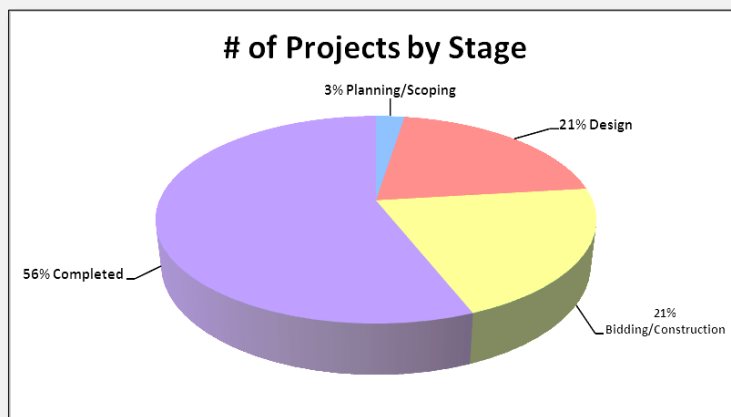
restroom renovations, flooring, ceiling and lighting improvements, and site improvements such as new playgrounds and portable removal;



**Lessons Learned**

As of March 2016, the District was handling approximately 400 projects including advanced scope work, all at various stages of implementation as depicted below.

Project Stage	# of Projects
Planning/Scoping	10
Design	82
Bidding/Construction	83
Completed	223
<b>Total</b>	<b>398</b>



A program of this magnitude, with as many projects in play at any one given time as is the case under the GO Bond initiative, requires that adjustments be occasionally made to address and most importantly, manage expectations. The opportunity to hear reports detailing how project scopes are shaped, namely based on level of criticality, and how that in turn helps to inform design and construction of the improvements, was of great benefit to the Committee and the overarching goal of maintaining a transparent process. It is evident that while much progress is being made to upgrade school facilities through the GO Bond, some facility needs will remain until additional funding or funding sources are identified.

An additional factor requiring continued attention is the increasingly competitive nature of the construction market and the associated rise in labor and material costs that accompany it. This condition, which is expected to intensify, will continue to be closely watched by the District to avoid disruptions to project delivery. The tables that follow provide additional detail on level of effort and progress made through the end of the reporting period. It should be noted that these tables include GOB Year 4 projects, the vast majority of which have not started and are shown in planning. These projects are not reflected in the table and graph above.



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">0111 - MAYA ANGELOU ELEMENTARY</a>	\$ 869,598	\$ 111,864	Play area/playground; covered walkway installation; HVAC system enhancements including energy management system; select flooring improvements; security camera enhancements; electrical upgrades; install new classroom technology.	2013-2014	Bidding
<a href="#">1681 - LILLIE C. EVANS K-8 CENTER</a>	\$ 128,014	\$ -	Pull Out to expedite replacement of playground impact surface.	2014-2015	Bidding
<a href="#">2261 - GREENGLADE ELEMENTARY</a>	\$ 36,862	\$ 5,385	New Pre-K Playground & Surface Replacement.	2014-2015	Bidding
<a href="#">4741 - ROYAL GREEN ELEMENTARY</a>	\$ 121,634	\$ 982	Provide new playground equipment and safety surface over existing concrete slab.	2013-2014	Bidding
<a href="#">5951 - WHISPERING PINES ELEMENTARY</a>	\$ 166,460	\$ 8,301	Advanced replacement of playground impact	2013-2014	Bidding
<a href="#">0091 - BOB GRAHAM EDUCATION CTR</a>	\$ 47,189	\$ 19,759	Pull out to expedite the installation of chiller.	2013-2014	Closeout
<a href="#">0241 - RUTH K BROAD/BAY HARBOR K-8</a>	\$ 413,914	\$ 234,074	Advanced play areas (2) w/ ADA surface.	2013-2014	Closeout
<a href="#">0241 - RUTH K BROAD/BAY HARBOR K-8</a>	\$ 643,761	\$ 300,528	Install Artificial Turf over PE field.	2015-2016	Closeout
<a href="#">0321 - BISCAYNE ELEMENTARY</a>	\$ 32,400	\$ 26,468	Pull out to install HVAC rooftop package unit in Cafetorium.	2012-2013	Closeout
<a href="#">0321 - BISCAYNE ELEMENTARY</a>	\$ 28,509	\$ 25,851	Pull Out to install air cooled chiller.	2012-2013	Closeout
<a href="#">0321 - BISCAYNE ELEMENTARY</a>	\$ 67,086	\$ 62,406	Remove/Demo portable(s) and restore site.	2013-2014	Closeout
<a href="#">0361 - BISCAYNE GARDENS ELEMENTARY</a>	\$ 1,973	\$ -	Pull Out to expedite Castaldi Study for DOE approval.	2015-2016	Closeout
<a href="#">0561 - W.J. BRYAN ELEMENTARY</a>	\$ 35,831	\$ 35,561	Advanced GO bond funded replacement of playground impact surface.	2012-2013	Closeout
<a href="#">0641 - BUNCHE PARK ELEMENTARY</a>	\$ 9,783	\$ 8,757	Pull Out for Castaldi Analysis.	2014-2015	Closeout
<a href="#">1481 - JOHN G. DUPUIS ELEMENTARY</a>	\$ 271,787	\$ 189,872	Pull Out to expedite construction of 2 playgrounds.	2014-2015	Closeout
<a href="#">2081 - FULFORD ELEMENTARY</a>	\$ 35,326	\$ 33,671	Demolish 5 portable buildings, grading and sodding of areas affected by work being performed.	2014-2015	Closeout
<a href="#">2281 - GREYNOLDS PARK ELEMENTARY</a>	\$ 36,000	\$ 17,765	Advanced chiller & compressor installation.	2014-2015	Closeout
<a href="#">2401 - HIBISCUS ELEMENTARY</a>	\$ 119,929	\$ 110,112	Advanced GOB funded Playground Project.	2011-2012	Closeout
<a href="#">2401 - HIBISCUS ELEMENTARY</a>	\$ 36,510	\$ 18,038	Pull Out to expedite installation of chiller.	2014-2015	Closeout
<a href="#">2401 - HIBISCUS ELEMENTARY</a>	\$ 6,413	\$ 6,307	Pull Out to expedite Castaldi Study for DOE approval.	2015-2016	Closeout
<a href="#">2441 - VIRGINIA A BOONE/HIGHLAND OAKS</a>	\$ 2,184,005	\$ 2,084,156	Replace windows in selected areas; upgrade HVAC; replace covered walkways in selected areas; replace ceiling and lighting in selected areas; install security cameras; upgrade electrical service; install interior partition adjacent to cafeteria; paint exterior; install playground surface; install new classroom	2012-2013	Closeout
<a href="#">2441 - VIRGINIA A BOONE/HIGHLAND OAKS</a>	\$ 35,761	\$ 11,355	Advanced GO bond funded replacement of playground impact surface.	2013-2014	Closeout
<a href="#">2441 - VIRGINIA A BOONE/HIGHLAND OAKS</a>	\$ 35,296	\$ 12,168	Provide additional parking spaces in teachers parking lot.	2012-2013	Closeout
<a href="#">3141 - MEADOWLANE ELEMENTARY</a>	\$ 1,826	\$ 1,796	Pull Out to expedite Castaldi Study for DOE approval.	2015-2016	Closeout
<a href="#">3421 - M.A. MILAM K-8 CENTER</a>	\$ 36,560	\$ -	Pull Out to expedite intallation of chiller.	2014-2015	Closeout
<a href="#">3701 - NORLAND ELEMENTARY</a>	\$ 1,859	\$ -	Pull Out to expedite Castaldi Study for DOE approval.	2015-2016	Closeout
<a href="#">3741 - NORTH BEACH ELEMENTARY</a>	\$ 1,882,973	\$ 1,737,670	Upgrade air conditioning system throughout school; replace windows in selected areas; upgrade electrical service in the classrooms and upgrade lighting; install security cameras; correct drainage deficiencies; install new drinking fountains at various locations; install playground surface; install new classroom	2012-2013	Closeout
<a href="#">3741 - NORTH BEACH ELEMENTARY</a>	\$ 482,051	\$ 1,542	Install artificial turf, rubberized walking track, re-surface/re-stripe basketball courts. (Partially funded by PTA).	2013-2014	Closeout
<a href="#">3901 - NORTH HIALEAH ELEMENTARY</a>	\$ 260,426	\$ 248,103	Advanced Structural Repairs.	2012-2013	Closeout
<a href="#">3941 - NORTH MIAMI ELEMENTARY</a>	\$ 137,000	\$ -	Pull Out to expedite replacement of Cafeteria HVAC System.	2015-2016	Closeout
<a href="#">4001 - NORWOOD ELEMENTARY</a>	\$ 36,861	\$ -	Pull Out to expedite installation of chiller.	2014-2015	Closeout
<a href="#">4121 - DR. ROBERT B. INGRAM EL</a>	\$ 1,750,874	\$ 1,554,156	Replace windows; repair selective air conditioning system components; renovate restrooms; replace flooring in media center; repave and restripe drop-off area; correct flooding deficiency; install drinking fountains; install new playground; remove portables; install new classroom technology.	2012-2013	Closeout
<a href="#">4121 - DR. ROBERT B. INGRAM EL</a>	\$ 107,208	\$ 97,451	Advanced new playground with impact surface.	2013-2014	Closeout
<a href="#">4121 - DR. ROBERT B. INGRAM EL</a>	\$ 17,150	\$ 16,329	Advanced Removal/Demo of portable(s) and restore site.	2013-2014	Closeout



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">4241 - PALM LAKES ELEMENTARY</a>	\$ 1,431,002	\$ 1,429,626	Replace air conditioning units in selected areas; install new covered walkway; resurface and restripe parking area and play court; install security cameras at selected locations; replace moveable partitions at various locations; upgrade electrical service to support technology; install new flooring at various locations throughout school; install new classroom	2012-2013	Closeout
<a href="#">4241 - PALM LAKES ELEMENTARY</a>	\$ 32,609	\$ -	Pull Out for shade cover at playground (partially funded by PTA).	2014-2015	Closeout
<a href="#">4801 - GERTRUDE EDELMAN/SABAL PALM EL</a>	\$ 2,494,908	\$ 1,884,302	Replace windows; replace fire alarm; upgrade security camera system; replace flooring in selected areas; install new playground and new playground surface area; paint exterior and interior in selected areas; install new classroom technology.	2012-2013	Closeout
<a href="#">4801 - GERTRUDE EDELMAN/SABAL PALM EL</a>	\$ 450,671	\$ 423,346	Pull Out to expedite replacement of F/A system.	2012-2013	Closeout
<a href="#">4801 - GERTRUDE EDELMAN/SABAL PALM EL</a>	\$ 70,657	\$ 67,081	Pull Out to expedite demo of portables & site restoration.	2015-2016	Closeout
<a href="#">4801 - GERTRUDE EDELMAN/SABAL PALM EL</a>	\$ 113,473	\$ 108,501	Advanced replacement playground with impact surface.	2013-2014	Closeout
<a href="#">4881 - SCOTT LAKE ELEMENTARY</a>	\$ 36,104	\$ -	Pull Out to expedite installation of chiller.	2014-2015	Closeout
<a href="#">4881 - SCOTT LAKE ELEMENTARY</a>	\$ 4,370	\$ 4,297	Pull Out to expedite Castaldi Study for DOE approval.	2014-2015	Closeout
<a href="#">5021 - BEN SHEPPARD ELEMENTARY</a>	\$ 105,000	\$ 85,857	Pull Out to expedite replacement of air cooled	2014-2015	Closeout
<a href="#">5991 - CHARLES DAVID WYCHE JR ELEM</a>	\$ 149,243	\$ 109,722	Advanced replacement of playground equipment and play surface.	2012-2013	Closeout
<a href="#">6231 - HIALEAH MIDDLE</a>	\$ 259,783	\$ 169,189	Advanced grease trap piping replacement.	2013-2014	Closeout
<a href="#">6231 - HIALEAH MIDDLE</a>	\$ 45,653	\$ 14,096	Demolish portables and restore site.	2015-2016	Closeout
<a href="#">6241 - HIGHLAND OAKS MIDDLE</a>	\$ 1,314,135	\$ 1,145,970	Replace/upgrade air conditioning system; replace ceiling lighting in selective, including stage; install security cameras where needed; upgrade plumbing in selective restrooms; replace exterior doors where needed; remove all portables; install new classroom technology.	2012-2013	Closeout
<a href="#">6241 - HIGHLAND OAKS MIDDLE</a>	\$ 73,370	\$ -	Pull Out for additional portable demolition.	2014-2015	Closeout
<a href="#">6281 - THOMAS JEFFERSON MIDDLE</a>	\$ 60,500	\$ 22,749	Pull Out to expedite installation of chiller.	2014-2015	Closeout
<a href="#">6301 - JOHN F. KENNEDY MIDDLE</a>	\$ 155,207	\$ 148,250	Pull Out to expedite replacement of Split A/C system in Cafeteria.	2014-2015	Closeout
<a href="#">6301 - JOHN F. KENNEDY MIDDLE</a>	\$ 116,480	\$ 93,192	Pull Out to expedite demolition of portables & site restoration.	2015-2016	Closeout
<a href="#">6421 - JOSE MARTI MIDDLE</a>	\$ 59,000	\$ 54,130	Pull Out to expedite demolition of portables & site restoration	2013-2014	Closeout
<a href="#">6541 - NAUTILUS MIDDLE</a>	\$ 10,232	\$ 10,062	Pull Out to expedite envelope integrity assessment.	2014-2015	Closeout
<a href="#">6571 - NORLAND MIDDLE</a>	\$ 125,000	\$ 38,324	Pull Out to expedite replacement of 60 ton package unit in Aud.	2015-2016	Closeout
<a href="#">7011 - AMERICAN SENIOR</a>	\$ 195,652	\$ 149,232	Pull Out to expedite replacement of AHU's 10, 12 &	2014-2015	Closeout
<a href="#">7131 - HIALEAH-MIAMI LAKES SENIOR</a>	\$ 754,182	\$ 736,090	Advanced installation of Chillers, cooling towers, pumps & EMS panel.	2013-2014	Closeout
<a href="#">7141 - DR MICHAEL M KROP SENIOR HIGH</a>	\$ 1,335,935	\$ 1,060,108	Replace air conditioning system; install security cameras; upgrade electrical infrastructure; install new classroom technology.	2012-2013	Closeout
<a href="#">7201 - MIAMI BEACH SENIOR HIGH</a>	\$ 600,784	\$ -	Pull out to expedite demolition of Bldg 4.	2014-2015	Closeout
<a href="#">7391 - MIAMI LAKES EDUCATIONAL CENTER</a>	\$ 2,492,821	\$ 1,755,997	Repair exterior stucco in buildings 5 and 6 and paint both buildings; install new covered walkway at the bus drop-off area; replace flooring in auditorium and various other selected areas; upgrade the fire alarm and security systems; install new classroom technology.	2012-2013	Closeout
<a href="#">7541 - NORTH MIAMI BEACH SENIOR HIGH</a>	\$ 338,299	\$ 137,831	Advanced chiller installation.	2013-2014	Closeout
<a href="#">8151 - ROBERT RENICK EDUCATION CTR</a>	\$ 71,518	\$ 70,852	Pull Out to expedite PA Corrections.	2014-2015	Closeout
<a href="#">0111 - MAYA ANGELOU ELEMENTARY</a>	\$ 108,000	\$ 99,502	New Playground Structure with artificial turf surface.	2013-2014	Closeout
<a href="#">0201 - BANYAN ELEMENTARY</a>	\$ 114,403	\$ 103,430	Pull Out to expedite playground project.	2014-2015	Closeout
<a href="#">0401 - VAN E. BLANTON ELEMENTARY</a>	\$ 2,489,550	\$ 2,240,274	Replace air conditioning units in classrooms and upgrade air conditioning in selected areas; upgrade electrical service; upgrade fire alarm system; install new security alarm system; renovate classrooms in building 2; paint interior; install new playgrounds; remove portables; install new classroom technology.	2012-2013	Closeout
<a href="#">0401 - VAN E. BLANTON ELEMENTARY</a>	\$ 125,572	\$ 79,089	Advanced New playground with impact surface.	2013-2014	Closeout



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">0401 - VAN E. BLANTON ELEMENTARY</a>	\$ 52,172	\$ 43,781	Remove/Demolish portable(s) and restore site.	2013-2014	Closeout
<a href="#">0801 - CITRUS GROVE ELEMENTARY</a>	\$ 85,047	\$ 73,489	Pull Out to expedite demolition of portables & site restoration.	2015-2016	Closeout
<a href="#">0841 - COCONUT GROVE ELEMENTARY</a>	\$ 209,962	\$ 202,798	New Playground Structure and P-I-P surface.	2014-2015	Closeout
<a href="#">1001 - CORAL PARK ELEMENTARY</a>	\$ 2,122,727	\$ 2,102,048	Upgrades to A/C, PA & FA systems, technology updates, re-roof select areas; repairs to breezeways, ceilings and door hardware; Remodel/renovate select areas including group restrooms; install infrastructure for CCTV system; repair & paint select exterior areas & play courts; upgrade paving & drainage; Upgrades to Cafeteria spill out area; install new classroom technology.	2012-2013	Closeout
<a href="#">1001 - CORAL PARK ELEMENTARY</a>	\$ 4,348	\$ 88	Provide fencing around playground equipment.	2015-2016	Closeout
<a href="#">1361 - FREDERICK DOUGLASS ELEMENTARY</a>	\$ 49,658	\$ 45,658	Pull Out to expedite PA upgrades at Phillis Wheatley ES.	2015-2016	Closeout
<a href="#">1401 - CHARLES R. DREW K-8 CENTER</a>	\$ 116,480	\$ 94,996	Pull Out to expedite portable removal and site restoration.	2015-2016	Closeout
<a href="#">1561 - EARLINGTON HEIGHTS ELEMENTARY</a>	\$ 45,000	\$ 43,275	Pull Out to expedite classroom lighting & wiring.	2014-2015	Closeout
<a href="#">1601 - EDISON PARK K-8 CENTER</a>	\$ 5,024	\$ 4,460	Advanced Removal/Demo of portable(s) and restore site.	2013-2014	Closeout
<a href="#">1641 - EMERSON ELEMENTARY</a>	\$ 95,243	\$ 88,254	Pull Out to expedite playground project.	2014-2015	Closeout
<a href="#">1681 - LILLIE C. EVANS K-8 CENTER</a>	\$ 60,958	\$ 59,940	Pull Out to expedite demo of portables & site restoration.	2014-2015	Closeout
<a href="#">1721 - EVERGLADES K-8 CENTER</a>	\$ 68,500	\$ 40,272	Advanced Installation of ARRA funded Air cooled Split DX unit.	2013-2014	Closeout
<a href="#">1721 - EVERGLADES K-8 CENTER</a>	\$ 96,070	\$ 87,507	Pull Out to expedite playground project.	2014-2015	Closeout
<a href="#">1761 - DAVID FAIRCHILD ELEMENTARY</a>	\$ 99,614	\$ 89,758	Pull Out to expedite playground project.	2014-2015	Closeout
<a href="#">1801 - FAIRLAWN ELEMENTARY</a>	\$ 1,268,334	\$ 1,201,547	Replace windows in selected areas; upgrade selective components of air conditioning system; renovate group restrooms as needed; upgrade plumbing and sanitary sewer; upgrade domestic water infrastructure; upgrade electrical infrastructure; install new emergency lighting as needed; upgrade fire alarm; repair exterior and paint as needed; paint interior as needed; install new playground; install new classroom technology.	2012-2013	Closeout
<a href="#">1841 - FLAGAMI ELEMENTARY</a>	\$ 1,853,892	\$ 1,749,136	Replace window units; upgrade plumbing; upgrade domestic water service; upgrade restrooms in selected areas; install new elevator; upgrade heating system for the kitchen; paint exterior in selected areas; install new playground surface; install new	2012-2013	Closeout
<a href="#">2331 - CHARLES R. HADLEY ELEMENTARY</a>	\$ 316,827	\$ 305,202	Advanced Replacement of three playgrounds and surface.	2013-2014	Closeout
<a href="#">2331 - CHARLES R. HADLEY ELEMENTARY</a>	\$ 108,696	\$ 38,026	Advanced Installation of ARRA funded Air cooled chiller purchase at PLC.	2013-2014	Closeout
<a href="#">2361 - HIALEAH ELEMENTARY</a>	\$ 2,391,006	\$ 2,231,118	Replace windows; replace air conditioning system; replace ceiling and lighting; install new security cameras; replace serving line in cafeteria; paint exterior as needed; remove portables; install new classroom technology.	2012-2013	Closeout
<a href="#">2501 - HOLMES ELEMENTARY</a>	\$ 21,740	\$ 18,031	Install Chiller.	2011-2012	Closeout
<a href="#">2741 - KEY BISCAYNE K-8 CENTER</a>	\$ 2,778,992	\$ 2,745,414	This is phase 1 of a two-phase renovation project; this phase includes complete exterior and interior classroom renovations in Building 2 and new classroom technology.	2012-2013	Closeout
<a href="#">2741 - KEY BISCAYNE K-8 CENTER</a>	\$ 2,021,024	\$ 1,514,572	This is phase 2 of a two-phase renovation project which will focus on Building #1. This project is not yet scoped but will include complete exterior and interior renovations, as well as new classroom technology.	2012-2013	Closeout
<a href="#">2781 - KINLOCH PARK ELEMENTARY</a>	\$ 2,538,315	\$ 2,070,475	Repair windows in selected areas; replace restroom infrastructure including ADA compliance as needed; install security system; upgrade Closed Circuit Television infrastructure; upgrade flooring and lighting in selected areas; paint exterior and interior as needed; install new classroom technology.	2012-2013	Closeout
<a href="#">2981 - LIBERTY CITY ELEMENTARY</a>	\$ 131,022	\$ 117,765	Advanced Replacement of playground and impact surface.	2012-2013	Closeout



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">3041 - LORAH PARK ELEMENTARY</a>	\$ 1,600,705	\$ 1,560,918	Replace air conditioning system components; upgrade electrical infrastructure; replace ceiling, lighting and flooring in selected areas; upgrade security system; upgrade fire alarm system; upgrade PA system; upgrade casework in classrooms as needed; renovate restrooms as needed; install bus drop-off and covered walkway; install new playground surface; install new classroom	2012-2013	Closeout
<a href="#">3041 - LORAH PARK ELEMENTARY</a>	\$ 38,827	\$ 37,244	Advanced GO bond funded replacement of playground impact surface.	2013-2014	Closeout
<a href="#">3061 - LUDLAM ELEMENTARY</a>	\$ 118,259	\$ 109,603	Advanced Replacement of playground and artificial turf surface.	2012-2013	Closeout
<a href="#">3061 - LUDLAM ELEMENTARY</a>	\$ 2,420,063	\$ 2,228,283	Replace windows; install new air conditioning units; install new electrical distribution panel; renovate group restrooms; paint exterior as needed; install new playground; install new classroom technology.	2012-2013	Closeout
<a href="#">3381 - MIAMI SPRINGS ELEMENTARY</a>	\$ 1,546,857	\$ 1,374,778	Window and door replacement; playground improvements; HVAC improvements; electrical upgrades; exterior painting; portable demolition; new classroom technology.	2013-2014	Closeout
<a href="#">3381 - MIAMI SPRINGS ELEMENTARY</a>	\$ 63,908	\$ 61,911	Pull Out to expedite demo of portables & site restoration.	2015-2016	Closeout
<a href="#">3501 - MORNINGSIDE K-8 ACADEMY</a>	\$ 2,000,526	\$ 1,766,450	Replace air conditioning; replace PA system; install security cameras; upgrade electrical infrastructure in the classrooms; install drinking fountains; correct site drainage deficiencies; install new covered walkway to PE shelter; upgrade emergency lighting; install new playground; remove portables; install new classroom technology.	2012-2013	Closeout
<a href="#">3501 - MORNINGSIDE K-8 ACADEMY</a>	\$ 35,917	\$ 26,371	Advanced Removal/Demo of portables and restore site.	2013-2014	Closeout
<a href="#">4071 - AGENORIA S. PASCHAL/OLINDA EL</a>	\$ 1,616,275	\$ 1,225,366	Replace windows and storefronts; replace air conditioning system; add elevator; upgrade PA system; upgrade security system; replace exterior doors in selected areas; upgrade emergency generator; install new playgrounds; install new	2012-2013	Closeout
<a href="#">4071 - AGENORIA S. PASCHAL/OLINDA EL</a>	\$ 127,108	\$ 121,350	Replace playgrounds & impact surfaces.	2013-2014	Closeout
<a href="#">4401 - KELSEY L. PHARR ELEMENTARY</a>	\$ 1,754,378	\$ 1,590,069	Upgrade air conditioning system; replace surety cameras where needed; upgrade PA system; replace PE surface area; paint exterior; install new playground and surface; install new classroom	2012-2013	Closeout
<a href="#">4491 - HENRY E.S. REEVES ELEMENTARY</a>	\$ 1,760,513	\$ 1,302,338	Upgrade air conditioning system; replace surety cameras where needed; upgrade PA system; replace PE surface area; paint exterior; install new playground and surface; install new classroom	2012-2013	Closeout
<a href="#">4491 - HENRY E.S. REEVES ELEMENTARY</a>	\$ 146,739	\$ 121,071	Pull Out to expedite replacement of 2 AHU's.	2014-2015	Closeout
<a href="#">4491 - HENRY E.S. REEVES ELEMENTARY</a>	\$ 124,337	\$ 88,250	Advanced replacement of playground & impact	2013-2014	Closeout
<a href="#">4721 - ROCKWAY ELEMENTARY</a>	\$ 212,491	\$ 141,286	Pull Out to expedite playground projects (2).	2014-2015	Closeout
<a href="#">4961 - SHADOWLAWN ELEMENTARY</a>	\$ 1,163,327	\$ 1,033,882	Replace/upgrade air conditioning system; replace fire alarm; upgrade PA system; upgrade plumbing; install security cameras; upgrade electrical system; repair interior millwork and cabinetry as needed; remove portables; install new classroom technology.	2012-2013	Closeout
<a href="#">4961 - SHADOWLAWN ELEMENTARY</a>	\$ 52,913	\$ 44,785	Pull Out to expedite PA upgrades.	2014-2015	Closeout
<a href="#">5001 - SHENANDOAH ELEMENTARY</a>	\$ 1,735,633	\$ 1,440,783	Replace roof in selected buildings; repair damaged walkways; replace exterior doors as needed; replace handrails; replace ceiling areas and flooring as needed; upgrade security camera system; improve storm drainage; extend canopy to serve building #3; coat and restripe service area parking; upgrade serving line in the cafeteria; paint exterior; install new classroom technology.	2012-2013	Closeout
<a href="#">5041 - SILVER BLUFF ELEMENTARY</a>	\$ 54,348	\$ 46,027	Pull Out to expedite demo of portables & site restoration.	2015-2016	Closeout
<a href="#">5101 - JOHN I. SMITH K-8 CENTER</a>	\$ 509,723	\$ 467,628	Playground surface improvements; HVAC improvements; painting; new classroom technology.	2013-2014	Closeout
<a href="#">5101 - JOHN I. SMITH K-8 CENTER</a>	\$ 38,044	\$ -	Pull Out to expedite PA system upgrade & repairs.	2015-2016	Closeout



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">5381 - E.W.F. STIRRUP ELEMENTARY</a>	\$ 50,883	\$ 25,507	Replace existing playground PIP surface with Artificial Turf.	2013-2014	Closeout
<a href="#">5401 - SUNSET ELEMENTARY</a>	\$ 35,242	\$ 34,549	Pull Out to expedite replacement of playground impact surface.	2014-2015	Closeout
<a href="#">5431 - SWEETWATER ELEMENTARY</a>	\$ 135,894	\$ 75,366	Pull Out to expedite playground project.	2014-2015	Closeout
<a href="#">6091 - CITRUS GROVE MIDDLE SCHOOL</a>	\$ 1,292,868	\$ 1,016,153	Replace selective exterior doors and frames; replace flooring and suspended ceiling in selected areas; upgrade electrical infrastructure in the classrooms and the panel board; renovate the elevator; repair and paint interior and exterior where needed; replace kiln Vent; install new classroom technology.	2012-2013	Closeout
<a href="#">6091 - CITRUS GROVE MIDDLE SCHOOL</a>	\$ 300,489	\$ 261,125	Pull Out to expedite re-roofing of Main bldg.	2013-2014	Closeout
<a href="#">6121 - RUBEN DARIO MIDDLE</a>	\$ 7,500	\$ 216	Advanced Demolition of portable and site	2014-2015	Closeout
<a href="#">6741 - PONCE DE LEON MIDDLE</a>	\$ 1,595,039	\$ 1,538,640	Replace windows in selected areas; repair roofing; upgrade air conditioning system for the classroom spaces; upgrade electrical infrastructure; upgrade fire alarm system; paint exterior as needed; install new classroom technology.	2012-2013	Closeout
<a href="#">6961 - WEST MIAMI MIDDLE</a>	\$ 106,419	\$ 44,298	Advanced Installation of air cooled chiller.	2013-2014	Closeout
<a href="#">7161 - MARITIME &amp; SCIENCE TECH ACAD</a>	\$ 20,915,481	\$ 8,731,018	Construction of new approximate 1,100 student station facility to house grades 6 through 12.	2012-2013	Closeout
<a href="#">7161 - MARITIME &amp; SCIENCE TECH ACAD</a>	\$ 3,803,751	\$ 3,738,957	Provide partially covered spill out dining area; expand kitchen and serving area; renovate and remodel interior dining area; remodel science labs and science demo classrooms; remodel computer lab and clinic; remodel resource room; upgrade PA and fire alarm systems.	2013-2014	Closeout
<a href="#">7271 - MIAMI CORAL PARK SENIOR HIGH</a>	\$ 2,461,425	\$ 2,302,276	Replace major air conditioning system components; paint exterior as needed; remove portables; install new classroom technology.	2012-2013	Closeout
<a href="#">7411 - MIAMI NORTHWESTERN SENIOR HIGH</a>	\$ 49,457	\$ 46,152	Pull Out to expedite hallway & ext. lighting replacement.	2014-2015	Closeout
<a href="#">7411 - MIAMI NORTHWESTERN SENIOR HIGH</a>	\$ 341,305	\$ 300,507	Pull Out to expedite replacement of Cafeteria roof top unit and 500 ton chiller.	2014-2015	Closeout
<a href="#">7411 - MIAMI NORTHWESTERN SENIOR HIGH</a>	\$ 22,826	\$ 22,420	Advanced Replacement of termite damaged wood flooring in room 1229.	2014-2015	Closeout
<a href="#">7511 - MIAMI SPRINGS SENIOR HIGH</a>	\$ 429,348	\$ 421,820	Pull Out to expedite exterior paint.	2014-2015	Closeout
<a href="#">7581 - IPREPARATORY ACADEMY</a>	\$ 2,400,000	\$ 532,103	Rem/Ren related to completion of K-12 facility.	2014-2015	Closeout
<a href="#">7601 - WILLIAM H. TURNER TECHNICAL</a>	\$ 2,507,819	\$ 2,081,721	Replace roof; replace selective air conditioning system components; upgrade security system; upgrade PA system; replace flooring in selected areas; repair gymnasium flooring; replace exterior doors as needed; replace canopy in Agricultural Center area; install new classroom technology.	2012-2013	Closeout
<a href="#">7791 - BOOKER T. WASHINGTON SR. HIGH</a>	\$ 18,755	\$ 90	Advanced ceiling replacement in building 02.	2013-2014	Closeout
<a href="#">0041 - AIR BASE K-8 CTR INT'L EDUC</a>	\$ 163,043	\$ 9,052	Infrastructure for and installation of 2 leased portables for K-8 conversion.	2015-2016	Closeout
<a href="#">0161 - AVOCADO ELEMENTARY</a>	\$ 1,884,484	\$ 1,864,781	Replace air conditioning system; replace windows and doors where needed; upgrade PA system; upgrade fire alarm system; upgrade lighting; correct drainage deficiencies; paint exterior as needed; install new playground; remove portables; install new classroom technology.	2012-2013	Closeout
<a href="#">0161 - AVOCADO ELEMENTARY</a>	\$ 22,750	\$ 20,519	Advanced Removal/Demo of portable(s) and restore site.	2013-2014	Closeout
<a href="#">0251 - FTHEL KOGER BECKHAM ELEMENTARY</a>	\$ 145,390	\$ 107,704	Pull Out to expedite playground project.	2014-2015	Closeout
<a href="#">0261 - BEL-AIRE ELEMENTARY</a>	\$ 54,348	\$ 38,092	Advanced chiller Installation.	2013-2014	Closeout
<a href="#">0441 - BLUE LAKES K-8</a>	\$ 36,200	\$ 28,988	Advanced Installation only of ARRA funded purchase of air cooled chiller.	2013-2014	Closeout
<a href="#">0441 - BLUE LAKES K-8</a>	\$ 490,682	\$ 66,280	Advanced Remodeling related to the conversion of FDLRS bldg. to ESE K-8 program.	2014-2015	Closeout
<a href="#">0441 - BLUE LAKES K-8</a>	\$ 451,820	\$ 28,434	Pull Out to expedite ESE drop-off and parking.	2014-2015	Closeout
<a href="#">0441 - BLUE LAKES K-8</a>	\$ 124,494	\$ 70,886	Installation of shade structure at existing playground area.	2014-2015	Closeout
<a href="#">0451 - BOWMAN ASHE/DOOLIN K-8 ACAD</a>	\$ 1,763,231	\$ 1,696,534	Replace air conditioning system components; install new roof in selected area; repair ceiling areas as needed; install new playgrounds; remove portables; install new classroom technology.	2012-2013	Closeout



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">0451 - BOWMAN ASHE/DOOLIN K-8 ACAD</a>	\$ 47,688	\$ 43,067	Pull Out to replace Vita Course area impact surface.	2014-2015	Closeout
<a href="#">0451 - BOWMAN ASHE/DOOLIN K-8 ACAD</a>	\$ 132,361	\$ 100,420	Advanced Replacement of playground and impact surface.	2013-2014	Closeout
<a href="#">0651 - CAMPBELL DRIVE K-8 CENTER</a>	\$ 1,514,169	\$ 1,418,072	Replace air conditioning system components; replace flooring; upgrade fire suppression system in kitchen; install new covered walkway in bus drop-off area; paint exterior as needed; install new classroom	2012-2013	Closeout
<a href="#">0661 - CARIBBEAN K-8 CENTER</a>	\$ 45,173	\$ 35,646	Pull Out for water intrusion testing on 1 bay of windows.	2014-2015	Closeout
<a href="#">0661 - CARIBBEAN K-8 CENTER</a>	\$ 41,868	\$ 41,311	Advanced GO bond funded replacement of playground equipment.	2013-2014	Closeout
<a href="#">0661 - CARIBBEAN K-8 CENTER</a>	\$ 9,131	\$ 8,819	Advanced Removal/Demo of portable(s) and restore site.	2013-2014	Closeout
<a href="#">0771 - WILLIAM A. CHAPMAN ELEMENTARY</a>	\$ 1,150,487	\$ 1,070,378	Replace selective components of air conditioning system; replace flooring in selected areas; upgrade electrical infrastructure in the classrooms; upgrade security system; repair emergency generator; paint exterior as needed; upgrade site drainage; remove portables; install new classroom technology.	2012-2013	Closeout
<a href="#">0831 - CLAUDE PEPPER ELEMENTARY</a>	\$ 59,783	\$ 87,958	Pull Out to expedite demo of portables & site restoration.	2015-2016	Closeout
<a href="#">0861 - COLONIAL DRIVE ELEMENTARY</a>	\$ 2,001,862	\$ 1,711,589	Upgrade electrical infrastructure; replace domestic water line; install new ceilings and lighting in selected classrooms; renovate group restrooms; install covered walkway and P.E shelter and covered walkway; paint exterior as needed; remove portables; install new classroom technology.	2012-2013	Closeout
<a href="#">0861 - COLONIAL DRIVE ELEMENTARY</a>	\$ 32,283	\$ 28,211	Install artificial turf impact surface at playground.	2015-2016	Closeout
<a href="#">1241 - CUTLER RIDGE ELEMENTARY</a>	\$ 33,123	\$ 28,293	Pull Out to expedite replacement of impact surface.	2015-2016	Closeout
<a href="#">1331 - DEVON AIRE K-8 CENTER</a>	\$ 42,640	\$ 35,548	Pull Out to expedite replacement of Playground impact surface.	2014-2015	Closeout
<a href="#">1371 - MARJORY STONEMAN DOUGLAS ELEM</a>	\$ 135,894	\$ 101,002	Advanced Playground & Surface installation at PLC	2013-2014	Closeout
<a href="#">1371 - MARJORY STONEMAN DOUGLAS ELEM</a>	\$ 46,250	\$ 39,629	Advanced Installation of chiller at PLC.	2013-2014	Closeout
<a href="#">2021 - GLORIA FLOYD ELEMENTARY</a>	\$ 78,290	\$ 74,753	Pull Out for upgrades of P/A System.	2014-2015	Closeout
<a href="#">2151 - JACK D. GORDON ELEMENTARY</a>	\$ 76,700	\$ 74,363	Advanced Replacement of playground at Panther PLC "S".	2011-2012	Closeout
<a href="#">2151 - JACK D. GORDON ELEMENTARY</a>	\$ 72,400	\$ 43,866	Advanced Replacement of 70 ton package air cooled chiller unit at PLC(T).	2012-2013	Closeout
<a href="#">2151 - JACK D. GORDON ELEMENTARY</a>	\$ 271,788	\$ 130,651	Advanced Replacement of playground unit & impact surface at Manatee PLC.	2013-2014	Closeout
<a href="#">2321 - GULFSTREAM ELEMENTARY</a>	\$ 1,632,723	\$ 1,558,460	Replace selective windows and air conditioning units; upgrade electrical infrastructure in classrooms; replace ceiling and lighting where needed; renovate group restrooms; replace domestic water line; paint exterior as needed; install new playground; install new classroom technology.	2012-2013	Closeout
<a href="#">2341 - JOE HALL ELEMENTARY</a>	\$ 283,862	\$ 262,943	HVAC improvements; covered walkway; new classroom technology.	2013-2014	Closeout
<a href="#">2521 - OLIVER HOOVER ELEMENTARY</a>	\$ 32,609	\$ 2,967	Advanced Installation of ARRA funded air cooled chiller in PLC.	2013-2014	Closeout
<a href="#">2541 - HOWARD DRIVE ELEMENTARY</a>	\$ 2,240,677	\$ 2,098,894	Install new windows and air conditioning units in classrooms and cafeteria; renovate restrooms including ADA compliance; upgrade drainage; install new lighting in covered walkways; paint exterior as needed; install new playground surface; install new classroom technology.	2012-2013	Closeout
<a href="#">2541 - HOWARD DRIVE ELEMENTARY</a>	\$ 101,565	\$ 91,661	Advanced replacement of playground & impact surface.	2013-2014	Closeout
<a href="#">2651 - KENDALE LAKES ELEMENTARY</a>	\$ 271,787	\$ 207,490	Pull Out to expedite playground projects (2).	2014-2015	Closeout
<a href="#">2701 - KENWOOD K-8 CENTER</a>	\$ 44,454	\$ 37,918	Advanced Replacement of PIP playground surface.	2013-2014	Closeout
<a href="#">2901 - LEISURE CITY K-8 CENTER</a>	\$ 45,764	\$ 35,569	Advanced Installation of Air Cooled Chiller.	2013-2014	Closeout
<a href="#">2941 - LAURA C. SAUNDERS ELEMENTARY</a>	\$ 1,612,995	\$ 1,063,149	Upgrade air conditioning system; replace fire alarm; install new classroom technology.	2012-2013	Closeout
<a href="#">3101 - FRANK C. MARTIN K-8 CENTER</a>	\$ 2,364,701	\$ 2,158,544	Replace selective windows and air conditioning units; upgrade electrical infrastructure in classrooms; replace ceiling and lighting where needed; renovate group restrooms; replace domestic water line; paint exterior as needed; install new playground; install new classroom technology.	2012-2013	Closeout



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">3101 - FRANK C. MARTIN K-8 CENTER</a>	\$ 109,371	\$ 106,448	Advanced replacement of playground & impact surface.	2013-2014	Closeout
<a href="#">3261 - MIAMI HEIGHTS ELEMENTARY</a>	\$ 140,562	\$ 129,239	Advanced Replacement of Playground.	2010-2011	Closeout
<a href="#">3261 - MIAMI HEIGHTS ELEMENTARY</a>	\$ 1,564,738	\$ 1,376,103	Replace windows and doors in selected areas; replace selective components of air conditioning system; upgrade electrical infrastructure in classrooms; replace domestic water line; upgrade plumbing in classroom restrooms and retrofit to ADA compliance; replace flooring where needed; repair emergency generator; install new playground; remove portables; install new classroom technology.	2012-2013	Closeout
<a href="#">3261 - MIAMI HEIGHTS ELEMENTARY</a>	\$ 78,476	\$ 72,909	Pull Out to install 2 air cooled chillers purchased w/ ARRA funds.	2013-2014	Closeout
<a href="#">3261 - MIAMI HEIGHTS ELEMENTARY</a>	\$ 69,565	\$ 1,019	Advanced Demo of 8 portable(s) and restore site.	2013-2014	Closeout
<a href="#">4221 - PALMETTO ELEMENTARY</a>	\$ 26,500	\$ 20,147	Advanced Replacement of Carpet with VCT and selective paint in Media Ctr.	2014-2015	Closeout
<a href="#">4381 - DR HENRY E PERRINE ACADEMY</a>	\$ 1,563,275	\$ 1,433,155	Replace selective air conditioning system components; replace flooring where needed; upgrade group restrooms; upgrade PA system; install security cameras; install acoustical treatment at the Media Center area; upgrade site drainage and paving; install new classroom technology.	2012-2013	Closeout
<a href="#">4421 - PINECREST ELEMENTARY</a>	\$ 9,464	\$ 6,502	Advanced Replacement of triple slide equipment at playground.	2014-2015	Closeout
<a href="#">4511 - DR GILBERT L. PORTER ELEM</a>	\$ 39,824	\$ 36,559	Advanced chiller installation at PLC "Q".	2013-2014	Closeout
<a href="#">4581 - REDLAND ELEMENTARY</a>	\$ 1,282,815	\$ 1,193,459	Replace/upgrade selective air conditioning system components; replace flooring in selected areas; replace damaged doors as needed; correct drainage deficiency; replace security and canopy lighting; extend covered walkway; repair exterior surface and paint; paint interior as needed; install new classroom	2012-2013	Closeout
<a href="#">4651 - ETHEL F BECKFORD/RICHMOND PLC</a>	\$ 70,000	\$ 5,209	Advance replacement of playground and surface.	2013-2014	Closeout
<a href="#">4691 - JANE ROBERTS K-8 CENTER</a>	\$ 219,705	\$ 201,710	Pull Out to expedite playground projects (2).	2014-2015	Closeout
<a href="#">4741 - ROYAL GREEN ELEMENTARY</a>	\$ 442,024	\$ 374,506	Playground installation; parking and drainage improvements; roofing in select areas; PA system upgrades; exterior painting; portable removal; new classroom technology.	2013-2014	Closeout
<a href="#">5003 - SOUTH DADE MIDDLE SCHOOL</a>	\$ 188,811	\$ 173,994	Playground surface improvements; flooring improvements in select areas; PA system enhancements; security camera system enhancements; new classroom technology.	2013-2014	Closeout
<a href="#">5061 - DR. CARLOS J FINLAY ELEMENTARY</a>	\$ 106,658	\$ 80,608	Advanced Replacement of playground and impact surface.	2012-2013	Closeout
<a href="#">5121 - SNAPPER CREEK ELEMENTARY</a>	\$ 2,244,261	\$ 2,082,727	Replace windows in classroom buildings; replace air conditioning units and system components as needed; renovate group restrooms; paint exterior as needed; install new playground surface; install new classroom technology.	2012-2013	Closeout
<a href="#">5281 - SOUTH MIAMI HEIGHTS ELEMENTARY</a>	\$ 15,602	\$ 2,310	Advanced Demo of portable(s) and restore site.	2013-2014	Closeout
<a href="#">5421 - SUNSET PARK ELEMENTARY</a>	\$ 114,402	\$ 109,489	Pull Out to expedite playground project.	2014-2015	Closeout
<a href="#">5521 - TROPICAL ELEMENTARY</a>	\$ 250,832	\$ 61,507	Pull Out to expedite ESE playground project.	2014-2015	Closeout
<a href="#">5641 - VILLAGE GREEN ELEMENTARY</a>	\$ 2,375,371	\$ 1,836,503	Install new air conditioning system and controls; install new windows in selected areas; upgrade electrical system infrastructure; replace water line piping; install security cameras; install covered walkway for drop-off area; repair irrigation system; paint exterior and interior where needed; remove portables; install new classroom technology.	2012-2013	Closeout
<a href="#">5641 - VILLAGE GREEN ELEMENTARY</a>	\$ 45,453	\$ 36,761	Remove/Demo portable(s) and restore site	2013-2014	Closeout
<a href="#">5671 - VINELAND K-8 CENTER</a>	\$ 40,656	\$ 30,077	Advanced GO bond funded replacement of playground impact surface.	2012-2013	Closeout
<a href="#">5951 - WHISPERING PINES ELEMENTARY</a>	\$ 1,739,984	\$ 1,631,201	Replace selective air conditioning system components; upgrade interior lighting; upgrade fire protection system; replace sinks and plumbing as needed; paint selected exterior and interior areas; replace emergency generator; install new playground surface; install new classroom	2012-2013	Closeout



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">5961 - WINSTON PARK K-8 CENTER</a>	\$ 1,545,992	\$ 1,095,525	Replace/refurbish selective air conditioning system components; repair fire pump; upgrade emergency lighting; replace kiln; replace selected doors; replace ceilings and flooring where needed; repair canopy and backflow preventer; install new classroom	2012-2013	Closeout
<a href="#">5981 - DR. EDWARD L. WHIGHAM</a>	\$ 1,936,827	\$ 1,513,426	Replace windows in selected areas; replace/repair ceiling areas and flooring in selected areas; replace cabinetry where needed; upgrade electrical infrastructure in classrooms and for Closed Circuit Television; install security cameras; waterproof and paint exterior; install new playground surface; remove portables; install new classroom technology.	2012-2013	Closeout
<a href="#">5981 - DR. EDWARD L. WHIGHAM</a>	\$ 88,905	\$ 45,880	Pull Out for window water intrusion testing (remove/re-install).	2012-2013	Closeout
<a href="#">5981 - DR. EDWARD L. WHIGHAM</a>	\$ 161,630	\$ 100,449	Advanced Replacement of playground & impact surface.	2013-2014	Closeout
<a href="#">5981 - DR. EDWARD L. WHIGHAM</a>	\$ 9,870	\$ 9,259	Advanced Removal/Demo of portable(s) and restore site.	2013-2014	Closeout
<a href="#">6001 - HERBERT A. AMMONS MIDDLE</a>	\$ 222,953	\$ 51,390	Pull Out to expedite replacement of 38 Bard units.	2014-2015	Closeout
<a href="#">6001 - HERBERT A. AMMONS MIDDLE</a>	\$ 44,925	\$ 39,842	Pull Out to expedite group bathroom renovations (bldg. 9).	2015-2016	Closeout
<a href="#">6021 - ARVIDA MIDDLE SCHOOL</a>	\$ 52,500	\$ 28,600	Advanced chiller installation.	2013-2014	Closeout
<a href="#">6221 - HAMMOCKS MIDDLE</a>	\$ 2,614,083	\$ 1,860,353	Refurbish air conditioning system; replace selected windows; upgrade emergency and exterior security lighting; replace ceiling where needed; repair and paint exterior and interior; remove portables; install new classroom technology.	2012-2013	Closeout
<a href="#">6221 - HAMMOCKS MIDDLE</a>	\$ 53,443	\$ 47,400	Advanced Removal/Demo of portables and site restoration.	2013-2014	Closeout
<a href="#">6251 - HOMESTEAD MIDDLE</a>	\$ 43,478	\$ 4,244	Advanced chiller installation.	2013-2014	Closeout
<a href="#">6771 - JORGE MAS CANOSA MIDDLE</a>	\$ 12,130	\$ 8,846	Security Camera upgrade.	2013-2014	Closeout
<a href="#">6921 - LAMAR LOUISE CURRY MIDDLE SCH</a>	\$ 2,096	\$ 1,978	Pull Out to expedite structural assessment.	2014-2015	Closeout
<a href="#">7051 - G. HOLMES BRADDOCK SENIOR HIGH</a>	\$ 484,375	\$ 443,436	Playground installation; door replacement; select flooring; new classroom technology.	2013-2014	Closeout
<a href="#">7171 - MED ACAD SCIENCE &amp; TECHNOLOGY</a>	\$ 2,000,414	\$ 1,766,780	Build out and renovate third floor of facility to house science and collaborative spaces.	2012-2013	Closeout
<a href="#">7351 - ARTHUR AND POLLY MAYS CONSERVA</a>	\$ 66,106	\$ 50,766	Pull Out to expedite VCT flooring scope.	2014-2015	Closeout
<a href="#">7731 - MIAMI SOUTHRIDGE SENIOR HIGH</a>	\$ 173,913	\$ 7,624	Pull Out to expedite demo of portables & site restoration.	2015-2016	Closeout
<a href="#">7731 - MIAMI SOUTHRIDGE SENIOR HIGH</a>	\$ 171,196	\$ 133,995	Pull Out to expedite replacement of 250 ton water cooled chiller.	2015-2016	Closeout
<a href="#">7741 - SOUTHWEST MIAMI SENIOR HIGH</a>	\$ 45,000	\$ 32,802	Advanced Installation of ARRA funded air cooled chiller in bldg. 1.	2013-2014	Closeout
<a href="#">7741 - SOUTHWEST MIAMI SENIOR HIGH</a>	\$ 92,391	\$ 91,826	Replacement of Gym Flooring.	2014-2015	Closeout
<a href="#">7741 - SOUTHWEST MIAMI SENIOR HIGH</a>	\$ 69,511	\$ 40,100	Pull Out to expedite Gym bleacher replacement.	2014-2015	Closeout
<a href="#">7741 - SOUTHWEST MIAMI SENIOR HIGH</a>	\$ 38,044	\$ 33,696	Pull Out to expedite painting of gym walls & ceiling.	2014-2015	Closeout
<a href="#">7741 - SOUTHWEST MIAMI SENIOR HIGH</a>	\$ 35,055	\$ 34,135	Pull Out to expedite project Scope/Programming.	2015-2016	Closeout
<a href="#">7741 - SOUTHWEST MIAMI SENIOR HIGH</a>	\$ 46,293	\$ 41,106	Pull Out to expedite demo of 5 portables & site restoration.	2015-2016	Closeout
<a href="#">7741 - SOUTHWEST MIAMI SENIOR HIGH</a>	\$ 136,204	\$ 123,614	Pull Out to expedite renovations to Media Center.	2015-2016	Closeout
<a href="#">7741 - SOUTHWEST MIAMI SENIOR HIGH</a>	\$ 11,742	\$ 11,656	Replace 4 entry grates at Gym.	2015-2016	Closeout
<a href="#">7781 - FELIX VARELA SENIOR HIGH</a>	\$ 1,892,212	\$ 1,777,966	Replace selective air conditioning system components; replace lighting in selected areas; install additional security cameras; replace auditorium seating as needed; replace flooring as needed; correct drainage deficiencies; repair and paint interior; install new classroom technology.	2012-2013	Closeout
<a href="#">8181 - RUTH OWENS KRUSE' EDUC. CENTER</a>	\$ 1,495,103	\$ 1,239,221	Retrofit air conditioning system components; upgrade fire alarm system; install covered area for the bus drop-off; install new playground; paint exterior as needed; install new classroom	2012-2013	Closeout
<a href="#">0921 - NEVA KING COOPER EDUCATIONAL</a>	\$ 135,000	\$ 1,269	Advance Installation of ESE playground.	2012-2013	Closeout
<a href="#">0921 - NEVA KING COOPER EDUCATIONAL</a>	\$ 103,262	\$ 93,605	Advance Replacement of 2 horizontal CE-AHUs cooling cafeteria.	2013-2014	Closeout
<a href="#">0921 - NEVA KING COOPER EDUCATIONAL</a>	\$ 185,000	\$ 82,479	Pull Out to expedite structural work.	2014-2015	Closeout
<a href="#">7631 - MIAMI MACARTHUR SOUTH</a>	\$ 39,443	\$ 28,403	Advanced Installation of air cooled chiller.	2013-2014	Closeout



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">7801 - BAKER AVIATION TECH COLLEGE</a>	\$ 16,305	\$ 12,716	Pull Out to expedite replacement of 2 VFD AHU's in rooms 107 & 208.	2014-2015	Closeout
<a href="#">8101 - JAN MANN OPPORTUNITY SCHOOL</a>	\$ 2,025,947	\$ 1,521,724	Replace entire roof; replace flooring at selected locations; replace selected components of air conditioning system; upgrade electrical infrastructure in classrooms to support technology; upgrade fire alarm system components as needed; replace drinking fountains; install new classroom	2012-2013	Closeout
<a href="#">8131 - DOROTHY M WALLACE COPE CENTER</a>	\$ 1,132,582	\$ 1,060,094	Replace selective air conditioning system components; replace selected windows and exterior doors; upgrade/repair security camera system; repair parking lot drainage; install bus drop off; install new classroom technology.	2012-2013	Closeout
<a href="#">6061 - CAMPBELL DRIVE MIDDLE</a>	\$ 961,214	\$ 832,153	Site improvements; select exterior door replacement; PA system upgrade; security camera system enhancements; select ceiling and flooring improvements; exterior painting; new classroom technology.	2013-2014	Closeout
<a href="#">6151 - DORAL MIDDLE SCHOOL</a>	\$ 272,429	\$ 240,334	Install site drainage; HVAC enhancements; PA system enhancements; new classroom technology.	2013-2014	Closeout
<a href="#">6151 - DORAL MIDDLE SCHOOL</a>	\$ 17,836	\$ 8,493	Pull Out to expedite PA upgrades.	2015-2016	Closeout
<a href="#">7254 - YMAACD @ MACARTHUR NORTH SH</a>	\$ 34,783	\$ 38,487	Pull Out to expedite project Scope/Programming.	2015-2016	Closeout
<a href="#">0091 - BOB GRAHAM EDUCATION CTR</a>	\$ 596,155	\$ 531,873	Parking and playground improvements; exterior repairs and painting; PA and fire alarm system upgrades; exterior lighting; HVAC and electrical upgrades; classroom technology.	2013-2014	Construction
<a href="#">0241 - RUTH K BROAD/BAY HARBOR K-8</a>	\$ 1,128,983	\$ 1,036,314	Install new playgrounds; replace existing HVAC systems including new Energy Management System; install new security camera system; install new emergency exit signage; install additional storm drainage system; install new classroom technology.	2012-2013	Construction
<a href="#">0321 - BISCAYNE ELEMENTARY</a>	\$ 2,472,795	\$ 2,102,489	Replace windows throughout school; install new air conditioning units and chiller unit; perform electrical upgrades; paint exterior and interior as needed; remove portables; install new classroom technology.	2012-2013	Construction
<a href="#">0561 - W.J. BRYAN ELEMENTARY</a>	\$ 1,365,859	\$ 1,292,812	Install covered canopy; replace existing fire alarm system; install air conditioning in kitchen area and install new flooring; replace air handling units and controls; install security alarm and security camera systems and replace PA system; upgrade electrical service; replace flooring in group restrooms; replace or repair exterior windows as needed; partially replace sanitary sewage system; install new playground surface; remove portables; install new classroom technology.	2012-2013	Construction
<a href="#">0641 - BUNCHE PARK ELEMENTARY</a>	\$ 9,239,125	\$ 1,031,401	Campus-wide replacement with new school facility.	2013-2014	Construction
<a href="#">0761 - FIENBERG/FISHER K-8 CENTER</a>	\$ 169,664	\$ 145,418	Pull Out to expedite replacement of 9 classroom A/C Units.	2015-2016	Construction
<a href="#">1481 - JOHN G. DUPUIS ELEMENTARY</a>	\$ 2,791,102	\$ 138,653	Window and door replacement, HVAC upgrades, plumbing and electrical upgrades, interior renovations, exterior painting.	2014-2015	Construction
<a href="#">2081 - FULFORD ELEMENTARY</a>	\$ 2,452,748	\$ 279,577	Replace windows; upgrade HVAC system throughout; replace PE shelter roofing; renovate group restrooms to include ADA compliance; upgrade electrical panels; replace flooring in Music Room; replace Closed Circuit Television infrastructure and security cameras; Install new covered walkway install new classroom technology.	2012-2013	Construction
<a href="#">2911 - LINDA LENTIN K-8 CENTER</a>	\$ 971,608	\$ 492,499	Playground improvements; HVAC improvements including Energy Management System; plumbing improvements; exterior painting; PA system upgrade; new walkway; classroom technology.	2013-2014	Construction
<a href="#">3581 - MYRTLE GROVE K-8 CENTER</a>	\$ 8,692	\$ 296	Advance demolition of portable 35-B018, restore	2013-2014	Construction
<a href="#">3581 - MYRTLE GROVE K-8 CENTER</a>	\$ 2,664,409	\$ 2,248,499	New wall system for four buildings with new windows, doors and A/C units; bathroom renovations in same four buildings; exterior painting; new kindergarten playground; HVAC improvements; electrical upgrades; new classroom technology.	2013-2014	Construction



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">3581 - MYRTLE GROVE K-8 CENTER</a>	\$ 57,718	\$ 42,692	Pull Out to expedite PA upgrades.	2015-2016	Construction
<a href="#">3661 - NATURAL BRIDGE ELEMENTARY</a>	\$ 1,885,504	\$ 1,610,612	Covered walkway improvements; playground and parking improvements; electrical upgrades; security camera and fire alarm enhancements; HVAC replacement; flooring improvements; interior wall improvements; exterior painting; portable demolition; new classroom technology.	2013-2014	Construction
<a href="#">3661 - NATURAL BRIDGE ELEMENTARY</a>	\$ 66,173	\$ 64,985	Pull Out for replacement of P/A System.	2014-2015	Construction
<a href="#">3861 - NORTH GLADE ELEMENTARY</a>	\$ 114,403	\$ 12,087	Pull Out to expedite replacement of playground & impact surface.	2015-2016	Construction
<a href="#">3941 - NORTH MIAMI ELEMENTARY</a>	\$ 119,444	\$ 41,380	Pull Out to expedite replacement of playground & impact surface.	2015-2016	Construction
<a href="#">4001 - NORWOOD ELEMENTARY</a>	\$ 117,063	\$ 16,231	Pull Out to expedite playground project.	2014-2015	Construction
<a href="#">4021 - OAK GROVE ELEMENTARY</a>	\$ 4,942,190	\$ 2,285,846	New P.E. shelter; playground improvements; parking and drainage improvements; HVAC and electrical upgrades; fire alarm system upgrades; security camera enhancements; window and door replacement; restroom renovations; interior door replacement; wall, ceiling and flooring improvements; exterior painting; new classroom	2013-2014	Construction
<a href="#">4881 - SCOTT LAKE ELEMENTARY</a>	\$ 3,454,074	\$ 48,005	HVAC replacement including controls, site drainage and re-grading, new playground surface, selective exterior paint, demolition and replacement of Buildings #3 and 10, demolition and partial replacement of Buildings #5 (students restrooms, male and female) and #6 (connecting covered walkway), portable demolition, window replacement, restrooms renovations including sanitary sewer and domestic water piping, electrical upgrades and other selective interior renovations;	2014-2015	Construction
<a href="#">5005 - DAVID LAWRENCE JR K-8 CENTER</a>	\$ 92,215	\$ 75,649	Electrical (lighting) upgrades; new classroom technology.	2013-2014	Construction
<a href="#">5141 - HUBERT O. SIBLEY K-8 ACADEMY</a>	\$ 622,775	\$ 464,241	Play area/field improvements; PA system enhancements; select flooring improvements; roofing repairs; exterior painting as needed; new classroom technology.	2013-2014	Construction
<a href="#">6541 - NAUTILUS MIDDLE</a>	\$ 67,065	\$ 61,700	Pull Out to expedite PA upgrades.	2015-2016	Construction
<a href="#">6541 - NAUTILUS MIDDLE</a>	\$ 28,913	\$ -	Pull Out to expedite pressure cleaning, repair damaged stucco & paint, replace 4 exhaust fans & 3	2015-2016	Construction
<a href="#">7011 - AMERICAN SENIOR</a>	\$ 7,282,826	\$ 853,676	Campus-wide miscellaneous renovations consisting of complete HVAC replacement (including controls), plumbing fixtures replacement and installation of additional exterior building lighting in Bldg. 1; miscellaneous HVAC replacement including exterior condenser, controls, fan coils and exterior lighting replacement in Bldgs. 2, 3 and 4; new classroom technology.	2015-2016	Construction
<a href="#">7011 - AMERICAN SENIOR</a>	\$ 69,308	\$ -	Pull Out to expedite PA upgrades.	2015-2016	Construction
<a href="#">7111 - HIALEAH SENIOR</a>	\$ 14,648,275	\$ 966,028	Campus-wide renovations including resurfacing and striping of parking lots, drives and basketball courts; courtyard drainage corrections; new ESE bus drop-off and covered walkway; removal of portables; safety to life corrections; selective air conditioning and heating repair/replacement; selective electrical and lighting repair/replacement; selective reroofing repair/replacement; selective exterior stucco wall repairs; selective exterior door/window repairs/replacement; new classroom technology.	2013-2014	Construction
<a href="#">7381 - MIAMI NORLAND SENIOR HIGH</a>	\$ 40,046,603	\$ 21,985,659	Replace all original buildings with exception of the original gymnasium, (remodeled in 2006) with new auditorium, new media center, new cafeteria, new classrooms, art and music suites, on-site parking and drop-off areas; renovate '97 science wing and '06 gymnasium as needed; install new classroom technology.	2012-2013	Construction
<a href="#">7541 - NORTH MIAMI BEACH SENIOR HIGH</a>	\$ 86,955	\$ -	Pull Out to expedite demo of portables & site restoration.	2014-2015	Construction
<a href="#">8151 - ROBERT RENICK EDUCATION CTR</a>	\$ 332,655	\$ 271,503	Design consultant services.	2012-2013	Construction

GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">0071 - EUGENIA B. THOMAS K-8 CENTER</a>	\$ 324,651	\$ 288,612	New playground surface; PA system upgrade; exterior repairs and painting; interior painting; new classroom technology.	2013-2014	Construction
<a href="#">0121 - AUBURNDALE ELEMENTARY</a>	\$ 2,441,947	\$ 639,970	Install new windows and air conditioning units in selected areas; upgrade air conditioning system as needed; replace doors and frames in selected areas; upgrade PA system; upgrade selective restroom components; upgrade domestic waterline; replace stage curtain; upgrade electrical service in selected areas; replace ceiling and flooring in selected areas; paint interior as needed; upgrade site (parking, lighting and drop-off); install new playground; remove portables; install new technology.	2012-2013	Construction
<a href="#">0721 - GEORGE WASHINGTON CARVER ELEM</a>	\$ 965,466	\$ 187,135	Playground improvements; covered walkways; security camera system; PA system; restroom renovations; select exterior and interior painting; install new classroom technology.	2013-2014	Construction
<a href="#">0721 - GEORGE WASHINGTON CARVER ELEM</a>	\$ 56,909	\$ 54,887	Pull Out to expedite PA upgrades.	2015-2016	Construction
<a href="#">0841 - COCONUT GROVE ELEMENTARY</a>	\$ 311,329	\$ 175,391	Pull Out to expedite corrections to corridor adjacent to Cafeteria.	2015-2016	Construction
<a href="#">0881 - COMSTOCK ELEMENTARY</a>	\$ 14,674	\$ 10,940	Replace 10 ton HVAC package unit serving Admin. Office.	2015-2016	Construction
<a href="#">0961 - CORAL GABLES PREPARATORY ACAD</a>	\$ 2,521,505	\$ 1,285,220	Window replacement; HVAC improvements; roofing; fire alarm system improvements; exterior painting; classroom technology.	2013-2014	Construction
<a href="#">0961 - CORAL GABLES PREPARATORY ACAD</a>	\$ 594,531	\$ 152,166	Merrick Site: HVAC improvements; PA system upgrades; window and exterior improvements; new classroom technology.	2013-2014	Construction
<a href="#">1361 - FREDERICK DOUGLASS ELEMENTARY</a>	\$ 7,932,698	\$ 1,306,227	Demolish and replace the existing school with a new PK through grade 5 elementary school, to include instructional classrooms (for pre- kindergarten, kindergarten, primary and intermediate), music/art, media center, administration/student services, dining/multipurpose room, kitchen/serving area, all related ancillary and support spaces, PE shelter with storage, primary play area, playground equipment area, hard courts, all required on-site and off-site improvements and classroom technology.	2013-2014	Construction
<a href="#">1401 - CHARLES R. DREW K-8 CENTER</a>	\$ 135,605	\$ 8,903	Pull Out to expedite playground and impact surface replacement.	2015-2016	Construction
<a href="#">1601 - EDISON PARK K-8 CENTER</a>	\$ 2,061,399	\$ 1,857,188	Replace air conditioning system; replace windows in the main building; upgrade the electrical system; install new lighting in the classrooms; install security cameras; upgrade sanitary sewer system; paint exterior and interior as needed; remove portables; install new classroom technology.	2012-2013	Construction
<a href="#">1721 - EVERGLADES K-8 CENTER</a>	\$ 387,500	\$ 150,270	Pull Out to expedite replacement of 2-60 ton air cooled chillers.	2015-2016	Construction
<a href="#">1801 - FAIRLAWN ELEMENTARY</a>	\$ 93,906	\$ 10,108	Advanced replacement of playground & impact surface.	2013-2014	Construction
<a href="#">2351 - ENEIDA MASSAS HARTNER ELEM</a>	\$ 1,884,105	\$ 1,724,463	HVAC system installation; fire alarm system and electrical upgrades; exterior painting; new classroom technology.	2013-2014	Construction
<a href="#">2501 - HOLMES ELEMENTARY</a>	\$ 275,919	\$ 244,752	Site and playground improvements; exterior painting; signage repairs; new classroom technology.	2013-2014	Construction
<a href="#">2661 - KENSINGTON PARK ELEMENTARY</a>	\$ 965,733	\$ 327,397	restroom renovations and plumbing improvements; security alarm system improvements; HVAC system upgrades; exterior painting; new classroom technology.	2013-2014	Construction
<a href="#">2661 - KENSINGTON PARK ELEMENTARY</a>	\$ 59,783	\$ 51,060	Pull Out to expedite PA system upgrade & repairs.	2015-2016	Construction
<a href="#">2661 - KENSINGTON PARK ELEMENTARY</a>	\$ 117,386	\$ 11,758	Pull Out to expedite playground unit and impact surface.	2015-2016	Construction



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">2981 - LIBERTY CITY ELEMENTARY</a>	\$ 2,509,411	\$ 2,206,049	Replace windows and air conditioning units in classrooms; replace air conditioning system components in selected areas of the campus; install security camera system; replace exterior doors where needed; upgrade PA system to serve PE shelter area; widen covered walkway metal roof; replace drinking fountains; repair or replace fencing as needed; paint exterior and interior where needed; install new playground; remove portables; install new classroom technology.	2012-2013	Construction
<a href="#">2981 - LIBERTY CITY ELEMENTARY</a>	\$ 987,905	\$ 615,478	Site/parking and playground improvements; PE shelter installation; PA and fire alarm system enhancements; security camera enhancements; HVAC enhancements; select interior improvements; exterior painting as needed; new classroom technology. This project is at ML King PLC (PLC to	2013-2014	Construction
<a href="#">3021 - JESSE J MCCRARY JR. ELEMENTARY</a>	\$ 66,000	\$ 30,254	Pull Out to expedite corridor ceiling replacement (bldg.2).	2014-2015	Construction
<a href="#">3061 - LUDLAM ELEMENTARY</a>	\$ 47,090	\$ 71,092	Remove/Demo portable(s) and restore site.	2013-2014	Construction
<a href="#">3181 - MELROSE ELEMENTARY</a>	\$ 7,405,217	\$ 2,063,808	Covered walkway section; paving, resurfacing and re-striping; replacement of basketball goals; new kindergarten playground/equipment; PA replacement; selective roofing replacement; selective exterior & interior door/frame replacement; selective wood & VCT flooring replacement; HVAC system upgrades, including new HVAC for kitchen and energy management controls replacement; electrical infrastructure enhancements, demolition and replacement of building 2 (4 classrooms); new classroom technology.	2013-2014	Construction
<a href="#">3181 - MELROSE ELEMENTARY</a>	\$ 47,413	\$ 43,620	Pull Out to expedite PA upgrades.	2015-2016	Construction
<a href="#">3191 - ADA MERRITT K-8 CENTER</a>	\$ 199,456	\$ 59,055	Site improvements; exterior painting; classroom technology.	2013-2014	Construction
<a href="#">3431 - PHYLLIS RUTH MILLER. ELEMENTARY</a>	\$ 2,008,025	\$ 1,770,690	Play area improvements and playground installation; site improvements including drainage and paving; HVAC improvements; PA system upgrades; security camera installation; roofing; interior painting and exterior improvements and painting; install new classroom technology.	2013-2014	Construction
<a href="#">3501 - MORNINGSIDE K-8 ACADEMY</a>	\$ 61,874	\$ 45,760	Pull Out to expedite PA upgrades & repairs.	2015-2016	Construction
<a href="#">3501 - MORNINGSIDE K-8 ACADEMY</a>	\$ 112,719	\$ 109,214	Advanced New playground with impact surface.	2013-2014	Construction
<a href="#">4171 - ORCHARD VILLA ELEMENTARY</a>	\$ 68,479	\$ 4,275	Pull Out to expedite PA system upgrades.	2015-2016	Construction
<a href="#">4401 - KELSEY L. PHARR ELEMENTARY</a>	\$ 96,929	\$ 78,338	Advanced New Playground Structure and impact surface.	2012-2013	Construction
<a href="#">5041 - SILVER BLUFF ELEMENTARY</a>	\$ 2,604,617	\$ 126,506	New 1-story addition (8 classrooms, parking and covered shelter).	2014-2015	Construction
<a href="#">5201 - SOUTH HIALEAH ELEMENTARY</a>	\$ 1,001,999	\$ 976,092	Replace roof in selected areas; replace air conditioning in buildings 2 and 4; replace plumbing fixtures in restrooms; upgrade electrical system; replace domestic water and sanitary sewer systems; install new covered walkway in selected area; install new playground surface; install new classroom	2012-2013	Construction
<a href="#">5241 - SOUTH MIAMI K-8 CENTER</a>	\$ 1,439,212	\$ 172,623	Site drainage and play court improvements; roofing; HVAC improvements; bathroom renovations; PA system upgrades; security camera system enhancements; select exterior wall replacement and interior renovations; interior and exterior painting; portable demolition; classroom technology.	2013-2014	Construction
<a href="#">5321 - SOUTHSIDE ELEMENTARY</a>	\$ 2,010,414	\$ 880,184	Renovate building 2 to include interior and exterior improvements of classrooms and group restrooms; install new playground surface; install new classroom technology.	2012-2013	Construction
<a href="#">5381 - E.W.F. STIRRUP ELEMENTARY</a>	\$ 1,261,922	\$ 1,188,273	Site, play court and playground improvements; covered walkway installation; HVAC system improvements including energy management system upgrades; select electrical, plumbing and electrical improvements; PA system replacement; security camera system improvements; exterior and interior painting; new classroom technology.	2013-2014	Construction

GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">5561 - FRANCES S. TUCKER ELEMENTARY</a>	\$ 114,113	\$ -	Pull Out to expedite playground and impact surface replacement.	2015-2016	Construction
<a href="#">5901 - CARRIE P MEEK/WESTVIEW K-8_CTR</a>	\$ 2,678,219	\$ 1,981,159	Playground installation; walkway installation; HVAC system improvements including energy management controls; restroom and plumbing improvements; fire alarm and security camera enhancements; electrical and lighting upgrades; interior renovations; exterior painting; portable demolition; new classroom technology.	2013-2014	Construction
<a href="#">6331 - KINLOCH PARK MIDDLE</a>	\$ 7,700,415	\$ 498,468	Fire alarm repair/replacement; PA replacement; covered walkway; selective fence replacement; play area resurfacing; roofing replacement; selective water pipe replacement; exterior paint; complete HVAC system replacement; security camera enhancements; restroom renovations and plumbing upgrades; selective window replacement; auditorium acoustical wall and carpet replacement; selective ceiling/flooring replacement; lighting replacement; new classroom technology.	2013-2014	Construction
<a href="#">6841 - SHENANDOAH MIDDLE</a>	\$ 7,285,925	\$ 728,370	Site and play court improvements; covered walkway improvements; fire alarm system enhancements; security camera system enhancements; HVAC replacement; electrical upgrades; window and exterior/interior door replacement; interior renovations, including flooring and ceiling; exterior improvements; restroom renovations and plumbing improvements; roofing in select areas; exterior painting; classroom technology.	2013-2014	Construction
<a href="#">7056 - YOUNG MENS PREPARATORY_ACADEMY</a>	\$ 398,681	\$ 373,086	PA and security camera improvements; HVAC enhancements; select flooring installation; exterior repairs and painting; new classroom technology.	2013-2014	Construction
<a href="#">7161 - MARITIME &amp; SCIENCE TECH ACAD</a>	\$ 393,460	\$ 92,211	Project for the installation of leased portables.	2011-2012	Construction
<a href="#">7301 - MIAMI EDISON SENIOR HIGH</a>	\$ 170,109	\$ 3,400	Pull Out to expedite replacement of Auditorium	2015-2016	Construction
<a href="#">7411 - MIAMI NORTHWESTERN SENIOR_HIGH</a>	\$ 7,581,755	\$ 920,796	Paving, replacement of basketball goals, netting over courtyard, exterior paint, gas pipe repair, gutters and downspouts, selective exterior/interior door replacement, selective ceiling and flooring replacement, HVAC and controls repair/replacement, replacement of 2 chillers, selective electrical wiring replacement, stage/theatre lighting replacement, minor security alarm repair/replacement, elevator repairs and cab replacement, portable removal and site restoration; new classroom technology.	2013-2014	Construction
<a href="#">0271 - BENT TREE ELEMENTARY</a>	\$ 988,356	\$ 219,261	Playground and play court improvements; select roofing; exterior painting; PA system upgrades; HVAC improvements and energy management system; restroom renovations; new classroom technology.	2013-2014	Construction
<a href="#">0661 - CARIBBEAN K-8 CENTER</a>	\$ 1,566,057	\$ 1,359,698	Repair windows in selected areas; repair PA system; repair fire alarm system; replace flooring where needed; install security cameras; install lighting in covered walkway; replace playground equipment; repair the emergency generator; install new playground surface; remove portables; install new classroom technology.	2012-2013	Construction
<a href="#">0671 - CALUSA ELEMENTARY</a>	\$ 1,446,883	\$ 678,105	Covered walkways; parking and drainage improvements; roofing; site and playground improvements; HVAC system upgrades including energy management system; bathroom renovations and plumbing improvements; select interior and exterior painting; PA system upgrades; security camera system upgrades; new classroom technology.	2013-2014	Construction
<a href="#">0831 - CLAUDE PEPPER ELEMENTARY</a>	\$ 226,154	\$ 196,888	Pull Out to expedite playground projects (2).	2014-2015	Construction
<a href="#">1281 - CYPRESS K-8 CENTER</a>	\$ 115,432	\$ 11,910	Pull Out to expedite replacement of playground & impact surface.	2015-2016	Construction
<a href="#">1811 - DANTE B. FASCELL ELEMENTARY</a>	\$ 651,997	\$ 97,057	Playground improvements; HVAC improvements; security camera system installation; select interior and exterior painting; portable removal; new classroom technology.	2013-2014	Construction



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">2021 - GLORIA FLOYD ELEMENTARY</a>	\$ 2,825,595	\$ 2,167,128	Playground surface installations; roofing; fire alarm system upgrades; HVAC improvements, campus wide; exterior painting; portable removal; new classroom technology.	2013-2014	Construction
<a href="#">2511 - ZORA NEALE HURSTON ELEMENTARY</a>	\$ 1,122,489	\$ 129,415	Site improvements; playground installation; HVAC improvements; PA system improvements; exterior painting; new classroom technology.	2013-2014	Construction
<a href="#">2521 - OLIVER HOOVER ELEMENTARY</a>	\$ 1,634,154	\$ 1,363,694	Playground surface installation; campus wide HVAC improvements; new classroom technology.	2013-2014	Construction
<a href="#">2641 - KENDALE ELEMENTARY</a>	\$ 1,397,920	\$ 143,078	Playground installation; HVAC improvements; exterior painting; portable demolition; flooring, ceiling and lighting improvements; bathroom renovations and plumbing improvements; PA system upgrades; security alarm and camera system upgrades; new classroom technology.	2013-2014	Construction
<a href="#">2651 - KENDALE LAKES ELEMENTARY</a>	\$ 77,000	\$ 3,923	Pull Out to expedite demo of portables & site restoration.	2015-2016	Construction
<a href="#">2891 - WILLIAM LEHMAN ELEMENTARY</a>	\$ 66,708	\$ 59,336	Pull Out to expedite PA system upgrades.	2015-2016	Construction
<a href="#">3111 - WESLEY MATTHEWS ELEMENTARY</a>	\$ 525,463	\$ 82,407	Play court improvements; flooring improvements; HVAC upgrades; security camera system upgrades; portable demolition; new classroom technology.	2013-2014	Construction
<a href="#">4221 - PALMETTO ELEMENTARY</a>	\$ 2,505,870	\$ 291,617	New classroom building with art & Music, covered walkway, exterior basketball goals replacement, playground surface replacement, bathroom renovations, stage lighting, exterior painting, portable demolition; install classroom technology.	2014-2015	Construction
<a href="#">4381 - DR HENRY E PERRINE ACADEMY</a>	\$ 30,435	\$ 545	Provide new canopy at rear drop-off area.	2015-2016	Construction
<a href="#">4391 - IRVING &amp; BEATRICE PESKOE K-8</a>	\$ 1,178,852	\$ 568,469	Playground improvements; covered walkway enhancements; HVAC improvements and energy management system upgrade; select flooring improvements; new classroom technology.	2013-2014	Construction
<a href="#">4581 - REDLAND ELEMENTARY</a>	\$ 183,149	\$ 177	Advanced Replacement of playground and impact surface.	2015-2016	Construction
<a href="#">4651 - ETHEL F BECKFORD/RICHMOND PLC</a>	\$ 1,146,393	\$ 384,667	Fire alarm system upgrade; PA system upgrade; HVAC improvements and energy management system; select flooring replacement; new exterior doors and painting; portable demolition; new	2013-2014	Construction
<a href="#">4761 - ROYAL PALM ELEMENTARY</a>	\$ 1,403,347	\$ 147,564	Play court improvements; HVAC improvements; PA system upgrades; security camera system enhancements; exterior painting; new classroom technology.	2013-2014	Construction
<a href="#">5281 - SOUTH MIAMI HEIGHTS ELEMENTARY</a>	\$ 2,171,947	\$ 2,010,335	Replace selective air conditioning system components; replace windows in selected areas; replace roof where needed; paint interior as needed; remove portables; install new classroom technology.	2012-2013	Construction
<a href="#">5671 - VINELAND K-8 CENTER</a>	\$ 1,600,991	\$ 1,521,599	Replace windows in main classroom buildings; install new air conditioning units and system controls as needed; upgrade electrical infrastructure as needed; repair roof at Media Center; paint exterior and interior as needed; install new classroom technology.	2012-2013	Construction
<a href="#">5791 - WEST HOMESTEAD K-8 CENTER</a>	\$ 10,275,556	\$ 550,899	Demolish Buildings 4, 6, related covered walkways and portables; build new addition related to K-8 conversion to house 264 upper academy student stations, grades 6-8, (approx. 23,000 GSF), including general purpose classrooms, science classrooms, skills development labs, art patio, dining patio, K-8 physical education spaces, administration and related support spaces; renovate remaining buildings; new classroom technology.	2013-2014	Construction
<a href="#">5981 - DR. EDWARD L. WHIGHAM</a>	\$ 114,000	\$ 7,300	Pull Out to expedite playground surface & toy upgrades at PLC.	2014-2015	Construction
<a href="#">6001 - HERBERT A. AMMONS MIDDLE</a>	\$ 1,317,194	\$ 178,999	Covered walkways; play court improvements; HVAC improvements, campus wide, including energy management system upgrades; electrical upgrades; flooring improvements; PA system upgrades; new classroom technology.	2013-2014	Construction



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">6041 - PAUL W. BELL MIDDLE</a>	\$ 406,339	\$ 108,702	Select window replacement; flooring replacement in select areas; PA system enhancements; security camera system enhancements; new classroom technology.	2013-2014	Construction
<a href="#">6111 - CUTLER BAY MIDDLE</a>	\$ 135,870	\$ -	Pull Out to expedite replacement of 2-60 ton AHU's in Auditorium HVAC.	2013-2014	Construction
<a href="#">6761 - REDLAND MIDDLE</a>	\$ 392,678	\$ 9,659	Pull Out to expedite Water Treatment Plant Repairs.	2013-2014	Construction
<a href="#">6781 - RICHMOND HEIGHTS MIDDLE</a>	\$ 357,338	\$ 185,717	Advanced Replacement of cooling towers.	2013-2014	Construction
<a href="#">6861 - SOUTHWOOD MIDDLE</a>	\$ 1,258,618	\$ 244,552	HVAC improvements; security camera system enhancements; flooring and lighting in select areas; new classroom technology.	2013-2014	Construction
<a href="#">6901 - W. R. THOMAS MIDDLE</a>	\$ 866,569	\$ 477,642	Exterior doors; energy management system upgrades; flooring in Auditorium; new classroom	2013-2014	Construction
<a href="#">6921 - LAMAR LOUISE CURRY MIDDLE SCH</a>	\$ 672,524	\$ 183,131	Drainage improvements; security camera system upgrades; exterior painting; classroom technology.	2013-2014	Construction
<a href="#">7101 - CORAL REEF SENIOR HIGH</a>	\$ 1,331,419	\$ 154,045	HVAC improvements; security camera system enhancements; exterior painting; new classroom technology.	2013-2014	Construction
<a href="#">7171 - MED ACAD SCIENCE &amp; TECHNOLOGY</a>	\$ 12,780	\$ 5,292	Storage tank removal.	2011-2012	Construction
<a href="#">7351 - ARTHUR AND POLLY MAYS CONSERVA</a>	\$ 2,333,216	\$ 2,004,601	Replace selective air conditioning system components; install new bus drop-off and repair walkway cover; renovate group restrooms and replace/repair plumbing; replace flooring and suspended ceiling where needed, roof where needed, doors where needed, stage lighting, renovate science lab; create spill-out eating area; upgrade electrical infrastructure in classrooms; add window/door at	2012-2013	Construction
<a href="#">7431 - MIAMI PALMETTO SENIOR HIGH</a>	\$ 163,044	\$ 87,700	Pull Out to expedite Programming & Castaldi Study.	2015-2016	Construction
<a href="#">7531 - MIAMI SUNSET SENIOR HIGH</a>	\$ 7,114,320	\$ 3,092,735	HVAC improvements; roofing; restroom and plumbing renovations; exterior door/window replacement; interior door and hardware replacement; interior wall, ceiling/flooring improvements; lighting upgrades; field improvements, i.e. a new PE track; security camera system enhancement; portable removal; elevator	2013-2014	Construction
<a href="#">7531 - MIAMI SUNSET SENIOR HIGH</a>	\$ 242,630	\$ 2,617	Pull Out to expedite demo of portables & site restoration.	2016-2017	Construction
<a href="#">7731 - MIAMI SOUTHRIDGE SENIOR HIGH</a>	\$ 7,499,595	\$ 1,514,381	Site improvements; HVAC improvements; roofing; electrical upgrades; restroom renovations and plumbing improvements; exterior renovations and painting; interior wall, ceiling, lighting and flooring improvements; fire alarm system improvements; security system upgrades; gymnasium bleacher replacement; portable removal; new classroom technology.	2013-2014	Construction
<a href="#">8911 - ROBERT MORGAN ED CTR &amp; TECH CO</a>	\$ 706,250	\$ 279,619	Advanced replacement of cooling tower.	2012-2013	Construction
<a href="#">2531 - THENA C. CROWDER EARLY CHLDHD</a>	\$ 488,171	\$ 447,673	Site and playground improvements; HVAC improvements, including energy management controls; interior wall, flooring and lighting improvements; exterior repairs and painting as needed; classroom technology.	2013-2014	Construction
<a href="#">7801 - BAKER AVIATION TECH COLLEGE</a>	\$ 657,920	\$ 549,415	Site improvements; window repair/replacement; HVAC system enhancements; electrical upgrades; lighting upgrades; PA system upgrade; exterior painting; portable demolition; new classroom	2013-2014	Construction
<a href="#">7801 - BAKER AVIATION TECH COLLEGE</a>	\$ 48,913	\$ 36,850	Pull Out to expedite PA upgrades & repairs.	2015-2016	Construction
<a href="#">8121 - COPE CENTER NORTH</a>	\$ 1,071,080	\$ 903,121	HVAC enhancements and energy management system upgrades; PA system and security camera improvements; exterior and interior painting as needed; playground cover installation; portable demolition; new classroom technology.	2013-2014	Construction
<a href="#">6481 - MIAMI EDISON MIDDLE</a>	\$ 88,087	\$ 88,087	Pull Out to expedite PA system upgrade & repairs.	2015-2016	Construction
<a href="#">7702 - SOUTH DADE TECHNICAL COLLEGE</a>	\$ 469,073	\$ 290,953	Site drainage and parking improvements; HVAC improvements; electrical upgrades; new classroom technology.	2013-2014	Construction
<a href="#">0761 - FIENBERG/FISHER K-8 CENTER</a>	\$ 143,673	\$ -	Pull Out to expedite playground project.	2016-2017	Design

GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">2241 - GRATIGNY ELEMENTARY</a>	\$ 4,722,440	\$ 17,947	Demolition and replacement of Building 10 to include PE shelter and bathrooms; renovation of remaining buildings to include HVAC replacement, window replacement, restroom renovations, campus wide plumbing and electrical improvements, ceiling, lighting and flooring renovation, security improvements, playground, covered walkway, parking improvements, exterior painting and <del>demolition of portables; new classroom technology.</del>	2014-2015	Design
<a href="#">2401 - HIBISCUS ELEMENTARY</a>	\$ 3,400,242	\$ 59,272	Site related items such as asphalt coating replacement and markings repainting of play areas, playground and related items, demolition/removal of portables, exterior condenser replacement, selective paint, campus-wide replacement of Fire Alarm System, PA System, new windows, complete HVAC replacement and acoustical ceiling replacement in several buildings, demolition and replacement of Building 7; new classroom	2014-2015	Design
<a href="#">2581 - MADIE IVES ELEMENTARY</a>	\$ 15,358,102	\$ 790,326	Replace buildings 02, 03, 04 and 05 with new building(s) to convert the school to a K-8 facility with approximately 1,200 student stations; renovate buildings 01, 06, 07, 08, 09, 10, 11 and 12; new classroom technology.	2013-2014	Design
<a href="#">3281 - MIAMI LAKES K-8 CENTER</a>	\$ 773,741	\$ 569,238	Exterior repairs and painting; HVAC upgrades including Energy Management System; security cameras; PA system upgrades; selective flooring replacement; bathroom renovations; acoustical improvements to cafeteria/dining area; new	2013-2014	Design
<a href="#">3581 - MYRTLE GROVE K-8 CENTER</a>	\$ 2,892,281	\$ 74,187	Phase II: GOB funded 8 classroom addition project.	2015-2016	Design
<a href="#">3701 - NORLAND ELEMENTARY</a>	\$ 2,940,256	\$ 164,579	Demolition and replacement of PE Shelter, storage buildings & portables, New 4 classroom addition, new covered walkway & bus drop-off (including all related drives & walks), replacement of storm drain system in parking lot, play area improvements, restrooms renovations, selective flooring replacement and ceiling improvements, window replacement where needed, exterior paint as	2014-2015	Design
<a href="#">3941 - NORTH MIAMI ELEMENTARY</a>	\$ 3,967,325	\$ 325	GOB funded Renovation project.	2015-2016	Design
<a href="#">4001 - NORWOOD ELEMENTARY</a>	\$ 2,325,730	\$ 1,676	Resurface play areas. Add parking area & security cameras/equipment. Replace sidewalks, K play area, roofing, generator, electrical equipment, lighting, exit signs, HVAC equipment & controls, water cooler, storefront, doors, VCT, wood flooring & carpet, ceilings, moveable partitions & select paint; new classroom technology.	2015-2016	Design
<a href="#">4301 - PARKVIEW ELEMENTARY</a>	\$ 3,968,654	\$ 101,590	Playground and parking improvements, HVAC replacement including controls, PA system and fire alarm system replacement, electrical upgrades, window and door replacement, flooring, ceiling and lighting improvements, restroom renovations, exterior paint as needed; new classroom technology.	2014-2015	Design
<a href="#">5601 - TWIN LAKES ELEMENTARY</a>	\$ 2,650,869	\$ 133,003	HVAC replacement, window replacement, and group toilet renovations.	2014-2015	Design
<a href="#">5711 - MAE WALTERS ELEMENTARY</a>	\$ 4,499,833	\$ 140,244	Playground replacement to include impact surface replacement, covered walks to drop-offs, re-surface and re- stripe paved basketball courts and replace damaged goals, remove parking in front of school, re-grade and re-sod area, and provide additional parking within site, HVAC system replacement including controls, security camera and alarm improvements, plumbing improvements, ceiling, flooring and lighting improvements, portable demolition and site restoration, exterior painting in select areas; new classroom technology.	2014-2015	Design
<a href="#">6171 - HENRY H. FILER MIDDLE</a>	\$ 2,854,174	\$ 57,311	HVAC replacement, restroom renovations window replacement, electrical upgrades, new elevator, renovation of locker rooms, selective lighting replacement, security alarm system upgrades, selective exterior painting; new classroom	2014-2015	Design



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">6421 - JOSE MARTI MIDDLE</a>	\$ 1,169,565	\$ 149,059	HVAC improvements; exterior painting; science classroom renovations; new classroom technology.	2013-2014	Design
<a href="#">6541 - NAUTILUS MIDDLE</a>	\$ 531,926	\$ 92,636	Select HVAC improvements; PA system enhancements; roofing repairs; flooring, ceiling and lighting improvements in select areas; exterior painting as needed; new classroom technology.	2013-2014	Design
<a href="#">7131 - HIALEAH-MIAMI LAKES SENIOR</a>	\$ 4,800,173	\$ 21,874	Parking improvements, additional covered walkways, play court improvements, new parent drop-off including all related drives and walks, HVAC replacement including controls, PA system upgrades, ceiling, lighting and flooring improvements, electrical upgrades, restroom renovations, bleacher replacement, portable demolition and site restoration, exterior painting of select areas; new classroom technology.	2014-2015	Design
<a href="#">0101 - ARCOLA LAKE ELEMENTARY</a>	\$ 4,083,450	\$ 25,081	Demolition of portable building and site restoration, re-surfacing and re-stripping of basketball courts, replacement of HVAC system to include controls, PA and Security system replacement/addition, select roof replacement, restroom renovations, select ceiling, lighting and electrical improvements, door replacement and exterior painting; new classroom technology.	2014-2015	Design
<a href="#">0841 - COCONUT GROVE ELEMENTARY</a>	\$ 4,186,752	\$ 30,051	Campus-wide HVAC replacement including controls, covered walkways, new playground, selective site drainage and regrading, new emergency generator, replacement of basketball goals and selective exterior paint, replacement of fire alarm and PA system, selective roof replacement, demolition of portables, window and door replacement, restroom renovations including sanitary sewer and domestic water piping, electrical upgrades and other selective interior renovations; new classroom technology.	2014-2015	Design
<a href="#">1081 - CORAL TERRACE ELEMENTARY</a>	\$ 2,275,596	\$ 112,814	Window replacement, HVAC replacement and new kitchen HVAC, exterior painting; new classroom technology.	2014-2015	Design
<a href="#">1081 - CORAL TERRACE ELEMENTARY</a>	\$ 106,090	\$ -	Pull Out to expedite playground and impact surface replacement.	2015-2016	Design
<a href="#">1641 - EMERSON ELEMENTARY</a>	\$ 1,595,026	\$ 2,075	Replace sidewalks & benches. Demo of building 2. Windows and HVAC replacement including controls and kitchen A/C. Select plumbing upgrades and paint; new classroom technology.	2015-2016	Design
<a href="#">1681 - LILLIE C. EVANS K-8 CENTER</a>	\$ 2,592,052	\$ 41,571	Roof replacement in select areas, sanitary sewer system and water system replacement, HVAC system replacement, restroom improvements, electrical system, security, PA system and lighting upgrades, fencing, exterior painting; new classroom	2015-2016	Design
<a href="#">1721 - EVERGLADES K-8 CENTER</a>	\$ 4,259,028	\$ 1,808	Replace FA & PA, new bus drop-off & covered walkway, resurface parking & courts, re-roofing, replace sanitary drains & water piping, upgrade group restrooms, replace water coolers, lavatories, urinals, toilets & sinks, upgrade HVAC & controls, replace electrical equipment. Add/Replace electrical outlets, replace lighting, security alarm contacts, carpet flooring, windows & partitions. Selective paint; new classroom technology.	2015-2016	Design
<a href="#">1881 - HENRY M. FLAGLER ELEMENTARY</a>	\$ 3,500,688	\$ 130,147	New bus drop-off, playground replacement, window and door replacement in select areas, HVAC and plumbing upgrades, restrooms renovations, electrical upgrades and other miscellaneous renovations; new classroom technology.	2014-2015	Design
<a href="#">2331 - CHARLES R. HADLEY ELEMENTARY</a>	\$ 3,023,786	\$ 141,670	Site related items such as concrete walk replacement, additional covered walkways, exterior painting in select areas, HVAC replacement including controls, and restroom renovations; new classroom	2014-2015	Design

GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">2821 - LAKEVIEW ELEMENTARY</a>	\$ 4,111,464	\$ 37,056	Playground replacement, parking area improvements, covered walkways, exterior painting in select areas, bus drop-off , HVAC system replacement including controls, plumbing improvements, flooring and lighting improvements, security system improvements, exterior door replacement in select areas, select roofing	2014-2015	Design
<a href="#">3021 - JESSE J MCCRARY JR. ELEMENTARY</a>	\$ 3,018,403	\$ 53,163	New play area, covered walkway, new parent drop-off P/A system replacement, HVAC replacement including controls, security camera and fire and safety upgrades, electrical upgrades in select areas, restroom renovations, window replacement in select areas, flooring improvements, exterior painting, portable demolition and site restoration; new classroom technology.	2014-2015	Design
<a href="#">3051 - TOUSSAINT L'OUVERTURE ELEM</a>	\$ 3,953,859	\$ 22,586	Demolition of portable buildings and site restoration, parking lot re-coating and re-stripping, covered walkway to connect to main building, new playground and replacement of existing impact surface, group restrooms renovations, security system improvements, HVAC, replacement, select roof replacement, select flooring improvements, exterior painting in select areas; new classroom	2014-2015	Design
<a href="#">3051 - TOUSSAINT L'OUVERTURE ELEM</a>	\$ 728,690	\$ 18,262	Pull Out to expedite Cooling Tower, Chillers, pumps & pipes replacement.	2015-2016	Design
<a href="#">3341 - MIAMI SHORES ELEMENTARY</a>	\$ 481,190	\$ -	Pull Out to expedite Drop-Off Project.	2015-2016	Design
<a href="#">4171 - ORCHARD VILLA ELEMENTARY</a>	\$ 1,039,731	\$ 639,998	Parking improvements; playground installation; roofing repairs/replacement as needed; fire alarm and security system enhancements; HVAC enhancements, including energy management system controls; electrical improvements; select flooring improvements; exterior repairs and painting; new classroom technology.	2013-2014	Design
<a href="#">4171 - ORCHARD VILLA ELEMENTARY</a>	\$ 217,391	\$ 166,540	Pull Out to expedite replacement of 2 chillers &	2013-2014	Design
<a href="#">4681 - RIVERSIDE ELEMENTARY</a>	\$ 747,547	\$ 105,294	Parking and drainage improvements; play court enhancements; exterior doors; energy management system; PA system upgrades; security camera system enhancements; restroom upgrades; classroom technology.	2013-2014	Design
<a href="#">4721 - ROCKWAY ELEMENTARY</a>	\$ 5,593,467	\$ 191,298	Fire Alarm & PA upgrades, fencing, drop-off, covered walkway, site drainage, re-surfacing of play courts, replacement of basketball goals and selective paint, HVAC replacement, including controls, window replacement, remodeling/renovation of student restrooms including sewer lines, domestic water piping and exhaust fans, selective electrical upgrades, selective ceiling, lighting and flooring replacement, replacement of P.E. Shelter; new	2014-2015	Design
<a href="#">4841 - SANTA CLARA ELEMENTARY</a>	\$ 1,285,796	\$ 356,559	Exterior play area enhancements; HVAC system improvements; electrical system upgrades; exterior painting; new classroom technology.	2013-2014	Design
<a href="#">5361 - SPRINGVIEW ELEMENTARY</a>	\$ 4,005,370	\$ 278,306	HVAC replacement including controls, playground replacement, covered walkways, parking lot improvements, exterior painting in select areas, selective interior renovations, window replacement, restroom renovations including sanitary sewer and domestic water piping, selective electrical upgrades; new classroom technology.	2014-2015	Design
<a href="#">5431 - SWEETWATER ELEMENTARY</a>	\$ 1,197,812	\$ -	Pull Out to expedite drop-off and parking scope of work.	2015-2016	Design
<a href="#">5431 - SWEETWATER ELEMENTARY</a>	\$ 434,652	\$ -	Pull Out to expedite Fire Alarm system replacement.	2016-2017	Design
<a href="#">5441 - SYLVANIA HEIGHTS ELEMENTARY</a>	\$ 431,472	\$ 89,191	Playground improvements; select roofing and HVAC improvements; select flooring improvements; remove portables; new classroom technology.	2013-2014	Design
<a href="#">6011 - GEORGIA JONES-AYERS MIDDLE</a>	\$ 282,000	\$ 75,257	Pull Out to expedite installation of chiller .	2014-2015	Design
<a href="#">6031 - BROWNSVILLE MIDDLE</a>	\$ 413,267	\$ -	Pull Out to expedite replacement of 2 chillers, pumps & cooling tower.	2015-2016	Design



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">6361 - JOSE DE DIEGO MIDDLE SCHOOL</a>	\$ 556,316	\$ 290,978	HVAC system enhancements; security camera installation; electrical and lighting upgrades; install new classroom technology.	2013-2014	Design
<a href="#">6521 - MIAMI SPRINGS MIDDLE</a>	\$ 5,262,012	\$ 24,421	Parking area improvements, and selective exterior paint, HVAC replacement including controls, replacement of fire alarm and PA system, selective roof replacement, windows and doors replacement, restrooms renovations, electrical upgrades and other selective interior renovations, portable demolition; new classroom technology.	2014-2015	Design
<a href="#">6961 - WEST MIAMI MIDDLE</a>	\$ 2,672,140	\$ 98,081	HVAC replacement, play court improvements, flooring and ceiling improvements, electrical upgrades, exterior painting.	2014-2015	Design
<a href="#">7071 - CORAL GABLES SENIOR HIGH</a>	\$ 127,351	\$ 3,119	Pull Out to expedite playground and impact surface replacement.	2015-2016	Design
<a href="#">7081 - DESIGN &amp; ARCHITECTURE SENIOR</a>	\$ 2,540,475	\$ 252,348	GOB funded Renovation Project.	2014-2015	Design
<a href="#">7161 - MARITIME &amp; SCIENCE TECH ACAD</a>	\$ 798,784	\$ 416	PE Shelter with Concession stand, storage & restrooms.	2013-2014	Design
<a href="#">7301 - MIAMI EDISON SENIOR HIGH</a>	\$ 4,305,134	\$ 417	GOB funded Renovation Project.	2015-2016	Design
<a href="#">7511 - MIAMI SPRINGS SENIOR HIGH</a>	\$ 12,504,389	\$ 613	Exterior Resurface parking & play areas. Concrete repairs. Replace concrete walks, basketball goals, roofing, gas piping, sanitary drains, fixtures, water fountains, exterior doors & hardware, ceilings, stage curtains & flooring, bleachers, electrical equipment, lighting, exit signs, selective paint. Repair wood flooring, exterior soffit, exposed ceilings, drywall. Upgrade HVAC & controls; new classroom	2014-2015	Design
<a href="#">8139 - D.A. DORSEY TECHNICAL COLLEGE</a>	\$ 3,358,388	\$ 119,844	Site improvements such as playground surface replacement, asphalt paving resurfacing and re-stripping, selective exterior painting, HVAC replacement including controls, Security Alarm and PA system replacement, restroom renovations, electrical upgrades, selective window and door replacement; new classroom technology.	2014-2015	Design
<a href="#">0831 - CLAUDE PEPPER ELEMENTARY</a>	\$ 2,809,787	\$ 3,251	Covered walkway, demo of portables and site restoration, re-surface of parking lots and basketball courts, Re-roofing, HVAC upgrades including controls, plumbing, electrical & flooring upgrades; new classroom technology.	2015-2016	Design
<a href="#">1331 - DEVON AIRE K-8 CENTER</a>	\$ 877,015	\$ 76,915	Playground surface replacement, select roof replacement, HVAC replacement, security alarm system improvements, exterior painting; new classroom technology.	2014-2015	Design
<a href="#">1691 - CHRISTINA M. EVE ELEMENTARY</a>	\$ 97,826	\$ 16,074	Renovation project.	2014-2015	Design
<a href="#">2001 - FLORIDA CITY ELEMENTARY</a>	\$ 1,747,621	\$ 11,871	Advanced AHU's replacement in Media Center. Fire & security alarm upgrades, select paint. Re-roofing, window replacement, HVAC, restroom & plumbing upgrades. Minor electrical & lighting work; new classroom technology.	2015-2016	Design
<a href="#">2151 - JACK D. GORDON ELEMENTARY</a>	\$ 3,181,121	\$ 129,872	Site improvements to include covered walkways and site drainage and re-grading, selective exterior painting, replacement of HVAC system and controls, restrooms renovations and stage equipment replacement; new classroom technology.	2014-2015	Design
<a href="#">2261 - GREENGLADE ELEMENTARY</a>	\$ 36,862	\$ 34,577	Advanced Play area improvements. Selective lighting replacement, HVAC controls, lighting improvements, exterior painting, portable demolition; new classroom technology.	2014-2015	Design
<a href="#">2321 - GULFSTREAM ELEMENTARY</a>	\$ 3,100,000	\$ 8,676	Classroom addition to replace portables.	2014-2015	Design
<a href="#">2701 - KENWOOD K-8 CENTER</a>	\$ 3,267,585	\$ 58,780	Site drainage improvements, re-surfacing of play courts, replacement of basketball goals, replacement of playground impact surface, exterior envelope repairs and painting, HVAC replacement, window replacement in buildings 1 through 3}, select remodeling/renovations of student restrooms, cafeteria serving line upgrades, selective ceiling, flooring, lighting and cabinetry replacement; new classroom technology.	2014-2015	Design



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">2881 - LEEWOOD K-8 CENTER</a>	\$ 1,503,191	\$ 123,947	Site improvements at drop-off; HVAC system improvements, including energy management system; flooring and ceiling improvements; PA system upgrades; new classroom technology.	2013-2014	Design
<a href="#">2891 - WILLIAM LEHMAN ELEMENTARY</a>	\$ 1,129,903	\$ 755,448	Playground and play court improvements; HVAC improvements, including energy management system; flooring and electrical enhancements in select areas; PA system upgrades; security camera system enhancements; new classroom technology.	2013-2014	Design
<a href="#">3541 - ROBERT RUSSA MOTON ELEMENTARY</a>	\$ 339,904	\$ 78,272	Playground improvements; HVAC upgrades; select exterior and interior painting; new classroom technology.	2013-2014	Design
<a href="#">4091 - OLYMPIA HEIGHTS ELEMENTARY</a>	\$ 2,536,289	\$ 125,883	Covered walkway, concrete walks, playground, HVAC system replacement including controls, PA system upgrades, flooring, exterior painting; new classroom technology.	2014-2015	Design
<a href="#">5521 - TROPICAL ELEMENTARY</a>	\$ 326,418	\$ 341	GOB funded Renovation Project.	2016-2017	Design
<a href="#">6111 - CUTLER BAY MIDDLE</a>	\$ 13,630,848	\$ 484,086	Campus-wide miscellaneous renovations; replacement of Building 1 with exception of the Auditorium and Cafeteria/Kitchen (to be renovated) and replacement of Buildings 2, 3 and 4; new construction to provide approximately 615 new student stations and the remaining buildings 5 and 6, combined with the Music Lab in the Auditorium to provide a total of 602 existing student stations; new	2013-2014	Design
<a href="#">6111 - CUTLER BAY MIDDLE</a>	\$ 435,134	\$ -	Pull Out to expedite selective demo of bldg. 1.	2013-2014	Design
<a href="#">7121 - JOHN A FERGUSON SENIOR HIGH</a>	\$ 294,989	\$ 27,711	New sidewalks, ductwork replacement, window repair and exhaust fan replacement.	2014-2015	Design
<a href="#">7151 - HOMESTEAD SENIOR HIGH</a>	\$ 9,786	\$ -	Advanced Repair/Replacement of Auditorium	2016-2017	Design
<a href="#">7351 - ARTHUR AND POLLY MAYS CONSERVA</a>	\$ 1,500,000	\$ 57,551	Phase II of GOB funded renovation project.	2014-2015	Design
<a href="#">7431 - MIAMI PALMETTO SENIOR HIGH</a>	\$ 13,558,275	\$ 6,501	Remove portables. Demolish & Add/Replace buildings. Add perimeter fencing & security cameras/equipment. Replace PA, roofing, windows, ceilings, lighting, exit signs, VCT, carpet & paint. Upgrade HVAC & controls; new classroom	2015-2016	Design
<a href="#">0921 - NEVA KING COOPER EDUCATIONAL</a>	\$ 2,319,861	\$ 126,685	Site improvements, envelope repair, electrical upgrades, HVAC improvements, flooring, ceiling and lighting improvements, roofing, security and PA system upgrades, exterior painting; new classroom technology.	2014-2015	Design
<a href="#">1013 - NEW K-8 CENTER FACILITY IN DORAL</a>	\$ 13,841,547	\$ 193,157	A New K-8 Center facility in Doral (Phase 1).	2014-2015	Design
<a href="#">6481 - MIAMI EDISON MIDDLE</a>	\$ 593,376	\$ 544,254	PA and security system enhancements; HVAC enhancements; site improvements; electrical system upgrades as needed; new classroom technology.	2013-2014	Design
<a href="#">6981 - WESTVIEW MIDDLE</a>	\$ 173,913	\$ -	Pull Out to expedite replacement of 120 air cooled chiller.	2015-2016	Design
<a href="#">7254 - YMAACD @ MACARTHUR NORTH SH</a>	\$ 2,618,877	\$ 1,031	Pull Out to expedite Phase I of K-8 Conversion	2015-2016	Design
<a href="#">7841 - ENGLISH CENTER</a>	\$ 1,430,698	\$ 64,269	Project deferred to allow for replacement with funding from other sources.	2012-2013	Design
<a href="#">7841 - ENGLISH CENTER</a>	\$ 78,261	\$ 55,322	Pull Out to expedite Upgrade of PA system.	2012-2013	Design
<a href="#">0241 - RUTH K BROAD/BAY HARBOR K-8</a>	\$ 6,100,000	\$ 823	GOB funded Addition.	2014-2015	Planning
<a href="#">0361 - BISCAYNE GARDENS ELEMENTARY</a>	\$ 5,471,749	\$ 5,514	New bus drop-off, covered walkway, playground and impact surface replacement, HVAC system replacement, window and door replacement in select buildings, group restroom renovations, lighting and flooring improvements, electrical, security and fire alarm upgrades, exterior painting and portable demolition and site restoration; new classroom technology.	2014-2015	Planning
<a href="#">0461 - BRENTWOOD ELEMENTARY</a>	\$ 2,483,897	\$ -	Re-seal parking lots, new playground impact surface, Paint. Replace windows, upgrades to HVAC, plumbing & restrooms. Select flooring & ceiling replacement. Security cameras & electrical work; new classroom technology.	2015-2016	Planning
<a href="#">0461 - BRENTWOOD ELEMENTARY</a>	\$ 16,848	\$ -	Pull Out to expedite replacement of chiller pumps.	2016-2017	Planning
<a href="#">0461 - BRENTWOOD ELEMENTARY</a>	\$ 70,547	\$ -	Pull Out to expedite PA upgrades and repairs.	2016-2017	Planning
<a href="#">0481 - JAMES H. BRIGHT/JW JOHNSON ES</a>	\$ 75,000	\$ 72	GOB funded Renovation Project.	2017-2018	Planning

GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">0681 - CAROL CITY ELEMENTARY</a>	\$ 2,367,370	\$ 8,767	Replace playground, re-coat basketball courts, Security cameras, select re- roofing & paint. Upgrades to HVAC system including controls. Restroom, plumbing & electrical upgrades; new	2015-2016	Planning
<a href="#">0761 - FIENBERG/FISHER K-8 CENTER</a>	\$ 4,178,867	\$ 3,536	Resurface parking & courts. Add backflow preventer. Structural repairs to foundations. Replace FA & PA systems, fencing & gates, playground, basketball goals, roofing, gas & water piping, sanitary drains, bathroom fixtures, custodial sink, water coolers, water heater, electrical equipment, exit signs, flooring, ceilings, lockers, indoor basketball goals, selective paint. Add/replace electrical outlets. Upgrade HVAC &	2015-2016	Planning
<a href="#">1161 - CRESTVIEW ELEMENTARY</a>	\$ 38,043	\$ 18,415	Re-pipe sanitary sewer lines for group restrooms.	2015-2016	Planning
<a href="#">1521 - AMELIA EARHART ELEMENTARY</a>	\$ 2,571,000	\$ 4,199	Replace playground, re-seal parking, demo portables, paint. Replace windows. FA, PA & HVAC upgrades, Plumbing/restroom renovations & minor electrical work; new classroom technology.	2014-2015	Planning
<a href="#">1921 - FLAMINGO ELEMENTARY</a>	\$ 8,975,141	\$ 1,396	Resurface parking & play areas. Remove portables. Demolish & replace existing buildings. Add playground/equipment. Replace FA & PA, roofing, sanitary, domestic water, sinks, water coolers, electrical equipment, lighting, windows, clock system, carpet, security cameras & equipment & paint. Add/replace outlets. Repair electrical enclosure. Upgrade HVAC & controls & restrooms; new classroom technology.	2015-2016	Planning
<a href="#">2111 - HIALEAH GARDENS ELEMENTARY</a>	\$ -	\$ -	Pull Out to expedite replacement of 2 playgrounds/impact surfaces.		Planning
<a href="#">2181 - JOELLA C. GOOD ELEMENTARY</a>	\$ 4,485,691	\$ 2,456	Resurface parking & play areas. Remove portables. Add bollards, covered walkways, security cameras. Replace FA, playground, lighting, water heater & paint. Upgrade HVAC & controls & restrooms; new classroom technology.	2015-2016	Planning
<a href="#">2281 - GREYNOLDS PARK ELEMENTARY</a>	\$ 3,176,239	\$ 1,375	Resurface play areas. Remove portables. Add security alarm cameras & equipment. Replace playground, roofing, windows, lavatories, toilets, custodial sink, water fountains & water heater, electrical equipment, VCT flooring, storage cabinets, lighting, exit signs, selective paint. Add/replace electrical outlets. Repair stucco. Upgrade HVAC & controls, group restrooms; new classroom	2015-2016	Planning
<a href="#">2401 - HIBISCUS ELEMENTARY</a>	\$ 53,250	\$ -	Pull Out to expedite PA system upgrade & repairs.	2015-2016	Planning
<a href="#">2441 - VIRGINIA A BOONE/HIGHLAND OAKS</a>	\$ 40,217	\$ 35,376	Pull Out to expedite demo of portables & site restoration/	2014-2015	Planning
<a href="#">2911 - LINDA LENTIN K-8 CENTER</a>	\$ 27,174	\$ -	Pull Out to expedite replacement of Compressor on chiller #1.	2015-2016	Planning
<a href="#">2911 - LINDA LENTIN K-8 CENTER</a>	\$ 27,174	\$ 22,685	Pull Out to expedite replacement of 2nd. compressor at Chiller #1.	2016-2017	Planning
<a href="#">3141 - MEADOWLANE ELEMENTARY</a>	\$ 6,636,568	\$ 22,276	Playground replacement, site drainage, covered walkways, selective paint, Fire Alarm, Public Address and Security Camera System improvements, HVAC System, select flooring and ceiling replacement, restroom and plumbing improvements, replacement of electrical infrastructure as needed, stage lighting and miscellaneous electrical and lighting fixtures repair/replacement , selective replacement of windows and demolition and replacement of Building 12 PE Shelter and Building 10 PE Storage; new classroom technology.	2014-2015	Planning
<a href="#">3421 - M.A. MILAM K-8 CENTER</a>	\$ 9,324,334	\$ 20,962	New playground and play area renovations, parking lot improvements, select painting, portable removal, HVAC replacement including controls, Fire Alarm and Security improvements, restroom and plumbing renovations, lighting and electrical upgrades, flooring improvements, new kitchen serving line, demolition and replacement of PE Shelter; new classroom technology.	2014-2015	Planning



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">3901 - NORTH HIALEAH ELEMENTARY</a>	\$ 4,028,362	\$ 122	Resurface parking, remove portables. Add bus drop-off, covered walkway, parking area. Replace playground, basketball goals, exit signs, lighting, gas & domestic water piping, sanitary drains, lavs, toilets, urinals, water heaters & coolers, sinks, toilet partitions, doors, windows, flooring, storage cabinets, marker boards, selective paint. Add/replace electrical outlets & security alarm. Replace/upgrade FA system. Upgrade HVAC & controls; new classroom	2015-2016	Planning
<a href="#">3981 - NORTH TWIN LAKES ELEMENTARY</a>	\$ 2,567,545	\$ 1,225	Covered walkway, Security cameras, playground replacement, re-surface basketball courts, select paint. Window replacement, HVAC upgrades, restroom renovations. Select flooring, lighting & electrical	2015-2016	Planning
<a href="#">4061 - OJUS ELEMENTARY</a>	\$ 672,746	\$ 51,469	HVAC installations and life safety upgrades.	2014-2015	Planning
<a href="#">4261 - PALM SPRINGS ELEMENTARY</a>	\$ 6,091,143	\$ 492	Remove portables. Demolish & replace existing buildings. Add gutters/downspouts, fire stopping & security alarm contacts. Replace playground, roofing, gas, sanitary, grease trap, domestic water, water coolers, water heaters, lavatories, electrical equipment, doors, storage cabinets, carpet, moveable partitions & select paint. Add/replace outlets. Upgrade HVAC & controls & restrooms; new	2015-2016	Planning
<a href="#">4281 - PALM SPRINGS NORTH ELEMENTARY</a>	\$ 3,341,990	\$ 5,219	Resurface play areas, add FA, PA, covered walkway, security camera system. Replace K play area, roofing, domestic water, VCT & carpet, windows, ceilings, lighting, exit signs, outlets & select paint. Upgrade HVAC & controls & restrooms; new classroom technology.	2015-2016	Planning
<a href="#">4281 - PALM SPRINGS NORTH ELEMENTARY</a>	\$ 317,391	\$ 262	Pull Out to expedite replacement of 2 AHU's.	2015-2016	Planning
<a href="#">4301 - PARKVIEW ELEMENTARY</a>	\$ 52,688	\$ -	Pull Out to expedite PA upgrades and repairs.		Planning
<a href="#">4341 - PARKWAY ELEMENTARY</a>	\$ 2,539,964	\$ 3,001	Replace windows, HVAC, PA, Security camera system, plumbing repairs, flooring & select paint. Re-surface basketball courts, demo portables; new classroom technology.	2015-2016	Planning
<a href="#">5021 - BEN SHEPPARD ELEMENTARY</a>	\$ 6,482,524	\$ 3,991	New Bus Drop-Off (including all related drives and walks) and covered walkway, parking lot improvements, new Classroom Building to house (286 student stations) and covered walkway to connect to main building, new playground and impact surface, HVAC improvements, security alarm improvements, select lighting improvements, exterior painting as needed, portable demolition; new classroom technology.	2014-2015	Planning
<a href="#">5051 - ERNEST R. GRAHAM K-8 ACADEMY</a>	\$ 7,335,094	\$ 2,690	Resurface parking & play areas. Flooding repairs. Add bus drop-off, concrete walks, covered walkways & exit signs. Replace PA, FA, security alarm, playground, EMS, clock system, water coolers, doors, windows, HVAC equipment, VCT, stone/quarry flooring, bleachers, masonry walls & paint. Repair retaining wall, drywall & elevator cab; new	2015-2016	Planning
<a href="#">5091 - SOUTH POINTE ELEMENTARY</a>	\$ 6,452,083	\$ 490	Resurface parking & play areas. Remove portable. Add new classroom building, FA. Replace playground, HVAC equipment, water coolers, lighting, exit signs, doors, carpet, VCT & epoxy flooring & select paint; new classroom technology.	2015-2016	Planning
<a href="#">5481 - TREASURE ISLAND ELEMENTARY</a>	\$ 2,714,758	\$ 2,201	Re-surface hard courts, drainage repairs, select paint. Window replacement, HVAC upgrades. Select plumbing, electrical, flooring, ceiling, lighting, cabinets & water cooler replacement; new classroom technology.	2015-2016	Planning
<a href="#">6231 - HIALEAH MIDDLE</a>	\$ 3,568,143	\$ 224	Resurface parking & play areas. Remove portables. Add PE shelter. Replace basketball goals, gas, sanitary, domestic water, lavatories, sinks, toilets, urinals, electrical equipment, lighting, carpet, HVAC equipment, ceramic wall tile & paint. Add/replace outlets, security cameras/equipment. Repair bleachers & elevator electrical system. Upgrade HVAC & controls & restrooms; new classroom	2015-2016	Planning

GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">6231 - HIALEAH MIDDLE</a>	\$ 10,543	\$ 9,680	Advanced replacement of carpet with VCT in band room.		Planning
<a href="#">6241 - HIGHLAND OAKS MIDDLE</a>	\$ 84,783	\$ 284	Pullout to expedite Demolition of Portables and Site Restoration.	2015-2016	Planning
<a href="#">6301 - JOHN F. KENNEDY MIDDLE</a>	\$ 87,950	\$ -	Pull Out to expedite replacement of 2-15 ton split units in bldg.8.	2016-2017	Planning
<a href="#">6351 - LAKE STEVENS MIDDLE</a>	\$ 59,082	\$ -	Pull Out to expedite demo of portables & site restoration.	2016-2017	Planning
<a href="#">6421 - JOSE MARTI MIDDLE</a>	\$ 30,435	\$ 15,014	Pull Out to expedite replacement of fume hood in rm. 1325 & installation of a new fume hood in rm.	2014-2015	Planning
<a href="#">6501 - MIAMI LAKES MIDDLE</a>	\$ 3,746,825	\$ 1,254	Resurface parking & play areas. Remove portables. Replace FA equipment, doors, water heater, electrical equipment, lighting, exit signs, carpet, VCT & paint. Add/replace outlets. Upgrade HVAC & controls; install classroom technology.	2015-2016	Planning
<a href="#">7111 - HIALEAH SENIOR</a>	\$ 163,044	\$ 117,484	Pull-out to expedite replace P/A system.	2015-2016	Planning
<a href="#">7201 - MIAMI BEACH SENIOR HIGH</a>	\$ 3,085,014	\$ 49,919	Replacement of one building (Phase 1 is demolition).	2014-2015	Planning
<a href="#">7541 - NORTH MIAMI BEACH SENIOR HIGH</a>	\$ 3,740,743	\$ 722	Resurface parking & play areas. Remove portables. Replace PA system, electrical equipment, lighting, ceilings, stage curtains, doors, VCT & carpet flooring, athletic sport flooring, water heaters, water coolers, selective paint. Add/replace security alarm system & equipment. Repair bleachers. Upgrade HVAC & controls; install classroom technology.	2015-2016	Planning
<a href="#">7751 - BARBARA GOLEMAN SENIOR HIGH</a>	\$ 182,315	\$ -	Pull Out to expedite demo of portables & site restoration.	2015-2016	Planning
<a href="#">7751 - BARBARA GOLEMAN SENIOR HIGH</a>	\$ 26,087	\$ -	Pull Out to expedite disconnect of portable utilities.	2016-2017	Planning
<a href="#">8151 - ROBERT RENICK EDUCATION CTR</a>	\$ 1,895,534	\$ 902,465	Pull Out to expedite replacement of contractor & new assignment.	2014-2015	Planning
<a href="#">0081 - LENORA B. SMITH ELEMENTARY</a>	\$ 3,847,382	\$ 2,949	Resurface play areas. Add bus drop-off, parent drop-off, covered walkway & security cameras/equipment. Replace K play area, roofing, domestic water, lavatories, water heaters, water coolers, epoxy & wood flooring, electrical equipment, lighting, exit signs, stage curtains, storage cabinets, ceilings & paint. Add/replace outlets. Upgrade HVAC & controls & restrooms; install classroom technology.	2015-2016	Planning
<a href="#">0101 - ARCOLA LAKE ELEMENTARY</a>	\$ 6,507	\$ 52,705	Pull Out to expedite PA system upgrade & repairs.	2015-2016	Planning
<a href="#">0111 - MAYA ANGELOU ELEMENTARY</a>	\$ 65,366	\$ -	Pull Out to expedite PA Repairs / Upgrade.	2016-2017	Planning
<a href="#">0121 - AUBURNDALE ELEMENTARY</a>	\$ 2,135,863	\$ 21,021	Pull Out to expedite replacement of contractor & new assignment.		Planning
<a href="#">0121 - AUBURNDALE ELEMENTARY</a>	\$ 16,366	\$ 419	Remove/Demo portable(s) and restore site.	2013-2014	Planning
<a href="#">0401 - VAN E. BLANTON ELEMENTARY</a>	\$ 20,652	\$ 10,073	Install a 19 camera security surveillance system.	2015-2016	Planning
<a href="#">0521 - BROADMOOR ELEMENTARY</a>	\$ 8,085,647	\$ 1,394	Resurface play areas. Add bus drop-off, covered walkway, parking, change classroom use/configuration, FA equipment. Replace basketball goals, playground, railings, sanitary, domestic water, water heater, lavatories, toilets, sinks, water coolers & fountains, windows, ceilings, carpet, storage cabinets, electrical equipment, lighting & paint. Add/replace outlets. Upgrade HVAC & controls & restrooms; install classroom technology.	2015-2016	Planning
<a href="#">0801 - CITRUS GROVE ELEMENTARY</a>	\$ 6,500,991	\$ 1,377	Resurface play areas, demolish & replace existing buildings. Replace playground, security alarm & PA system. Replace sanitary drains, upgrade HVAC & controls, replace gas & water piping, new backflow preventer, upgrade group restrooms, replace lavatories, custodial sinks, water coolers & fountains, replace electrical equipment, add/replace electrical outlets & data ports, replace lighting, cabinets & ceilings; selective paint; install classroom technology.	2015-2016	Planning
<a href="#">0841 - COCONUT GROVE ELEMENTARY</a>	\$ 54,891	\$ -	Pull Out to expedite replacement of 2 split DX units in Auditorium.	2016-2017	Planning



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">0881 - COMSTOCK ELEMENTARY</a>	\$ 11,850,758	\$ 32,953	Site improvements such as site drainage and paving, new playground, replacement of basketball goals, fencing and covered walkways in select areas, exterior paint where needed, demolition and replacement of Building 1, renovations to remaining buildings, such as HVAC replacement including controls, window replacement, restroom renovations, and portable demolition; install	2014-2015	Planning
<a href="#">1081 - CORAL TERRACE ELEMENTARY</a>	\$ 119,006	\$ 40,279	Professional Services required due to fire mitigation and repairs	2015-2016	Planning
<a href="#">1121 - CORAL WAY K-8 CENTER</a>	\$ 3,181,288	\$ 3,588	Replace domestic water piping, sinks, windows, ceilings, electrical equipment, lighting, VCT, wood flooring. Selective paint. Add/replace outlets. Repair spalled concrete. Upgrade HVAC & controls & restrooms; install classroom technology.	2015-2016	Planning
<a href="#">1401 - CHARLES R. DREW K-8 CENTER</a>	\$ 7,901,237	\$ 1,241	Replacement/Remodeling/Renovation Project. Resurface play areas. Remove portables. Demolish buildings. Replace basketball goals, playground, domestic water, sanitary, lavatories, water coolers, water heater, toilets, epoxy floor, overhead door, ceilings, electrical equipment, generator, lighting & paint. Upgrade HVAC & controls; install classroom technology.	2014-2015	Planning
<a href="#">1401 - CHARLES R. DREW K-8 CENTER</a>	\$ 70,652	\$ -	Pull Out to expedite replacement of AHU in	2016-2017	Planning
<a href="#">1441 - PAUL LAURENCE DUNBAR K-8 CTR</a>	\$ 3,256,614	\$ 2,026	Resurface parking & play areas. Add covered walkway, perimeter fencing, backflow preventer, FA equipment & security cameras/equipment. Replace basketball goals, playground, roofing, sanitary, grease trap, domestic water, lavatories, showers, sinks, water coolers, water heaters, lighting, electrical enclosures, PA, carpet, VCT & epoxy flooring, windows, storage cabinets & select paint. Add/replace outlets. Upgrade HVAC & controls & restrooms; install classroom technology.	2015-2016	Planning
<a href="#">1441 - PAUL LAURENCE DUNBAR K-8 CTR</a>	\$ 17,935	\$ 13,500	Pull Out to expedite replacement of AHU in bldg. 8	2015-2016	Planning
<a href="#">1561 - EARLINGTON HEIGHTS ELEMENTARY</a>	\$ 3,454,966	\$ 397	Resurface courts, replace playground & PE shelter, remove portables, replace roofing, windows, water piping, sanitary & roof drains, upgrade HVAC & controls, group restrooms, replace lavatories, toilets, water heater, electrical equipment. Add/Replace electrical outlets, repair generator, replace exit signs, add/replace security cameras and detectors, PA system, ceramic tile, wood flooring & doors. Replace storage cabinets, selective paint; install classroom technology.	2015-2016	Planning
<a href="#">1801 - FAIRLAWN ELEMENTARY</a>	\$ 6,522	\$ 5,748	Provide F/A relay modules to shut down ventilators in Media upon FA activation.	2015-2016	Planning
<a href="#">1881 - HENRY M. FLAGLER ELEMENTARY</a>	\$ 37,239	\$ 8,941	Pull-out to expedite upgrades to P/A system.	2015-2016	Planning
<a href="#">2041 - BENJAMIN FRANKLIN K-8 CENTER</a>	\$ 7,072,177	\$ 6,257	New addition to provide approximately 132 student stations and new PE Shelter, demolition of 12 existing portables, new playground, additional parking (20 spaces), P/A and security camera system, covered walkway, window replacement, HVAC and controls replacement, minor electrical upgrades, interior renovations such as lighting and ceiling renovations in select areas, restroom renovations and exterior paint; install classroom	2014-2015	Planning
<a href="#">2331 - CHARLES R. HADLEY ELEMENTARY</a>	\$ 19,565	\$ 8,100	Re-surface and re-stripe basketball courts.		Planning
<a href="#">2361 - HIALEAH ELEMENTARY</a>	\$ 29,340	\$ 284	Remove/Demolish portable(s) and restore site.	2013-2014	Planning
<a href="#">2361 - HIALEAH ELEMENTARY</a>	\$ 15,217	\$ -	Pull Out to expedite disconnect of portable utilities.	2016-2017	Planning
<a href="#">2821 - LAKEVIEW ELEMENTARY</a>	\$ 16,476	\$ 15,553	Pull out to expedite PA upgrades.	2014-2015	Planning
<a href="#">2821 - LAKEVIEW ELEMENTARY</a>	\$ 21,739	\$ -	Pull Out to expedite replacement of 15 ton unit serving Media.		Planning
<a href="#">2981 - LIBERTY CITY ELEMENTARY</a>	\$ 138,289	\$ 79,641	Pull out to expedite the installation of ARRA funded chiller purchase.	2013-2014	Planning
<a href="#">2981 - LIBERTY CITY ELEMENTARY</a>	\$ 62,527	\$ 57,525	Pull Out to expedite PA upgrades.	2015-2016	Planning
<a href="#">3021 - JESSE J MCCRARY JR ELEMENTARY</a>	\$ 41,305	\$ 30,834	Pull Out to expedite replacement of 30 ton condenser unit serving Cafeteria.	2015-2016	Planning



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">3021 - JESSE J MCCRARY JR. ELEMENTARY</a>	\$ 23,370	\$ 21,268	Pull Out to expedite replacement of 30 ton condenser serving Office.	2015-2016	Planning
<a href="#">3021 - JESSE J MCCRARY JR. ELEMENTARY</a>	\$ 85,701	\$ -	Pull Out to expedite PA system upgrade & repairs.	2016-2017	Planning
<a href="#">3301 - MIAMI PARK ELEMENTARY</a>	\$ 9,271,733	\$ 1,132	GOB funded Partial Replacement, Renovation	2015-2016	Planning
<a href="#">3341 - MIAMI SHORES ELEMENTARY</a>	\$ 6,889,836	\$ 1,452	Resurface parking & play areas. Remove portables. Add new building, covered walkway, drop-off & security cameras. Replace FA, fencing, K play area, backflow preventer, water & sanitary pipes, lavs, toilets, sinks, water coolers, roofing, doors, ceilings, electrical equipment, lighting, sound system, electrical enclosure, cabinets, moveable partitions, wood flooring & select paint. Add/replace outlets. Repair undations/structure. Upgrade HVAC, controls, restrooms & elevator cab; install classroom technology.	2015-2016	Planning
<a href="#">3501 - MORNINGSIDE K-8 ACADEMY</a>	\$ 31,522	\$ 23,032	Pull Out to install water cooled chiller.	2014-2015	Planning
<a href="#">4501 - POINCIANA PARK ELEMENTARY</a>	\$ 131,988	\$ 11,404	Pull Out to expedite replacement of playground impact surface.		Planning
<a href="#">4721 - ROCKWAY ELEMENTARY</a>	\$ 15,902	\$ -	Pull Out to expedite PA Repairs / Upgrade.	2016-2017	Planning
<a href="#">4841 - SANTA CLARA ELEMENTARY</a>	\$ 14,130	\$ 11,007	Replace rooftop 10 ton condensing unit and TXV	2015-2016	Planning
<a href="#">4961 - SHADOWLAWN ELEMENTARY</a>	\$ 97,826	\$ -	Remove/Demo portable(s) and restore site.	2013-2014	Planning
<a href="#">5041 - SILVER BLUFF ELEMENTARY</a>	\$ 16,301	\$ 15,173	Upgrade FA panel & provide surge protection.	2015-2016	Planning
<a href="#">5361 - SPRINGVIEW ELEMENTARY</a>	\$ 22,283	\$ 17,794	Pull Out to expedite replacement of 15 ton split unit (bldg. 13).	2015-2016	Planning
<a href="#">5431 - SWEETWATER ELEMENTARY</a>	\$ 4,180,252	\$ 3,299	Resurface play areas, Remove portables. Demolish footers, paving, curbing. Add covered walkway, parking area, drop-offs. Replace FA & PA system, playground, fencing, sanitary drains, water heater, electrical equipment, exit signs, emergency lighting, VCT flooring, selective paint. Add/replace electrical outlets, security alarm. Upgrade HVAC & controls, group restrooms; install classroom technology.	2015-2016	Planning
<a href="#">5431 - SWEETWATER ELEMENTARY</a>	\$ 59,782	\$ -	Pull Out to expedite removal of portables.	2015-2016	Planning
<a href="#">5431 - SWEETWATER ELEMENTARY</a>	\$ 66,652	\$ -	Pull Out to expedite PA upgrades and repairs.	2016-2017	Planning
<a href="#">5561 - FRANCES S. TUCKER ELEMENTARY</a>	\$ 114,113	\$ 97,614	GOB funded Renovations.		Planning
<a href="#">5831 - HENRY S. WEST LABORATORY SCHL</a>	\$ 3,264,722	\$ 904	GOB funded Partial Replacement/Renovation	2015-2016	Planning
<a href="#">5861 - DR H W MACK/W LITTLE RIVER K8</a>	\$ 10,556,100	\$ 35,130	Demolition & replacement of buildings 1 and 6, with approximately 617 student stations, administration, cafeteria and kitchen/food service, Media Center & ancillary spaces, new covered walkway to connect to main building, relocation of play area & basketball courts, PA system upgrades, renovation of remaining buildings including interior remodeling of Building 4, HVAC & controls replacement, selective ceiling grid, flooring, electrical FA upgrades, restroom renovations & exterior paint; install classroom	2014-2015	Planning
<a href="#">5861 - DR H W MACK/W LITTLE RIVER K8</a>	\$ 38,984	\$ 35,865	Pull Out to expedite the Programming phase of the project.	2015-2016	Planning
<a href="#">5931 - PHILLIS WHEATLEY ELEMENTARY</a>	\$ 92,632	\$ 66,382	Pull Out to expedite replacement of A/C Condensers.	2015-2016	Planning
<a href="#">6011 - GEORGIA JONES-AYERS MIDDLE</a>	\$ 3,243,730	\$ 1,589	Resurface play areas, provide new bus drop-off, new PE shelter, remove portables, flooding repairs, lab and sanitary drains, replace existing emergency generator, roof repairs, replace windows, replace carpet flooring, upgrade HVAC and controls, replace water piping, lavatories, urinals and toilets, replace electrical equipment, replace doors, selective pressure cleaning and paint; install classroom	2015-2016	Planning
<a href="#">6031 - BROWNSVILLE MIDDLE</a>	\$ 3,401,572	\$ 2,007	Resurface parking & play areas. Demolish & add buildings. Add covered walkway. Replace PA, gas, boiler, domestic water, lavatories, showers, water coolers, ceilings, doors, windows, VCT, ceramic floor, electrical equipment & service, lighting, exit signs & paint. Add/replace outlets. Repair drywall. Upgrade HVAC & controls; install classroom technology.	2015-2016	Planning



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">6071 - GEORGE WASHINGTON CARVER</a>	\$ 3,981,796	\$ 1,690	Resurface parking. Add service yard ramp, laundry sinks, custodial sink. Structural repairs to foundations, flooding repairs. Replace grease trap, FA & PA systems, concrete walks, sanitary drains, gas & water piping, windows, gutters & downspouts, electrical equipment, lighting, carpet flooring, partitions, selective paint. Add/replace electrical outlets, security cameras & contacts. Repair bleachers. Upgrade HVAC & controls, group	2015-2016	Planning
<a href="#">6071 - GEORGE WASHINGTON CARVER</a>	\$ 40,573	\$ 29,700	Pull Out to expedite installation of chiller.	2014-2015	Planning
<a href="#">6091 - CITRUS GROVE MIDDLE SCHOOL</a>	\$ 77,927	\$ 65,434	Pull Out to expedite stucco repairs and paint.	2015-2016	Planning
<a href="#">6881 - SOUTH MIAMI MIDDLE SCHOOL</a>	\$ 3,035,324	\$ 1,667	Resurface play areas. Add backflow preventer & FA equipment. Replace basketball goals, electrical equipment, lighting, domestic water, windows, metal siding, & select paint. Add/replace outlets. Repair stucco. Upgrade HVAC & controls & restrooms; install classroom technology.	2015-2016	Planning
<a href="#">7071 - CORAL GABLES SENIOR HIGH</a>	\$ 11,209,505	\$ 29,804	HVAC replacement, including controls, bus drop-off, covered walkway, window replacement, more security cameras & FA improvements, roof replacement in select areas, parking area improvements, replacement of play surface and equipment, selective plumbing, ceiling & flooring improvements, exterior & interior door replacement in select areas, replacement of stage lighting, sound system, seating & flooring in auditorium, restroom and locker rooms/showers renovations, selective exterior painting; install classroom technology	2014-2015	Planning
<a href="#">7071 - CORAL GABLES SENIOR HIGH</a>	\$ 200,773	\$ -	Pull Out to expedite completion of Auditorium Renovations.		Planning
<a href="#">7161 - MARITIME &amp; SCIENCE TECH ACAD</a>	\$ 786,148	\$ 699,321	Pull Out for Phase II of infrastructure needed for additional portables.	2012-2013	Planning
<a href="#">7161 - MARITIME &amp; SCIENCE TECH ACAD</a>	\$ 245,893	\$ 208,800	Pull Out for phase II installation of additional leased portables.	2012-2013	Planning
<a href="#">7161 - MARITIME &amp; SCIENCE TECH ACAD</a>	\$ 1,430,698	\$ 1,095,072	Playfield improvements.	2012-2013	Planning
<a href="#">7161 - MARITIME &amp; SCIENCE TECH ACAD</a>	\$ 961,200	\$ 476,243	Pull Out to expedite Artificial Turf purchase & installation.	2012-2013	Planning
<a href="#">7161 - MARITIME &amp; SCIENCE TECH ACAD</a>	\$ 22,260	\$ -	Pull Out to expedite installation of security camera system.	2015-2016	Planning
<a href="#">7161 - MARITIME &amp; SCIENCE TECH ACAD</a>	\$ 593,635	\$ 84,494	Install New Hardcourt and Beach Volley Court at new location. Provide temporary parking (68 spaces) if needed.	2012-2013	Planning
<a href="#">7301 - MIAMI EDISON SENIOR HIGH</a>	\$ 48,913	\$ -	Pull Out to expedite Gym floor repair & re-finish.	2016-2017	Planning
<a href="#">7341 - MIAMI JACKSON SENIOR HIGH</a>	\$ 296,565	\$ 60,238	HVAC enhancements; new classroom technology.	2013-2014	Planning
<a href="#">7341 - MIAMI JACKSON SENIOR HIGH</a>	\$ 61,000	\$ 50,663	Pull Out to expedite replacement of Compressor & AHU in Media.	2014-2015	Planning
<a href="#">7411 - MIAMI NORTHWESTERN SENIOR HIGH</a>	\$ 15,217	\$ 119	Advanced replacement of wood flooring in room 1226 (Gym).	2015-2016	Planning
<a href="#">7411 - MIAMI NORTHWESTERN SENIOR HIGH</a>	\$ 9,782	\$ 60	Advanced Replacement of roll-up door at Auto garage room 1179.	2016-2017	Planning
<a href="#">7511 - MIAMI SPRINGS SENIOR HIGH</a>	\$ 30,158	\$ 26,958	Pull Out to expedite installation of security cameras.	2014-2015	Planning
<a href="#">0041 - AIR BASE K-8 CTR INT'L EDUC</a>	\$ 7,574,819	\$ 195,997	Addition/Renovations Project (K-8) - Phase 1 to include new classroom building addition and covered walkway, bus Drop-off and parking, new playground, selective building reroofing, fire alarm and PA system improvements, electrical upgrades; install classroom technology.	2014-2015	Planning
<a href="#">0251 - ETHEL KOGER BECKHAM ELEMENTARY</a>	\$ 13,000	\$ 147	Replace steel doors and frames to main entrance.	2014-2015	Planning
<a href="#">0251 - ETHEL KOGER BECKHAM ELEMENTARY</a>	\$ 6,429,476	\$ 30,872	New 2 story addition (including covered walkway) for approximately 378 student stations with ancillary facilities, additional parking, selective exterior metal doors replacement, select HVAC improvements, selective paint of existing buildings; install classroom technology.	2014-2015	Planning
<a href="#">0771 - WILLIAM A. CHAPMAN ELEMENTARY</a>	\$ 49,748	\$ -	Advanced Removal/Demo of portable(s) and restore site.	2013-2014	Planning
<a href="#">1241 - CUTLER RIDGE ELEMENTARY</a>	\$ 104,597	\$ 67,890	Pull Out to expedite replacement of 30 ton split system in bldg. 8.	2015-2016	Planning
<a href="#">1331 - DEVON AIRE K-8 CENTER</a>	\$ 9,800	\$ -	Pull Out to expedite replacement of 5 EMS modules.	2014-2015	Planning

GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">1691 - CHRISTINA M. EVE ELEMENTARY</a>	\$ 90,000	\$ 73,179	Pull Out to expedite re-build of water cooled chiller.	2014-2015	Planning
<a href="#">2001 - FLORIDA CITY ELEMENTARY</a>	\$ 75,000	\$ 24,176	Advanced Replacement of CW-AHUs #1, 2 and 3 at Media Center.	2013-2014	Planning
<a href="#">2151 - JACK D. GORDON ELEMENTARY</a>	\$ 54,348	\$ -	Pull Out to expedite repair of spalling conc. at railing posts.	2015-2016	Planning
<a href="#">2901 - LEISURE CITY K-8 CENTER</a>	\$ 6,434,320	\$ 1,864	Resurface parking & play areas. Remove portables. Flooding repairs. Demolish and replace PE shelter, covered walkways & K playground/equipment. Replace basketball goals, PA, roofing, lavatories, toilets, sinks, windows, gates, generator, FA, lighting, exit signs, outlets, VCT, carpet, ceramic flooring, vinyl sheet flooring, chalk & tack boards, ceilings & paint. Repair electrical enclosure. Upgrade HVAC, controls & restrooms; install classroom technology.	2015-2016	Planning
<a href="#">2901 - LEISURE CITY K-8 CENTER</a>	\$ 27,174	\$ -	Pull Out to expedite replacement of 25 ton RTU serving Media.	2016-2017	Planning
<a href="#">4221 - PALMETTO ELEMENTARY</a>	\$ 779,081	\$ -	GOB Project, Phase II; Window Replacement & Selective Paint.	2015-2016	Planning
<a href="#">4381 - DR HENRY E PERRINE ACADEMY</a>	\$ 4,153	\$ 3,327	Additional outlets for computers in rooms 3301 & 3302.	2015-2016	Planning
<a href="#">4421 - PINECREST ELEMENTARY</a>	\$ 3,320,143	\$ 490	Add sewer connection & parking. Replace electric boilers, grease trap, domestic water, lavatories, electrical equipment, lighting, windows, carpet, VCT & ceramic flooring, ceramic wall tile, doors, storage cabinets, ceilings, moveable partitions & select paint. Upgrade HVAC & controls & restrooms; install classroom technology.	2015-2016	Planning
<a href="#">4511 - DR GILBERT L. PORTER ELEM</a>	\$ 4,031,810	\$ 1,469	Resurface parking & play areas. Remove portables. Add playground/equipment, backflow preventer, security alarm & camera system & intercom. Replace PA, generator, concrete walks, water cooler, lavatories, toilets, carpet & paint. Add/replace data ports. Upgrade HVAC & controls & restrooms; install	2015-2016	Planning
<a href="#">5061 - DR. CARLOS J FINLAY ELEMENTARY</a>	\$ 971,624	\$ 20,003	Playground surface replacement, HVAC replacement, exterior painting.	2014-2015	Planning
<a href="#">5421 - SUNSET PARK ELEMENTARY</a>	\$ 114,403	\$ 325	Renovation project including playground improvements.	2014-2015	Planning
<a href="#">5521 - TROPICAL ELEMENTARY</a>	\$ 49,995	\$ -	Pull Out to expedite PA upgrades and repairs.	2016-2017	Planning
<a href="#">5791 - WEST HOMESTEAD K-8 CENTER</a>	\$ 64,130	\$ 1,000	Pull-out to expedite upgrades to P/A system.	2015-2016	Planning
<a href="#">6021 - ARVIDA MIDDLE SCHOOL</a>	\$ 3,557,956	\$ 1,733	Add parent drop-off, backflow preventer, utility shut-off valves & FA equipment.	2015-2016	Planning
<a href="#">6081 - CUTLER BAY SENIOR HIGH</a>	\$ 2,459,132	\$ 3,969	Demo portables & restore site, re-coat and re-stripe basketball courts & parking lots. Replace elevator cab, Auditorium seats & generator. Select HVAC, ceiling, lighting, flooring and plumbing upgrades. Selective paint; install classroom technology.	2015-2016	Planning
<a href="#">6251 - HOMESTEAD MIDDLE</a>	\$ 4,774,544	\$ 1,040	Resurface play areas. Remove portables. Replace domestic water, lavatories, toilets, sinks, water heaters, water coolers & fountains, ceramic floor, windows, ceilings, VCT, lighting, outlets, auditorium seating, storage cabinets & paint. Repair basketball goals. Upgrade HVAC, controls & restrooms; install classroom technology.	2015-2016	Planning
<a href="#">6701 - PALMETTO MIDDLE</a>	\$ 4,815,528	\$ 985	Resurface play areas. Remove portables. Replace unit pavers, jalousie windows, VCT, electrical equipment, lighting, ceilings, stucco, & select paint. Repair gas piping. Upgrade HVAC & controls; install classroom technology.	2015-2016	Planning
<a href="#">6761 - REDLAND MIDDLE</a>	\$ 2,677,025	\$ 1,732	Resurface play areas. Remove portables. Add emergency shower & eyewash, utility shut-off valves, at lab. Replace windows, doors, VCT, wood, ceramic & carpet flooring, domestic water piping, lavatories, shop air compressor, electrical equipment, ceilings, selective paint. Repair exterior soffit. Upgrade HVAC & controls, elevator cab, group restrooms; install classroom technology.	2015-2016	Planning



GOB PROJECT STATUS					
SCHOOL	BUDGET	EXP.	SCOPE	FY	STATUS
<a href="#">6801 - RIVIERA MIDDLE</a>	\$ 5,683,099	\$ 985	Resurface play areas. Remove portables. Replace sidewalks, electrical equipment, outlets, domestic water, sinks, water fountain, windows, doors, ceilings, epoxy flooring & select paint. Upgrade HVAC & controls & restrooms; install classroom	2015-2016	Planning
<a href="#">7171 - MED ACAD SCIENCE &amp; TECHNOLOGY</a>	\$ 635,377	\$ 176	Phase II: Rem/Ren to 3rd. floor: One Science lab, corridor to classrooms, M/F student toilets, M/F staff toilets & storage room; install classroom technology.	2015-2016	Planning
<a href="#">7431 - MIAMI PALMETTO SENIOR HIGH</a>	\$ 8,152	\$ 245	Replace damaged Gym seats.	2015-2016	Planning
<a href="#">7531 - MIAMI SUNSET SENIOR HIGH</a>	\$ 31,761	\$ -	Pull Out to expedite disconnect of portable utilities prior to demo.	2016-2017	Planning
<a href="#">7741 - SOUTHWEST MIAMI SENIOR HIGH</a>	\$ 14,153,027	\$ 34,826	HVAC replacement, including controls, in buildings 1, 2 and 3, selective plumbing fixtures replacement, window replacement in buildings 1, 2 and 3, new drop off, selective ceiling and flooring replacement, selective lighting replacement, exterior painting; install classroom technology.	2014-2015	Planning
<a href="#">6481 - MIAMI EDISON MIDDLE</a>	\$ 289,367	\$ 18,786	Pull Out to expedite electrical infrastructure for 3 computer labs.	2014-2015	Planning
<a href="#">6721 - PARKWAY MIDDLE</a>	\$ 1,133,267	\$ 948	GOB funded Renovations Project.	2015-2016	Planning
<a href="#">7254 - YMAACD @ MACARTHUR NORTH SH</a>	\$ 15,935,268	\$ 18,164	GOB funded Addition, Remodeling & Renovations related to Conversion of former MacArthur North facility to a K-8 (Phase 1).	2014-2015	Planning
<a href="#">9015 - SCHOOL BOARD ADMINISTRATION COMPLEX</a>	\$ 1,367,648	\$ 155,348	Expansion of iPrep on 2nd. floor & PLC Cafeteria renovations.		Planning

**Total Expended:    Approx. \$211M**

### Office of Economic Opportunity (OEO)

The Office of Economic Opportunity (OEO) promotes the economic development and growth of Small/Micro Business Enterprises and Minority/Women Business Enterprises through its certification program, community outreach programs, contract review and monitoring activities in addition to ongoing interaction with other municipal agencies, quasi-public agencies and the local marketplace. The OEO strives to ensure that local SBE's, MBE's, and M/WBE's have the maximum opportunity to do business with the School Board of Miami-Dade County, Florida and to provide equal opportunity for all segments of the contracting community. The OEO currently operates under School Board Policy 6320.02.

The main areas that the OEO focuses on are:

- Certification
- Compliance
- Contractor Prequalification
- Community Outreach
- Technical Assistance
- Workforce Development

#### **Community Outreach & Partnerships**

The OEO communicates on a regular basis with organization and entities to continually promote opportunities and information for the small business community. In addition, OEO utilizes social media (Twitter and Facebook) to promote events and opportunities for the community.

The OEO continues to uphold and endorse interlocal agreements with the United States Small Business Administration, Miami-Dade County and Miami-Dade College to streamline certification and reduce barriers for the local small business community.

The following organizations are utilized to support local contracting opportunities and inform of upcoming events:

---

**Allied Minority Contractors Association**

---

**American Institute of Architects**

---

**Associated Builders and Contractors (ABC)**

---

**Association of General Contractors**  
**Association of Women Architects and Engineers**  
**Aventura Marketing Council**  
**Broward College**  
**Broward County Minority Builders Coalition**  
**Broward County Public Schools M/WBE Office**  
**Builders Association of South Florida**  
**Business Assistance Center**  
**CareerSource South Florida**  
**Chamber South**  
**City of Homestead**  
**Clergy for Change**  
**Commissioner Esteban Bovo**  
**Conference of Minority Transportation Officials**  
**Coral Gables Chamber of Commerce**  
**Contractors Resource Center**  
**Construction Small Business Enterprise**  
**Doral Business Council**  
**Florida State Minority Supplier Development Council**  
**Greater Miami Chamber of Commerce**  
**Greater Miami Gardens Chamber of Commerce**  
**Haitian American Chamber of Commerce**  
**Hialeah Chamber of Commerce**  
**Homestead/Florida City Chamber of Commerce**  
**Key Biscayne Chamber of Commerce**  
**Latin Builders Association**  
**Latin Chamber of Commerce**  
**Miami Dade Chamber of Commerce**  
**Miami Dade Chamber of Commerce**  
**Miami Dade College**  
**Miami-Dade Aviation Minority Affairs**  
**Miami Dade Black Affairs Advisory Board**  
**Miami Dade County Small Business Development**  
**Miami Dade Economic Advocacy Trust**  
**Miami Dade Gay and Lesbian Chamber of Commerce**  
**Miami Lakes Chamber of Commerce**  
**Miami Times**  
**Minority Business Development Agency Center**  
**Minority Chamber of Commerce**



---

<b>NAACP (National Association of Advancement for Colored People)</b>
<b>National Action Network</b>
<b>NANA ( Neighbors and Neighbors Association)</b>
<b>National Association of Black Women in Construction</b>
<b>National Association of Women in Construction</b>
<b>Opa-Locka Chamber of Commerce</b>
<b>SBDC( Small Business Development Center) Florida</b>
<b>South Florida Community Development Coalition</b>
<b>Sgroup (National Association of Minority Contractors)</b>
<b>South Florida Hispanic Chamber of Commerce</b>
<b>Spanish American League Against Discrimination</b>
<b>The Real Black Business and Contractors Association</b>
<b>The Beacon Council</b>
<b>Town of Miami Lakes</b>
<b>Underground Contractors of South Florida</b>
<b>United States Small Business Administration</b>
<b>Urban League</b>
<b>Women Chamber of Commerce</b>

---

**Small and Micro Business Enterprise Certification Dashboard**

---

<b>Total Certifications (as of March 2016)</b>		
<b>Number of Firms</b>	<b>Ethnicity of Certifications</b>	<b>Percentage</b>
<b>247</b>	African-American	32.04%
<b>10</b>	Asian-American	1.30%
<b>387</b>	Hispanic-American	50.19%
<b>2</b>	Native-American	0.26%
<b>70</b>	Non-Minority	9.08%
<b>9</b>	Service Disabled Veteran	1.17%
<b>46</b>	White Female	5.97%
<b>771</b>	<b>TOTAL</b>	<b>100%</b>

---

**Contractor Prequalification Dashboard (as of March 2016)**

<b>Total Prequalified firms</b>	<b>155</b>
Total Minority/Women Business Enterprise Prequalified firms	85
Total Small Business Enterprise Prequalified firms	43
Total Micro Business Enterprise Prequalified firms	39

**OEO Compliance Reviews – Process and Outcome**

The compliance, monitoring and evaluation with subcontractors and sub-consultants doing business with M-DCPS provides an opportunity to detail the progress in achieving participation of local, micro, small and/or minority/women business enterprise businesses on M-DCPS General Obligation Bond projects. In addition, prime contractors, subcontractors and sub-consultants are provided a formal complaint and feedback process for businesses to share suggestions, ideas and/or concerns with the district.

OEO verifies all Board agenda items generated by the Office of School Facilities, to ensure another layer of compliance, monitoring and accountability. From April 2015 through March 2016, OEO has:

- Received six complaints (1-contract term, 2-scope, 3-payment)
- Resolved all six complaints received

OEO has reviewed approximately 100 Board Agenda Items, related items and has provided revisions to the impacted departments as follows from April 2015-March 2016:

- 17 – A/E items (architects, engineers, and other design professionals/consultants)
- 49 – C/M items (construction management at risk contracts/commissioned items)
- 4 – Maintenance/Job Order Contracting items
- 14 – Goods and Services
- 31 – On-site Compliance & Project Reviews
- 16 – Other Items (policies, procedures, selection, contractor prequalification etc.)

### **B2GNow Compliance Tool**

The District procured B2GNow, an online compliance management system that provides real-time data, reporting workforce compliance, diverse payment data and tracking of subcontractor data. The following modules have been purchased:

- ✓ ***Certification Management***
- ✓ ***Contractor Compliance***
- ✓ ***Contractor Prequalification***
- ✓ ***Goal Setting***
- ✓ ***Outreach Management***
- ✓ ***Payment Analysis***
- ✓ ***Workforce Utilization***

**Status:** Currently three (Certification Management, Contractor Prequalification, Outreach Management) of the seven modules have been completed with full implementation to be completed by the fall of 2016.

### **Internal Stakeholders**

Project Sponsor: Office of Economic Opportunity

Subject Matter Experts:

- Michelle Hicks-Levy: OEO Certification & Outreach
- Denise Mincey-Mills: OEO Compliance
- Carlos Garcia: OEO Certification & Outreach
- Christine Howard: Contractor Prequalification
- Jeff Muehfield- Information Technology Services
- Teresa Chau – Information Technology Services
- Carlos Yordan: Information Technology Services
- Carl Nicoleau: Maintenance Operations
- Eric Ojeda: P-Card & Internal Fund Expenditures
- Rusty Ball : Capital Construction Budget & Controls
- Cary Menendez: Capital Construction Budget & Controls
- Trevor Williams: Audit and Compliance



**OEO Calendar of Outreach Events**

DATE	TIME	EVENT	LOCATION
April 2, 2015	10:00 – 12:00 pm	M-DCPS & MDC Joint Roundtable on Youth Safety Community Action Plan (O)	Miami Northwestern Senior High 1100 NW 71 Street Miami, Florida 33150
April 7, 2015	11:45 am	National Association of Women in Construction (O)	Café Vico 1125 N. Federal Highway Fort Lauderdale, FL 33301
April 13, 2015	2:00 p.m.	Southern Florida Minority Supplier Development Council (SFMSDC) Business FAM Tour (O)	Port of Miami Miami, Florida 33132
April 13-15, 2015	8:00 – 5:00 p.m.	Southern Florida Minority Supplier Development Council (SFMSDC) Business Expo (O)	Broward County Convention Center 1950 Eisenhower Boulevard Fort Lauderdale, FL 33316
April 14, 2015	7:30 am	Community Bank Event (O)	Community Bank 28801 SW 157 Avenue Homestead, Florida
April 21, 2015	9:00 am	MCM & M.A.C. Construction “Small Business” Seminar (O)	South Florida Educational Credit Union (2 <sup>nd</sup> Floor Conference Room) 1498 NE 2 <sup>nd</sup> Avenue Miami, FL 33132
April 30, 2015	7:30 – 11:30 am	Fundamentals for Emerging Contractors: Financial Statements, Invoicing, and What the Surety Wants to See Construction Financial Management Association (O)	Shula’s Hotel 6842 Main Street Miami, FL 33014

DATE	TIME	EVENT	LOCATION
May 1, 2015	9:00 am	Miami Dade County –Aviation Minority Affairs Division Community Meeting (O)	Miami Dade County Aviation Dept. 4200 NW 36 Street Building 5A – 3 <sup>rd</sup> Floor Miami, FL 33102
May 7, 2015	3:00 – 7:00 pm	The Blue Book Building & Construction Network Showcase (O)	Broward County Convention Center 1950 Eisenhower Blvd. Fort Lauderdale, FL 33311
May 14, 2015	9:00 am	Thornton Construction Small Business Seminar (O)	South Florida Educational Credit Union (2 <sup>nd</sup> Floor Conference Room) 1498 NE 2 <sup>nd</sup> Avenue Miami, FL 33132
May 19, 2015	9:00 am	State Contracting & Engineering Corporation Insurance and Bonding 101 (O)	South Florida Educational Credit Union (2 <sup>nd</sup> Floor Conference Room) 1498 NE 2 <sup>nd</sup> Avenue Miami, FL 33132
June 11, 2015	10:00 – 12:00 p.m.	Model Contractor Development Program – Stakeholders Meeting (O)	South Florida Educational Credit Union (2 <sup>nd</sup> Floor Conference Room) 1498 NE 2 <sup>nd</sup> Avenue Miami, FL 33132
July 10, 2015	9:00 – 11:00 a.m.	Miami Dade County –Aviation Minority Affairs Division Community Meeting (O)	Miami Dade County Aviation Dept. 4200 NW 36 Street Building 5A – 3 <sup>rd</sup> Floor Miami, FL 33102
July 15, 2015	8:30 – 10:00 a.m.	Coral Gables Chamber of Commerce “How to Do Business with Government “(O)	200 Ponce de Leon Coral Gables, Florida
July 22, 2015	1:30 – 2:30 p.m.	SAME Industry Day 2015	Rusty Pelican 3201 Rickenbacker Causeway Miami, FL 33149

<b>July 28, 2015</b>	9:00 – 11:00 a.m.	Prequalification Workshop (T)	Miami-Dade County Public Schools 1450 NE 2 <sup>nd</sup> Avenue Miami, Florida 33132
<b>August 1, 2015</b>	12:00 – 4:00 p.m.	2015 Urban League Conference – Small Business Matters Entrepreneurship Summit (O)	Broward County Convention Center 1950 Eisenhower Blvd. Fort Lauderdale, FL 33311
<b>August 6, 2015</b>	12:00 – 5:00 p.m.	CSBE Association “Showcase Your Business” (O)	94 <sup>th</sup> Aero Squadron 1395 NW 57 Avenue Miami, FL 33126
<b>August 9, 2015</b>	9:30 am	Miami Northwestern “Blue and Gold Worship Experience” (O)	New Birth Baptist 2300 NW 135 Street Miami, FL 33167
<b>August 13, 2015</b>	11:30 – 1:30 p.m.	Women Chamber of Commerce “Lunch and Learn” Small Business Workshop (O)	The Beacon Council 80 SW 8 <sup>th</sup> Street – Suite 2400 Miami, Florida
<b>September 9, 2015</b>	9:30- 11:00 am	Turner Construction Subcontractor Outreach (O)	South Florida Educational Credit Union (2 <sup>nd</sup> Floor Conference Room) 1498 NE 2 <sup>nd</sup> Avenue Miami, FL 33132
<b>September 14, 2015</b>	6:15 – 7:15 pm	US Small Business Administration Emerging Leaders Program (O)	FIU Brickell 1101 Brickell Avenue – Room 1909 Miami, FL 33132
<b>September 18, 2015</b>	8:00 – 4:00 pm	2015 Miami-Dade Economic Advocacy Trust – (MDEAT) Economic Summit (O)	Miami-Dade College Wolfson Campus 300 NE 2 <sup>nd</sup> Avenue Miami, FL 33132
<b>October 2, 2015</b>	8:00 – 5:00 pm	American Express OPEN “Grow Your Business Through Government Contracting” (O)	Conrad Hotel 1395 Brickell Avenue Miami, FL 33131



<b>October 9, 2015</b>	8:00- 4:00 pm	Med-Week Minority Enterprise Development Week (O)	Hilton Hotel 1601 Biscayne Blvd. Miami, FL 33132
<b>October 20, 2015</b>	6:00 – 8:00 pm	Pirtle/Miami Norland Senior High School Outreach Event (O)	Miami Norland Senior High School 1050 NW 195 Street Miami, FL 33169
<b>October 29, 2015</b>	8:00 – 2:00 pm	5 <sup>TH</sup> Annual 100 Black Men College and M-DCPS College & Career Fair (O)	Miami-Dade County Fair & Exposition 10901 Coral Way Miami, Florida 33165
<b>November 4, 2015</b>	9:00 –10:00 am	880 AM Biz Radio “Mid-Week Message” (O)	2828 West Flagler Street Miami, Florida 33135
<b>November 13, 2015</b>	10:00 – 12:00 pm	Miami-Dade County Internal Services Department - Want to Grow Your Business Through Social Media Marketing (O)	Stephen P. Clark Center 111 NW First Street – 19 <sup>th</sup> Floor Miami, FL 33128
<b>November 16, 2015</b>	5:30 – 8:30 pm	Miami Dade County Commissioner Levine Cava “Access to Capital” Business Series (O)	South Dade Cultural Arts Center 10950 SW 211 Street Miami, FL 33189
<b>November 17, 2015</b>	11:30 am – 1:30 pm	NAWIC General Meeting (O)	94 <sup>th</sup> Aero Squadron 1395 NW 57 Avenue Miami, Florida 33165
<b>December 17, 2015</b>	10:00 am – 12:00 pm	Turner Construction Subcontractor Outreach Event (O)	Phichol Williams Community Center 951 SW 4 <sup>th</sup> Street Homestead, Florida 33030

<b>January 8, 2015</b>	9:00 – 10:00 am	Miami-Dade County Aviation Minority Affairs Division Community Meeting (O)	Miami-Dade County Aviation Department 4200 NW 36 Street Building 5A – 3 <sup>rd</sup> Floor Miami, FL 33102
<b>January 15, 2016</b>	6:00 – 9:00 pm	Miami-Dade Economic Advocacy Trust (MDEAT) MLK Business Expo (O)	Palmetto Bay Village Center 18001 Old Cutlet Road Palmetto Bay, Florida 33157
<b>January 28, 2016</b>	5:00 – 7:00 pm	Florida State Supplier Minority Supplier Development Council Kickoff Reception	Little Haiti Cultural Center 212 NE 59 <sup>th</sup> Terrace Miami, FL 33137
<b>February 4, 2016</b>	11:30 – 12:15pm	CSBE Association (O)	94 <sup>th</sup> Aero Squadron 1395 NW 57 <sup>th</sup> Avenue Miami, FL 33126
<b>February 5, 2016</b>	9:00 – 11:00 am	Miami-Dade County Aviation Minority Affairs Division Community Meeting (O)	Miami-Dade County Aviation Department 4200 NW 36 Street Building 5A – 3 <sup>rd</sup> Floor Miami, FL 33102
<b>February 18, 2016</b>	5:00 – 7:00 pm	M-DCPS and T & G Local Workforce Job Fair (O)	Miami Northwestern Senior High 1100 NW 71 Street Miami, FL 33150
<b>February 24, 2016</b>	9:30 – 11:30 am	Miami Dade Chamber of Commerce “Certification Workshop” (O)	Little Haiti Cultural Center 212 NE 59 <sup>th</sup> Terrace Miami, FL 33137

<b>February 24, 2016</b>	9:00 – 11:30 am	American Institute Architecture Miami Industry Workshop (O)	A1A Miami @ Miami Center for Architecture and Design 100 NE 1 <sup>st</sup> Avenue Miami, FL 33132
<b>March 4 &amp; 5, 2016</b>	9:00 – 11:30 am	Broward County Florida 2016 Capacity Building Conference “Strategic Pathways to Growth” (O)	Broward County Convention Center
<b>March 16, 2016</b>	6:00 – 8:30 pm	The Historic Hampton House Community Trust – The Black Owned Business Symposium (O)	Hampton House 4240 NW 27 <sup>th</sup> Avenue Miami, FL 33147
<b>March 24, 2016</b>	9:00 – 12:00 pm	Turner Construction & M-DCPS Job Fair (O)	Phichol Williams Community Center 951 SW 4 <sup>th</sup> Street Homestead, FL 33030
<b>March 31, 2016</b>	9:00 – 1:00 pm	School Board of Broward County Supplier Diversity and Outreach Program – Open for Business (O)	TSSC Annex Bank Lobby 7770 West Oakland Park Blvd. Sunrise, FL 33351



**Bond Financing Update**

The District continues to exercise prudent and conservative strategies to finance the GO Bond program, without interruption but always bearing in mind potential impact on taxpayers. Expenditures and cash flow needs are carefully reviewed, and combined, they inform the schedule for future bond issuances. Based on that protocol, the Treasury Advisory Committee recommended and the Board approved, issuance of an additional \$200M in bonds for FY 15-16. The following schedule reflected the cash flow schedule and anticipated future bond issuances at the time of Board approval in May of 2015.

	13-14 Actuals	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	TOTAL
Expenditures	-50,978,331	-121,981,879	-212,956,582	-250,145,680	-251,584,010	-212,045,969	-100,307,549	-1,200,000,000
GOB Issues	300,000,000		200,000,000 *	250,000,000	250,000,000	200,000,000	0	1,200,000,000
Balances	249,021,669	127,039,790	114,083,208	113,937,528	112,353,518	100,307,549	0	0

↑  
PROPOSED GOB ISSUE IN FY 15-16

Following Board approval, the District was successful in competitively selling \$192,720,000 par amount of Series 2015 GOB on July 21, 2015. Including the bond premium, this provided approximately \$200M for project funding. Out of a total of six (6) bids received, Bank of America provided the lowest winning bid with a True Interest Cost of 3.897%. As a result of an aggressive schedule that allowed the District to take advantage of market conditions, the achieved True Interest Cost was actually lower than that obtained for the prior GOB issues, with an estimated cost savings to the taxpayers of over \$30M of total interest, as compared to those prior issues.

Careful and conservative financial planning in all areas of District operations, contributed to Moody’s changing the rating for the District from negative to stable and affirming an A1 rating for outstanding Certificates of Participation (COP) and an Aa3 rating for GO Bonds. Moody’s commended the District for the way in which its tenured and strong management team continues to implement financial best practices.


As of March 2016, GO Bond expenditures totaled approximately \$277M, which included approximately \$65M for technology related improvements across the District.

### Appendices

- ✓ **21<sup>st</sup> Century Schools Advisory Committee Meeting Presentation of June 9, 2015 and March 3, 2015 Meeting Minutes**
- ✓ **21<sup>st</sup> Century Schools Advisory Committee Meeting Presentation of September 5, 2015 and June 9, 2015 Meeting Minutes**
- ✓ **21<sup>st</sup> Century Schools Advisory Committee Meeting Presentation of October 13, 2015 and October 13, 2015 Meeting Minutes**
- ✓ **21<sup>st</sup> Century Schools Advisory Committee Meeting Presentation of December 6, 2015**
- ✓ **21<sup>st</sup> Century Schools Advisory Committee Meeting Presentation of February 23, 2016**
- ✓ **21<sup>st</sup> Century Schools Advisory Committee Meeting Presentation of March 29, 2016**
- ✓ **OEO Inaugural Report (Covering Fiscal Years 2013-2014 & 2014-2015) - link**
- ✓ **Media Advisory of April 2, 2015: M\_DCPS Hosts Bond Project Ribbon-Cutting at Miami Lakes Educational Center**
- ✓ **Media Advisory of April 17, 2015: M-DCPS Hosts Bond Project Topping Out Event at MAST Academy**
- ✓ **Media Advisory of April 21, 2015: Miami Southridge High Kicks Off \$6.6M GO Bond Project**
- ✓ **Media Advisory of April 23, 2015: Oak Grove Elementary Kicks Off \$4.9M GOB Project**
- ✓ **Media Advisory of October 16, 2015: GOB Ribbon-Cutting Event at Dr. Robert B. Ingram Elementary School**
- ✓ **Media Advisory of October 30, 2015: M-DCPS Celebrates 3<sup>rd</sup> Anniversary of GOB with Ribbon-Cutting Event at Palm Lakes Elementary School**
- ✓ **Media Advisory of November 4, 2015: General Obligation Bond Ribbon-Cutting Event Celebration at Palm Lakes Elementary and Third Anniversary of Voter Approval**
- ✓ **Media Advisory of December 1, 2015: M-DCPS Presents All-in-One, All-Around Business Fair (On-site Employment Opportunities)**
- ✓ **Media Advisory of December 6, 2015: M-DCPS Hosts Bond Project Ribbon-Cutting Event at Hialeah Elementary School**

- ✓ **Media Advisory of January 20, 2016: GOB Ribbon-Cutting Event at North Beach Elementary School**
- ✓ **Media Advisory of January 21, 2016: GOB Ribbob-Cutting Event at North Beach Elementary School**
- ✓ **Media Advisory of February 5, 2016: GOB Ribbon-Cutting Event at Ludlam Elementary School**
- ✓ **Media Advisory of March 10, 2016: GOB Ribbon-Cutting Event at Silver Bluff Elementary School**
- ✓ **'Employ Miami' Announcement**
- ✓ **April 14, 2015: Community Bank of Florida's Business Plus Network**
- ✓ **April 21, 2015: MCM, Let's Connect**
- ✓ **May 19, 2015: Insurance and Bonding 101**
- ✓ **July 15, 2015: IMPACT: A Semimar Series for Small Business**
- ✓ **July 23, 2015: The Lien Zone**
- ✓ **July 28, 2015: M-DCPS Prequalification Workshop**
- ✓ **September 3, 2015: Model Contractor Development Program**
- ✓ **September 14, 2015: M-DPCS, Achievubg Greater Diversity in A/E and CM Teams**
- ✓ **October 20, 2015: Job Fair at Miami Norland Senior High**
- ✓ **November 11, 2015: NABWC - \$1B in Development Opportunities**
- ✓ **December 7, 2015: M-DCPS Business Fair at Miami Central Senior High**
- ✓ **February 4, 2016: CSBE Association**
- ✓ **February 18, 2016: Workforce Hiring Job Fair at Miami Northwestern Senior High**
- ✓ **March 16, 2016: The Black Owned Business Symposium (Future Contracting Opportunities with the Public Sector and the Private Sector)**
- ✓ **March 24, 2016: Construction Job Fair (Turner)**





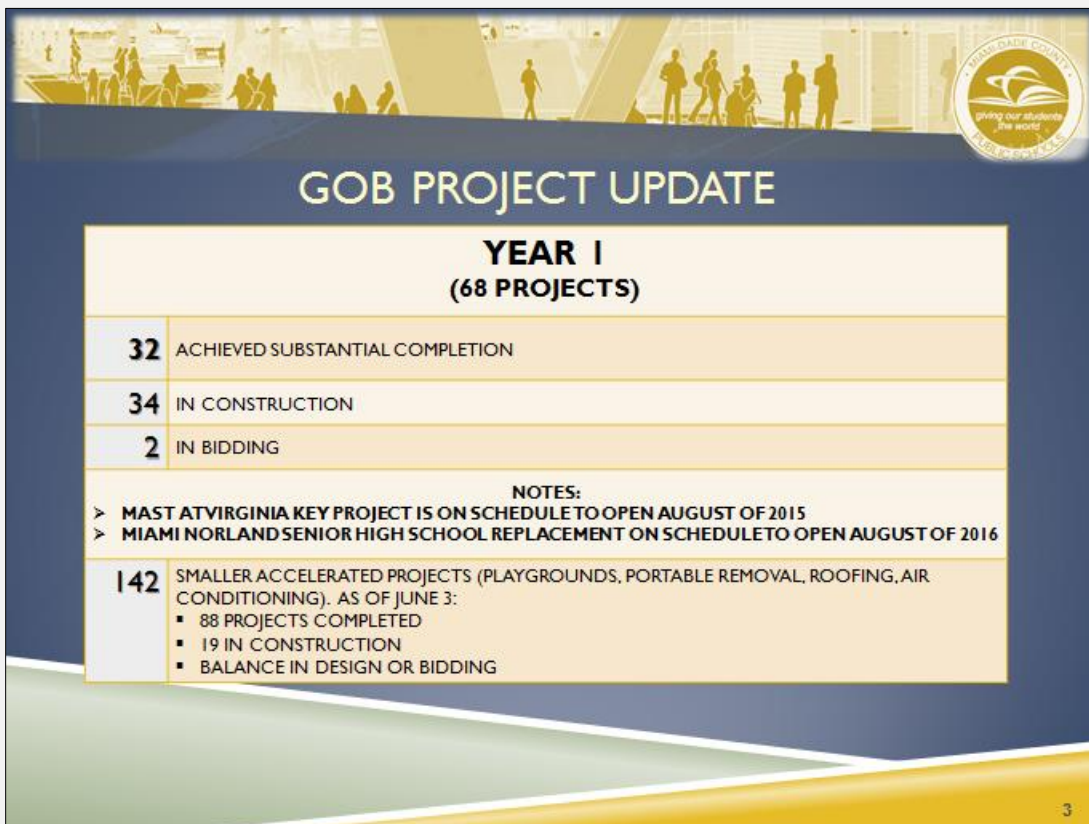
# 21ST CENTURY SCHOOLS BOND ADVISORY COMMITTEE

JUNE 9, 2015 MEETING



# GOB UPDATE YEARS 1, 2, 3 AND ACCELERATED PROJECTS

2



## GOB PROJECT UPDATE

### YEAR 1 (68 PROJECTS)

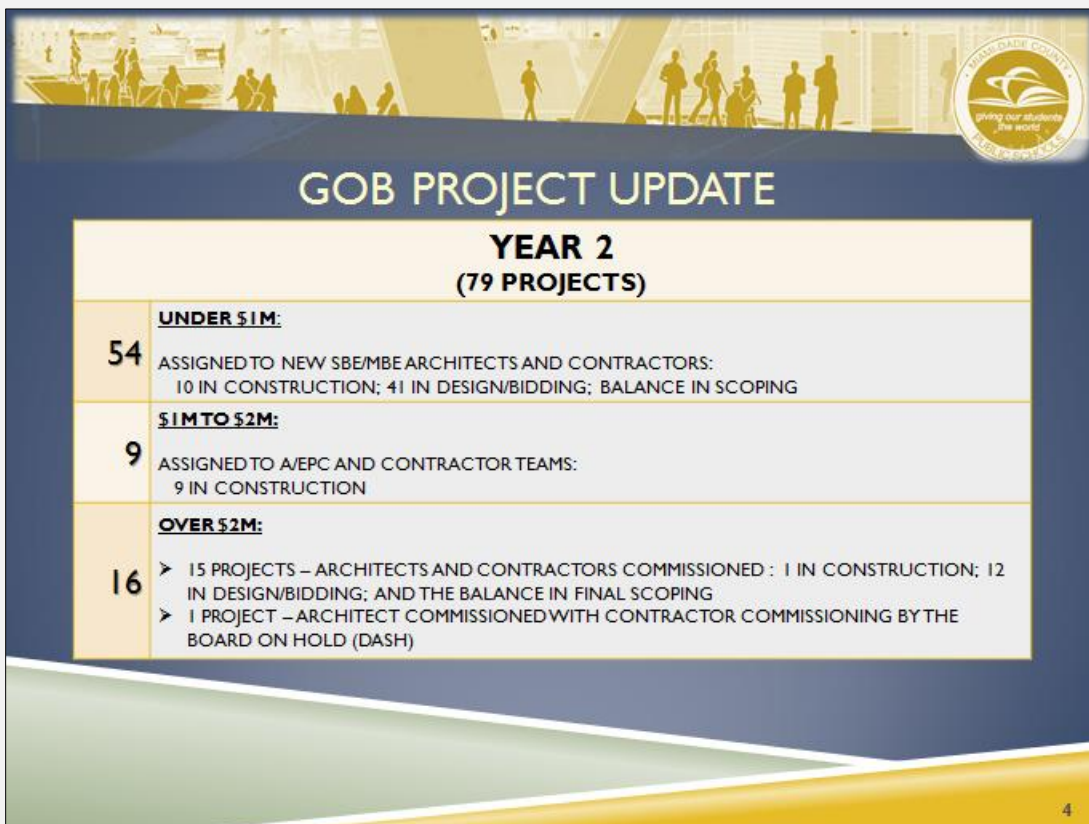
<b>32</b>	ACHIEVED SUBSTANTIAL COMPLETION
<b>34</b>	IN CONSTRUCTION
<b>2</b>	IN BIDDING

**NOTES:**

- > **MAST AT VIRGINIA KEY PROJECT IS ON SCHEDULE TO OPEN AUGUST OF 2015**
- > **MIAMI NORLAND SENIOR HIGH SCHOOL REPLACEMENT ON SCHEDULE TO OPEN AUGUST OF 2016**

<b>142</b>	SMALLER ACCELERATED PROJECTS (PLAYGROUNDS, PORTABLE REMOVAL, ROOFING, AIR CONDITIONING). AS OF JUNE 3: <ul style="list-style-type: none"> <li>▪ 88 PROJECTS COMPLETED</li> <li>▪ 19 IN CONSTRUCTION</li> <li>▪ BALANCE IN DESIGN OR BIDDING</li> </ul>
------------	--

3



## GOB PROJECT UPDATE

### YEAR 2 (79 PROJECTS)

<b>UNDER \$1M:</b>	
<b>54</b>	ASSIGNED TO NEW SBE/MBE ARCHITECTS AND CONTRACTORS: 10 IN CONSTRUCTION; 41 IN DESIGN/BIDDING; BALANCE IN SCOPING
<b>\$1M TO \$2M:</b>	
<b>9</b>	ASSIGNED TO A/EPC AND CONTRACTOR TEAMS: 9 IN CONSTRUCTION
<b>OVER \$2M:</b>	
<b>16</b>	> 15 PROJECTS – ARCHITECTS AND CONTRACTORS COMMISSIONED : 1 IN CONSTRUCTION; 12 IN DESIGN/BIDDING; AND THE BALANCE IN FINAL SCOPING > 1 PROJECT – ARCHITECT COMMISSIONED WITH CONTRACTOR COMMISSIONING BY THE BOARD ON HOLD (DASH)

4

YEAR 3 (54 PROJECTS)	
6	<b>UNDER \$1M:</b> ASSIGNED TO SBE/MBE ARCHITECTS AND CONTRACTORS. 4 IN DESIGN; 2 IN SCOPING
11	<b>\$1M TO \$2M:</b> ASSIGNED TO A/EPC AND CONTRACTORS. 8 IN DESIGN; 3 IN SCOPING
37	<b>OVER \$2M:</b> <ul style="list-style-type: none"> <li>➢ SEVEN GROUPS OF PROJECTS, INCLUDING TWO GROUPS RESERVED FOR SHELTERED MARKETS</li> <li>➢ A/E SOLICITATION ADS FOR FIRST TWO GROUPS ISSUED IN MARCH WITH ONE OF THOSE TARGETED TO SHELTERED MARKETS; ARCHITECT COMMISSIONINGS FOR FIRST TWO GROUPS PROJECTED FOR JUNE BOARD MEETING (SEE NEXT SLIDE FOR MORE DETAIL) WITH CONTRACTORS TO FOLLOW IN JULY</li> <li>➢ SOLICITATIONS FOR THE REMAINING PROJECT GROUPS TO CONTINUE UNTIL COMPLETED</li> </ul>

5

YEAR 3 A/E COMMISSIONING 9 PROJECTS OVER \$2M	GROUP 1 (5 PROJECTS)
	1. <u>NORLAND ELEMENTARY</u> – RODRIGUEZ ARCHITECTS, SBE AND MWBE CERTIFIED (32% SMBE GOAL COMMITMENT)
	2. <u>GULFSTREAM ELEMENTARY</u> – LIVS ASSOCIATES, SMBE AND MWBE CERTIFIED (15% SMBE GOAL COMMITMENT)
	3. <u>CHARLES R. HADLEY ELEMENTARY</u> – ALLEGUEZ ARCHITECTURE INC., SMBE AND MWBE CERTIFIED (22% SMBE GOAL COMMITMENT)
	4. <u>JESSE McCRARY, JR. ELEMENTARY</u> – NYARKO ARCHITECTURAL GROUP, INC., SMBE AND MWBE CERTIFIED (15% SMBE GOAL COMMITMENT)
	5. <u>HENRY H. FILER MIDDLE</u> – LAURA M. PEREZ & ASSOCIATES, SMBE AND MWBE CERTIFIED (20% SMBE GOAL COMMITMENT)
	GROUP 2, SBE SHELTERED MARKET SET ASIDE (4 PROJECTS)
	1. <u>HENRY M. FLAGLER ELEMENTARY</u> – KVH ARCHITECTS, PA, SMBE AND MWBE CERTIFIED (15% SMBE GOAL COMMITMENT)
	2. <u>HIBISCUS ELEMENTARY</u> – CARTY ARCHITECTURE, LLC, SMBE AND MWBE CERTIFIED (15% SMBE GOAL COMMITMENT)
	3. <u>DA. DORSEY TECHNICAL COLLEGE</u> – LAURA M. PEREZ & ASSOCIATES, SMBE AND MWBE CERTIFIED (20% SMBE GOAL COMMITMENT)
	4. <u>JACK D. GORDON ELEMENTARY</u> – RODRIGUEZ ARCHITECTS, INC., SMBE AND MWBE CERTIFIED (27% SMBE GOAL COMMITMENT)

6





Slide 7 features a header image with silhouettes of people in a modern building and the Dade County Schools logo. The main content area is a dark blue rectangle with the title "GOB PROGRAM ADJUSTMENTS" in white, bold, sans-serif font. The bottom of the slide has a decorative graphic with a white diagonal line separating a black triangle on the left from a light green triangle on the right. A small number "7" is in the bottom right corner.

## GOB PROGRAM ADJUSTMENTS

7



Slide 8 features the same header image as slide 7. The main content area is a dark blue rectangle with the title "GOB PROGRAM ADJUSTMENTS" in white, bold, sans-serif font. Below the title is a bulleted list of three items. The bottom of the slide has a decorative graphic with a white diagonal line separating a light green triangle on the left from a yellow triangle on the right. A small number "8" is in the bottom right corner.

## GOB PROGRAM ADJUSTMENTS

- ▶ As construction contracts are negotiated and agreed upon and projects completed, a financial reconciliation is undertaken as part of the project close-out process
- ▶ This process is expected to create opportunities for reallocation of funds from projects where all the scope was completed under budget to projects where the needs proved to be greater than what was provided in budget
- ▶ Information on funding reallocations will be submitted to the Committee periodically

8




## GOB PROGRAM ADJUSTMENTS

FUNDING SOURCE FOR ADJUSTMENT	AV. BALANCE	PROJECT WITH UNFUNDED CRITICAL SCOPE	FUNDING REQUIRED
Unallocated Contingency	\$ 398,808.53	South Hialeah Elementary*	\$ 391,000
		<b>TOTAL REQUIRED</b>	<b>\$ 391,000</b>
<b>TOTAL REMAINING IN CONTINGENCY</b>	<b>\$ 7,808.53</b>		

\* THE ALLOCATION WILL FUND THE IMPROVEMENT OF REMAINING GROUP RESTROOMS IN BUILDING 4

9



**RECOMMENDED ACTION:**  
 ENDORSE REALLOCATION OF FUNDS AS SHOWN FROM UNALLOCATED YEAR I CONTINGENCY TO A YEAR I PROJECT WITH UNFUNDED CRITICAL NEEDS

10



**GROUNDBREAKING, TOPPING OUT AND RIBBON-CUTTING EVENTS**

**MIAMI SOUTHBRIDGE SENIOR HIGH SCHOOL GROUNDBREAKING**

**OAK GROVE ELEMENTARY SCHOOL GROUNDBREAKING**

**M.A.S.T. ADDITION TOPPING OUT**

**MIAMI LAKES EDUCATIONAL CENTER RIBBON-CUTTING**

**Media Advisory**

**FOR IMMEDIATE RELEASE** Monday, March 23, 2015

**CONTACT:** Daisy Gonzalez (305) Miami Dade County Public Schools 305-385-2000

**\*\*\*MEDIA ADVISORY\*\*\***

**M-DCPS TO HOST BOND PROJECT RIBBON-CUTTING EVENT AT MIAMI LAKES EDUCATION CENTER & TECHNICAL COLLEGE**

**Web:** Superintendent of Schools Alberto H. Carvalho, School Board members, Community leaders, District and school administrators, teachers, students, and parents.

**In Bond Ribbon-Cutting** 2015

**West Center and Technical College** 2014

**City Public Schools (M-DCPS)** is proud to announce the ribbon-cutting for the \$1.2 billion General Obligation Bond. The bond is to maintain and construct throughout the district, expand enhance facility safety, and to upgrade all of schools, or buildings for school sites are in process, in preparation for a wireless infrastructure that is paving the way for schools to move into the digital age.

11



**BUSINESS OUTREACH EVENTS**

**Money Talks: How To Use Your Construction Contract, Liens And Bonds To Get Paid**

**ALEXANDER E. BARTHET, ESQ. THE BARTHET FIRM**

**FIU Business** Tuesday, March 10, 2015 9:00 - 11:00 A.M.

**MIAMI DADE COUNTY PUBLIC SCHOOLS** Facilities Operations Maintenance (Training Room) 12525 NW 28th Avenue, Miami, FL 33187

**THURSDAY MARCH 19TH, 2015 9AM**

**D. STEPHENSON CONSTRUCTION, INC. (DSC)** and **MIAMI DADE COUNTY PUBLIC SCHOOLS (M-DCPS) OFFICE OF ECONOMIC OPPORTUNITY**

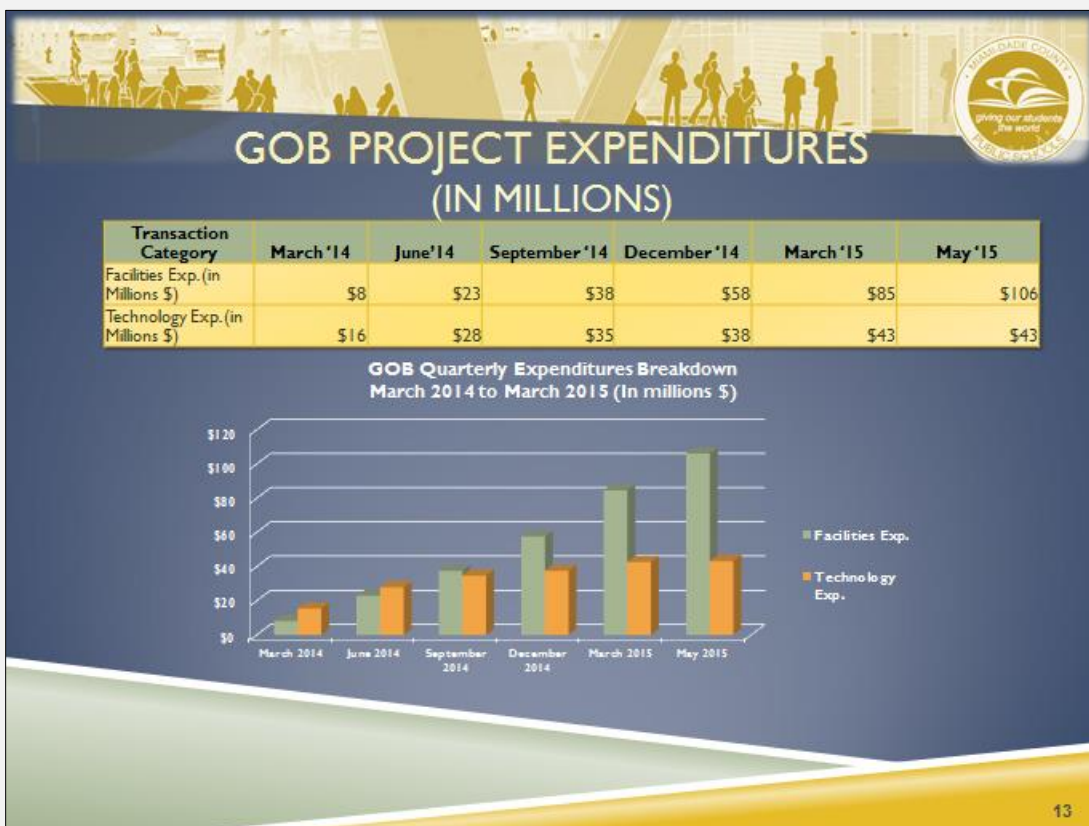
**THURSDAY MARCH 19TH, 2015 9AM**

**MIAMI DADE COUNTY PUBLIC SCHOOLS - DASH AUDITORIUM** 1001 W. WINDY ROAD, MIAMI, FL 33136

**ON CALL: 786-957-5000**

12







**YEAR 4 PROJECTS**  
FY 2015-2016

1



**YEAR 4 PROJECTS OVER \$2M**

- ▶ 39 projects with construction values over \$2M will require separate solicitations
- ▶ A determination will be made in collaboration with OEO on opportunities for SBE Sheltered Market architect and contractor solicitations
- ▶ A construction delivery method matrix will also be completed for these projects (e.g. hard bid v. CM at Risk) based on the protocol previously presented and endorsed by the Committee at the June 11, 2013 meeting

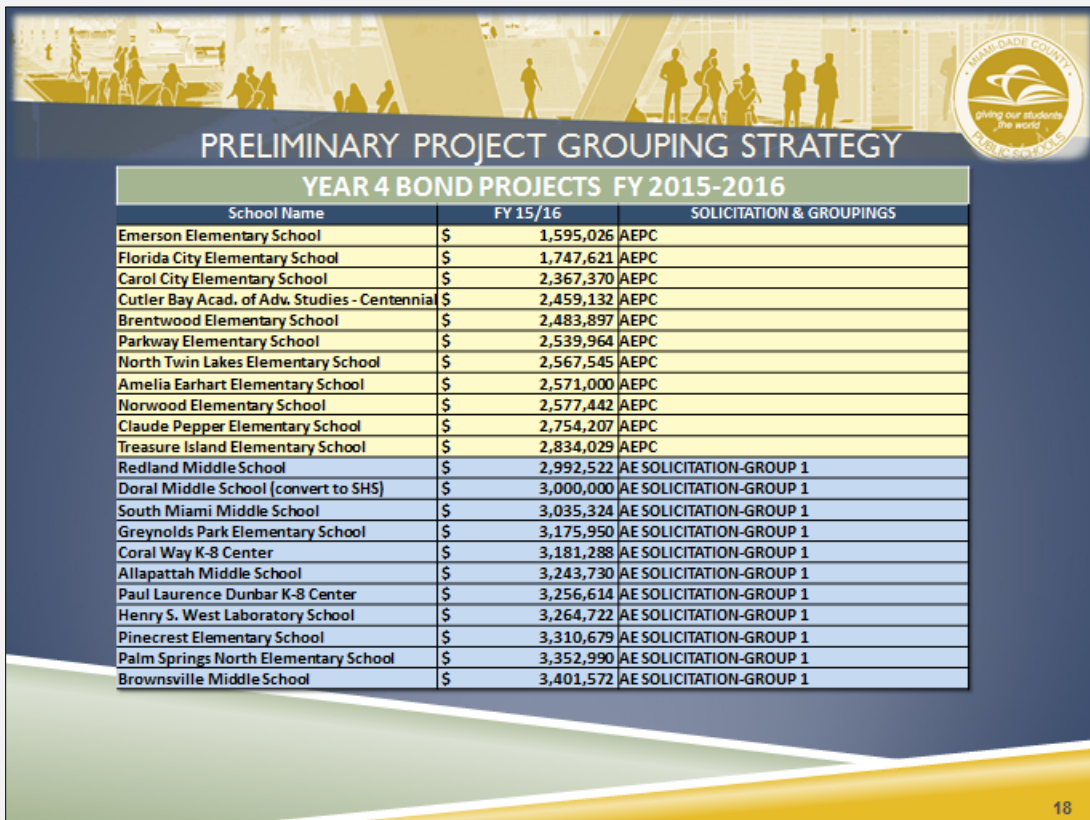
16



## YEAR 4 PROJECTS

- ▶ To both streamline the process and continue to offer opportunities to as many qualified firms as possible, projects were preliminarily categorized into 4 groups based on value and level of complexity or specific scope characteristics, plus an individual solicitation for the largest project in Year 4
- ▶ In addition to the 39 projects with construction values greater than \$2M, 11 projects with construction values of less than \$2M have already been assigned to teams of architects and contractors

17




## PRELIMINARY PROJECT GROUPING STRATEGY

### YEAR 4 BOND PROJECTS FY 2015-2016

School Name	FY 15/16	SOLICITATION & GROUPINGS
Emerson Elementary School	\$ 1,595,026	AEPC
Florida City Elementary School	\$ 1,747,621	AEPC
Carol City Elementary School	\$ 2,367,370	AEPC
Cutler Bay Acad. of Adv. Studies - Centennial	\$ 2,459,132	AEPC
Brentwood Elementary School	\$ 2,483,897	AEPC
Parkway Elementary School	\$ 2,539,964	AEPC
North Twin Lakes Elementary School	\$ 2,567,545	AEPC
Amelia Earhart Elementary School	\$ 2,571,000	AEPC
Norwood Elementary School	\$ 2,577,442	AEPC
Claude Pepper Elementary School	\$ 2,754,207	AEPC
Treasure Island Elementary School	\$ 2,834,029	AEPC
Redland Middle School	\$ 2,992,522	AE SOLICITATION-GROUP 1
Doral Middle School (convert to SHS)	\$ 3,000,000	AE SOLICITATION-GROUP 1
South Miami Middle School	\$ 3,035,324	AE SOLICITATION-GROUP 1
Greynolds Park Elementary School	\$ 3,175,950	AE SOLICITATION-GROUP 1
Coral Way K-8 Center	\$ 3,181,288	AE SOLICITATION-GROUP 1
Allapattah Middle School	\$ 3,243,730	AE SOLICITATION-GROUP 1
Paul Laurence Dunbar K-8 Center	\$ 3,256,614	AE SOLICITATION-GROUP 1
Henry S. West Laboratory School	\$ 3,264,722	AE SOLICITATION-GROUP 1
Pinecrest Elementary School	\$ 3,310,679	AE SOLICITATION-GROUP 1
Palm Springs North Elementary School	\$ 3,352,990	AE SOLICITATION-GROUP 1
Brownsville Middle School	\$ 3,401,572	AE SOLICITATION-GROUP 1

18






### PRELIMINARY PROJECT GROUPING STRATEGY

#### YEAR 4 BOND PROJECTS FY 2015-2016

School Name	FY 15/16	SOLICITATION & GROUPINGS
Earlington Heights Elementary School	\$ 3,531,279	AE SOLICITATION-GROUP 1 SHELTERED
North Miami Beach Senior High	\$ 3,542,048	AE SOLICITATION-GROUP 1 SHELTERED
Arvida Middle School	\$ 3,557,956	AE SOLICITATION-GROUP 1 SHELTERED
Hialeah Middle School	\$ 3,623,143	AE SOLICITATION-GROUP 1 SHELTERED
Miami Lakes Middle School	\$ 3,746,825	AE SOLICITATION-GROUP 1 SHELTERED
Lenora Braynon Smith Elementary School	\$ 3,847,382	AE SOLICITATION-GROUP 1 SHELTERED
George Washington Carver Middle School	\$ 3,981,796	AE SOLICITATION-GROUP 1 SHELTERED
North Hialeah Elementary School	\$ 4,028,362	AE SOLICITATION-GROUP 2 SHELTERED
Gilbert L. Porter Elementary School	\$ 4,031,810	AE SOLICITATION-GROUP 2 SHELTERED
Palmetto Middle School	\$ 4,079,860	AE SOLICITATION-GROUP 2 SHELTERED
Fienberg/Fisher K-8 Center	\$ 4,338,361	AE SOLICITATION-GROUP 2 SHELTERED
Everglades K-8 Center	\$ 4,608,254	AE SOLICITATION-GROUP 2 SHELTERED
Joella C. Good Elementary School	\$ 4,675,420	AE SOLICITATION-GROUP 2 SHELTERED
Homestead Middle School	\$ 4,774,544	AE SOLICITATION-GROUP 2 SHELTERED
Riviera Middle School	\$ 5,683,099	AE SOLICITATION-GROUP 2
Palm Springs Elementary School	\$ 6,264,761	AE SOLICITATION-GROUP 2
Leisure City K-8 Center	\$ 6,434,320	AE SOLICITATION-GROUP 2
South Pointe Elementary School	\$ 6,452,083	AE SOLICITATION-GROUP 2
Citrus Grove Elementary School	\$ 6,559,827	AE SOLICITATION-GROUP 2
Miami Shores Elementary School	\$ 6,889,836	AE SOLICITATION-GROUP 2
Ernest R Graham K-8 Academy	\$ 7,335,094	AE SOLICITATION-GROUP 2
Charles R. Drew K-8 Center & Middle	\$ 7,901,237	AE SOLICITATION-GROUP 2

19




### PRELIMINARY PROJECT GROUPING STRATEGY

#### YEAR 4 BOND PROJECTS FY 2015-2016

School Name	FY 15/16	SOLICITATION & GROUPINGS
Broadmoor Elementary School	\$ 8,085,647	AE SOLICITATION-GROUP 3
Flamingo Elementary School	\$ 8,975,142	AE SOLICITATION-GROUP 3
Miami Park Elementary School	\$ 9,271,733	AE SOLICITATION-GROUP 3
Miami Springs Senior High	\$ 12,504,389	AE SOLICITATION-GROUP 3
New Secondary Facility - NE Miami Dade	\$ 14,577,805	AE SOLICITATION-GROUP 3
Miami Palmetto Senior High	\$ 29,464,552	AE INDIVIDUAL SOLICITATION

20




## GOB PROJECT UPDATE

### YEAR 4 SUMMARY (50 PROJECTS)

<b>11</b>	<p><b>\$1M TO \$2M</b> (COLLECTIVE VALUE OF APPROX. \$26.5M):</p> <p>ALREADY ASSIGNED TO A/EPC AND CONTRACTOR TEAMS; ALL IN SCOPING</p>
<b>39</b>	<p><b>OVER \$2M</b> (COLLECTIVE VALUE OF APPROX. \$228M):</p> <ul style="list-style-type: none"> <li>➢ RANGING IN TOTAL PROJECT VALUE FROM \$3M TO \$14.5</li> <li>➢ TO BE BUNDLED IN GROUPS, PRELIMINARILY FIVE GROUPS PLUS AN INDIVIDUAL SOLICITATION FOR LARGEST PROJECT [MIAMI PALMETTO SENIOR HIGH SCHOOL PARTIAL REPLACEMENT]</li> <li>➢ OF THE FIVE GROUPS, TWO ARE PRELIMINARILY SET ASIDE CANDIDATES FOR SBE SHELTERED MARKETS. FINAL DETERMINATION OF GROUPINGS TO BE MADE BY OEO AND OFFICE OF SCHOOL FACILITIES BASED ON AVAILABILITY AND OTHER RELEVANT FACTORS</li> <li>➢ CONSTRUCTION DELIVERY METHOD DETERMINATION TO BE BASED ON ESTABLISHED PROTOCOL AND REPORTED BACK TO COMMITTEE AT THE SEPTEMBER MEETING</li> </ul>

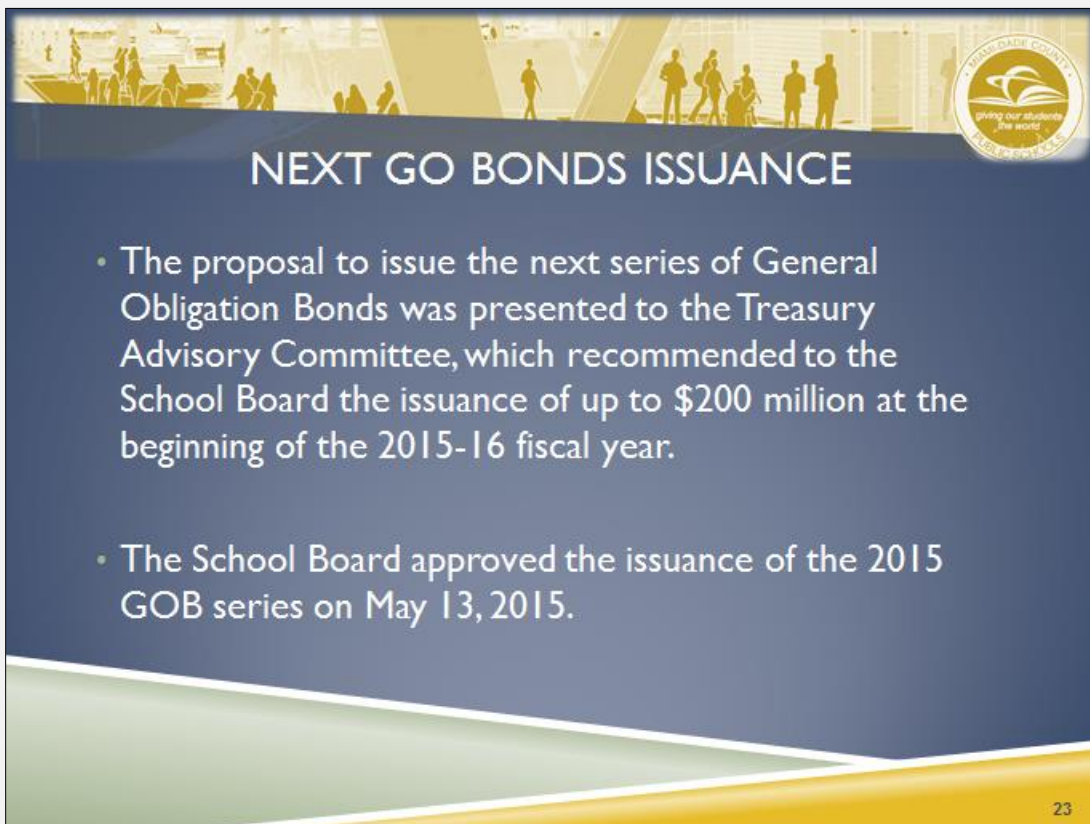
21



## NEXT GO BONDS ISSUANCE

- With the objective of closely tying expenditures to projected cash flow needs, the District has been able to maintain the related tax burden reasonable as promised the Miami-Dade voters.
- At this time, the cash flow projections require the issuance of approximately \$200 million in new bonds to meet the accelerated project schedule and related cash needs.

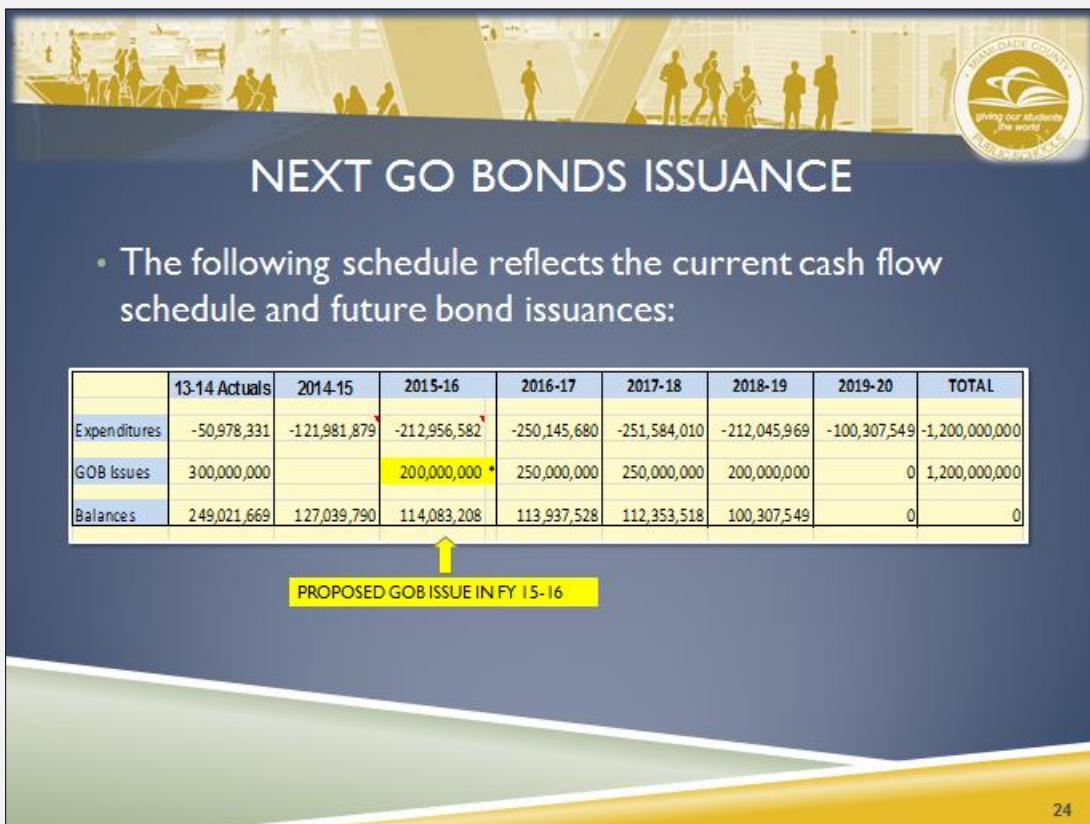
22



## NEXT GO BONDS ISSUANCE

- The proposal to issue the next series of General Obligation Bonds was presented to the Treasury Advisory Committee, which recommended to the School Board the issuance of up to \$200 million at the beginning of the 2015-16 fiscal year.
- The School Board approved the issuance of the 2015 GOB series on May 13, 2015.

23



## NEXT GO BONDS ISSUANCE

- The following schedule reflects the current cash flow schedule and future bond issuances:

	13-14 Actuals	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	TOTAL
Expenditures	-50,978,331	-121,981,879	-212,956,582	-250,145,680	-251,584,010	-212,045,969	-100,307,549	-1,200,000,000
GOB Issues	300,000,000		200,000,000	250,000,000	250,000,000	200,000,000	0	1,200,000,000
Balances	249,021,669	127,039,790	114,083,208	113,937,528	112,353,518	100,307,549	0	0

↑ PROPOSED GOB ISSUE IN FY 15-16

24







## REPORT CONTENT (CONT'D.)

- Section describing:
  - some of the challenges and 'lessons learned' over the last year as the GO Bond program quickly ramped up
  - the strategy used to encourage wider distribution of projects among a greater number of different firms (i.e. the seven groupings of larger projects funded in Year 3) as well as the set aside of specific projects for Sheltered Market SBE architects and contractors
  - program/funding adjustments from schools with surplus funds to schools with additional critical needs
  - advancing projects or critical project scope from a future year

27



## REPORT CONTENT (CONT'D.)

- A section listing individual projects in Year 1 through Year 3 as well as project scope accelerated from projects funded in Year 4 or Year 5, with details on:
  - location
  - funding allocation
  - expenditures
  - project architect and contractor (except where commissioning or assignment is pending) and certifications, i.e. SBE, MBE and/or MWBE
  - requirement for sub-consultant or sub-contractor goals
  - project status
  - year funded

28





Slide 29 features a header image of a school hallway with silhouettes of people. The slide title is "REPORT CONTENT (CONT'D.)" in white text on a dark blue background. A circular logo in the top right corner contains the text "DADE COUNTY SCHOOLS" and "giving our students the world". The main content is a bulleted list of report sections. The slide number "29" is in the bottom right corner.

### REPORT CONTENT (CONT'D.)

- A section on business development and community outreach activities, including:
  - SBE certification dashboard
  - contractor pre-qualification dashboard
  - a description of strategic alliances and partnerships
  - a chronicle of community outreach and public engagement activities
  - an update on compliance procedures, including reporting and the rollout and purpose for B2GNow, a real-time compliance tool to be used by OEO in its compliance monitoring activities



Slide 30 features a header image of a school hallway with silhouettes of people. The slide title is "REPORT CONTENT (CONT'D.)" in white text on a dark blue background. A circular logo in the top right corner contains the text "DADE COUNTY SCHOOLS" and "giving our students the world". The main content is a bulleted list of report sections. The slide number "30" is in the bottom right corner.

### REPORT CONTENT (CONT'D.)

- A Bond financing section laying out the basis for a revised bond issuance strategy that more closely reflects cash flow needs and continues to minimize the additional impact on the county's taxpayers
- A section dedicated to describing stakeholder involvement over the last year, including:
  - town hall meetings
  - special meetings with various entities
  - groundbreaking events,
  - chronicling of project progress, and
  - implementation of user satisfaction surveys





## REPORT REVIEW AND INPUT

- ✓ District provides draft of Second Annual Report to the Committee – June 9, 2015
- ✓ Committee members to provide any comments & changes to District staff – July 15, 2015
- ✓ District to issue final draft to Committee – August 15, 2015
- ✓ Committee approval of Report as final and its transmittal to the School Board – September 8, 2015

31



## ADVISORY COMMITTEE'S SCHOOL ADOPTION PROGRAM

32



### SCHOOLADOPTION PROGRAM

- To date, 13 Committee members have ‘adopted a school’
- Thus far, the following schools have been visited:
  - Shenandoah Elementary School – Member Revuelta
  - Kenwood K-8 – Chair Martinez
  - Phyllis Ruth Miller Elementary School – Member Dawsey
  - Bunche Park Elementary School – Member Daniels
  - Shenandoah Middle School – Member Gebara
  - Ojus Elementary School – Member Donath
  - Palmetto Elementary School – Vice-Chair Lerner

33



### SCHOOLADOPTION PROGRAM

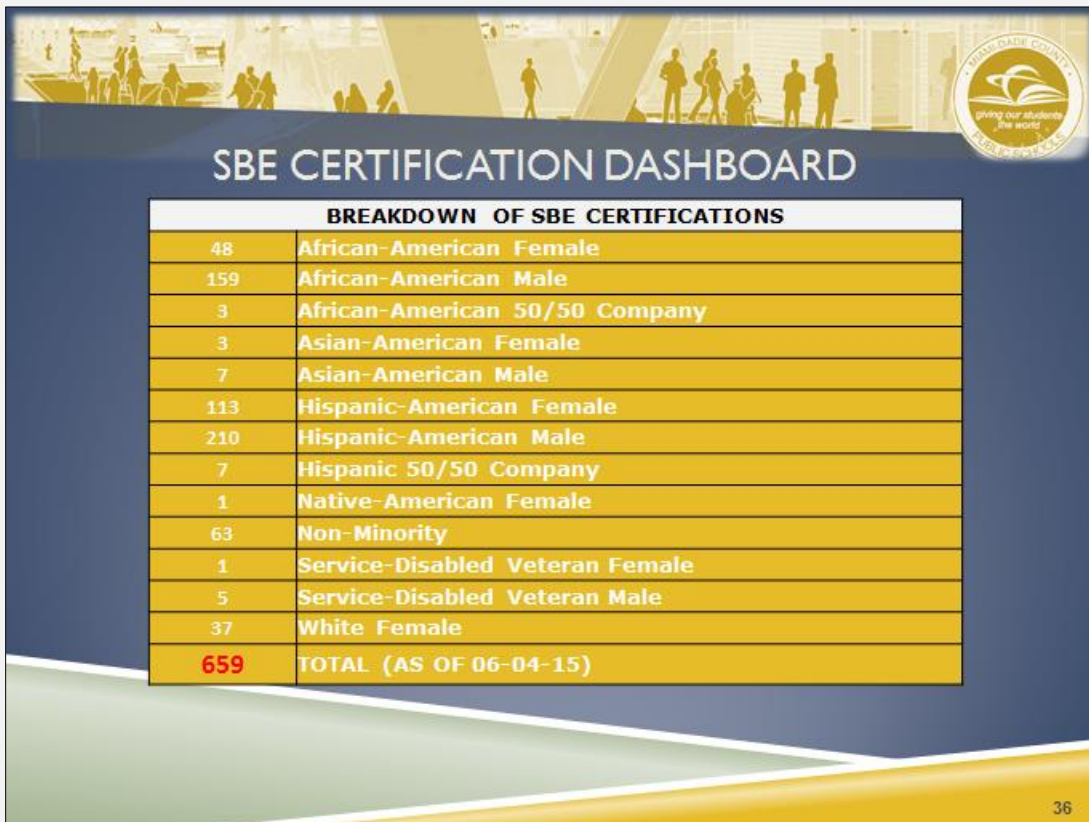
- Scheduled to be visited over the next month:
  - Cutler Bay Middle School – Member Wallace
  - Hialeah-Miami Lakes Senior High School – Member Wyllie
  - Hialeah Senior High School – Member Garcia
  - Hubert O. Sibley K-8 – Member Foreman
  - Coconut Grove Elementary School – Member Lowell
  - Ruth K. Broad/Bay Harbor K-8 – Member Rubin

34



OFFICE OF ECONOMIC OPPORTUNITY  
UPDATE

35



SBE CERTIFICATION DASHBOARD

BREAKDOWN OF SBE CERTIFICATIONS	
48	African-American Female
159	African-American Male
3	African-American 50/50 Company
3	Asian-American Female
7	Asian-American Male
113	Hispanic-American Female
210	Hispanic-American Male
7	Hispanic 50/50 Company
1	Native-American Female
63	Non-Minority
1	Service-Disabled Veteran Female
5	Service-Disabled Veteran Male
37	White Female
<b>659</b>	<b>TOTAL (AS OF 06-04-15)</b>

36

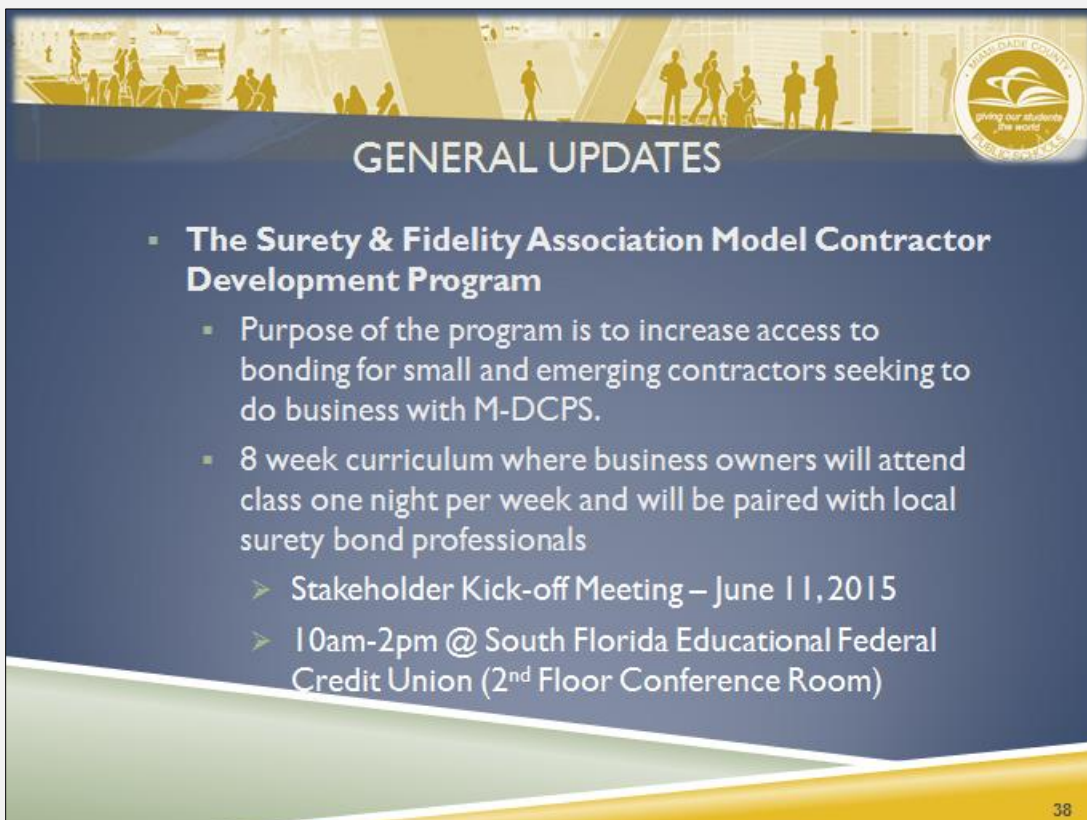




**GENERAL UPDATES**

- **B2GNow Compliance System**
  - Compliance tool will automate certification and contractor prequalification applications; track Small, Micro, M/WBE goals, subcontractor payments, prompt payment, workforce utilization and compile comprehensive payment analysis
    - Certification Management Module/Certification Directory/Data Migration **(Completed)**
    - Contractor Compliance Module **(In Progress)**

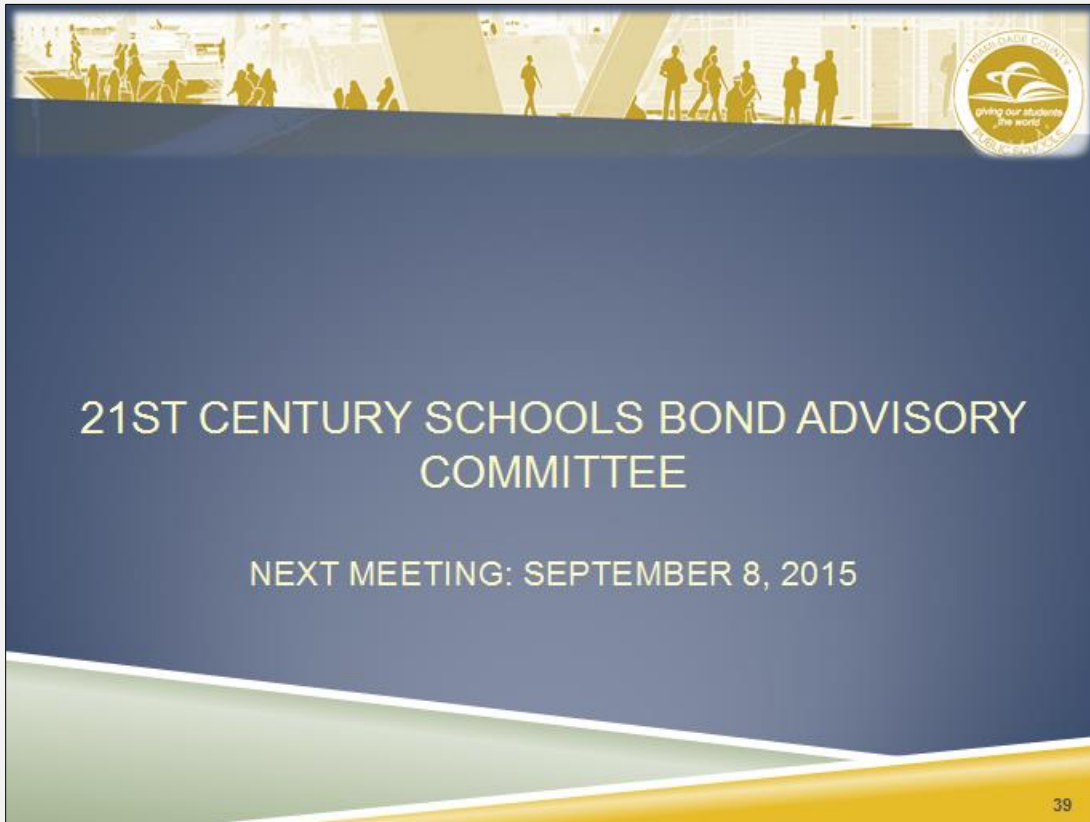
37



**GENERAL UPDATES**

- **The Surety & Fidelity Association Model Contractor Development Program**
  - Purpose of the program is to increase access to bonding for small and emerging contractors seeking to do business with M-DCPS.
  - 8 week curriculum where business owners will attend class one night per week and will be paired with local surety bond professionals
    - Stakeholder Kick-off Meeting – June 11, 2015
    - 10am-2pm @ South Florida Educational Federal Credit Union (2<sup>nd</sup> Floor Conference Room)

38



21ST CENTURY SCHOOLS BOND ADVISORY  
COMMITTEE

NEXT MEETING: SEPTEMBER 8, 2015

39

**MEETING OF THE 21<sup>ST</sup> CENTURY SCHOOLS BOND ADVISORY COMMITTEE  
MEETING MINUTES – March 3, 2015**

The 21<sup>st</sup> Century Schools Bond Advisory Committee (Committee) met on March 3, 2015 in Conference Room 916 of the School Board Administration Building. Chairman Martinez called the meeting to order at 3:03 p.m.

**Committee Members**

Mr. Roberto Martinez  
Ms. Cindy Lerner  
Mr. Cecil T. Daniels  
Mr. Juan Del Busto  
Dr. Sean Foreman  
Mr. Jack Lowell

Ms. Gepsie Metellus  
Rev. Guillermo Revuelta  
Mr. Alan Rubin  
Mr. Paul Wallace  
Ms. Carol Graham Wyllie

**Ex-Officio Non-Voting Members**

Mr. Jose Montes de Oca  
Mr. Jaime G. Torrens

**Alternates**

Mr. Mario Artecona  
Mr. Joseph Gebara  
Mr. Rayfield M. McGhee Jr.

**Miami-Dade County Public School Attendees**

Mr. Alberto M. Carvalho  
Mr. Walter J. Harvey  
Mr. Jose L. Dotres  
Mrs. Judith M. Marte  
Mr. Carl Nicoleau  
Ms. Daisy Gonzalez-Diego  
Ms. Tabitha Fazzino  
Ms. Ana Rijo-Conde  
Mr. Raul F. Perez

Ms. Isora Castro  
Mr. Brian Williams  
Mr. Leo Fernandez  
Ms. Maria Teresa Rojas  
Ms. Tammy Reed  
Mr. John Whitehead, III  
Mr. Victor Alonso  
Ms. Lisa Martinez  
Mr. Bobby Gornto

**Other Attendees**

Mr. Glen White  
Ms. Mary T. Cagle

**Recording Secretary**

Ms. Erika Duarte

Mr. Martinez called the meeting to order and acknowledged that due to the lack of a quorum voting on the previous meeting’s minutes would be temporarily deferred. He then introduced Mr. Torrens, Chief Facilities Officer, and asked him to begin his presentation.

Mr. Torrens began his GOB update by asking the Committee to refer to page 3 of the presentation. Mr. Martinez encouraged the Committee to ask questions as the presentation went along.

**Mr. Torrens provided an Update on the Year-1 Project Rollout as follows:**

- Of the 66 projects under \$2 million, 17 have been completed with the remainder in construction or bidding



- The two larger projects, the addition to M.A.S.T Academy @ Virginia Key and the Miami Norland SHS replacement are in construction. The addition at M.A.S.T is slated to open for August of 2015 and the Norland replacement in August of 2016.
- Approximately 60% of the 119 smaller accelerated projects have been completed
  - 17 new playgrounds have been installed
  - 28 critical HVAC systems have been replaced
  - more than 100 portable classrooms have been demolished

Mr. Lowell asked how about expenditures v. the budget and whether projects were on schedule. Mr. Torrens advised Mr. Lowell that both topics would be discussed later in the presentation. Mr. Martinez also pointed out that there was a section in the presentation detailing budget adjustments.

Mr. Torrens next provided an Update on the Year-2 Project Rollout as follows:

- Initiatives such as expanding the pool of qualified firms to compete for projects, are being met through the SBE program:
  - There are 67 firms involved in the program as prime Contractors or Architects, with many are Small Micro-Businesses and MWBE firms;
  - A key factor in achieving a high level of distribution is the way projects are being grouped for solicitations;
  - advertising groups of projects together assures a certain degree of distribution of work while maintaining the participation of highly qualified firms for said work;
  - 54 of the 79 Year 2 projects (about two-thirds) are being done by Small or Micro-Business firms;
  - In addition to the on-going work, eleven (11) Groundbreaking events have taken place on projects over \$2 million. These events are important as ways of visually communicating progress to the community.

Mr. Torrens returned to the topic of the Small and Micro-Business participation, informing the Committee of the Quarterly Chats taking place with SMBE architects and contractors currently working on M-DCPS projects, as well as firms who may potentially participate. These sessions touch on topics such as competing for work with M-DCPS, billing and payment, including paying sub-contractors in a timely fashion. He noted as an example of the topics discussed at these meetings, a concern regarding the new requirement that Construction Management Firms carry Professional Liability Insurance from their first day of commissioning. This became a financial burden on the small contractors since billable work doesn't typically begin until about 3 months after a work assignment is made. As a result of input received from the Quarterly Chats, an agreement was made to require this mandatory coverage be obtained by the CM firms as of the date an actual Work Order is issued. As evidence of its commitment to the program the District refunded to Small and Micro business firms insurance payments

they had already made from the date of commissioning to the date of issuance of the first work order, subject to adequate proof of payment to the District. This resulted in approximately \$18,000 in refund disbursements. Mr. Torrens pointed out that this was seen as a correction the District needed to make in their procedures.

**Mr. Torrens next provided an Update on the Year-3 Project Rollout as follows:**

- 17 projects have assigned Architects and Contractors and are in the scoping phase;
- The 37 remaining projects are over \$2 million and require formal advertisements and commissioning by the Board.

Mr. Torrens next discussed the level of expenditures for Facilities and Technology since the initiation of the GOB. He noted that in the prior summer there was an intense surge in the installation of Promethean Boards and instructional technology in general within the schools, which was reflected in the expenditures breakdown. A year later, facilities related expenditures have significantly surpassed the technology expenditures. He noted that the District is starting to see the pace of work accelerate, an effort that will continue to pick up pace as new projects enter the design and construction phases. Mr. Torrens noted that the District will at some point in the near future need to consider issuing additional bonds.

Mr. Rubin pointed out that even though the Facilities expenditures have overtaken the Technology, the presentation shows that the Technology is still growing as well, and asked if this is inclusive of the laptops and the tablets being distributed to the students. Mr. Torrens clarified that the laptops and devices are not funded through the Bond, and explained that even though the bulk of the technology was completed in the summer expenditures will continue to grow, although at a slower pace, primarily in connection with new or replacement schools. Mr. Torrens then pointed out that expenditures totaled approximately \$118 million through the end of February, with another \$103 million of contracted work, which includes contracts awarded. Mr. Lowell asked if expenditures meant money spent in addition to the contracted amount. Mr. Torrens confirmed. Mr. Martinez inquired if there was a projection made for the end of Year 3. Mr. Torrens stated he believes figures will more than likely double.

Mr. Martinez welcomed the Superintendent to the meeting, and asked if he would like to address the Committee. Mr. Carvalho thanked the Committee for their continued volunteer work with the District. He then pointed out that in recent months and on average the Board has been commissioning between \$30-\$35 million worth of projects monthly. He reiterated his commitment to delivering high quality projects on time and in budget.

Mr. Carvalho continued by highlighting the advances made in terms of equity. He reminded the Committee about conversations between the District and many community organizers who wanted to ensure that promises made in 2012 would be realized in terms of fair opportunity, while still adhering to the sound principles of



competition in a market place like Miami-Dade. The School Board attorney has played a vital role in ensuring that policies are created in order to protect the overall process.

Mr. Carvalho concluded by addressing the Disparity Study and clarifying it is a draft (Phase I) and has not been finalized. An economist was commissioned not only to review the first draft of the study and address additional questions presented in order to accelerate the creation of Board policy specific to MWBE, but also to discuss aspirational goals for participation of minority groups in the program. Mr. Carvalho commended the Legal Department once again for their exceptional work in this area.

Lastly, Mr. Carvalho noted that even though it would be ideal to hasten the process, the financial aspect of the Bond program needs to be paced to protect taxpayers. One of the challenges facing the District is rising construction costs due to demand for similar services in the private sector. Mr. Lowell noted that in the private sector costs have risen, on average, 1.5% monthly. Mr. Carvalho then excused himself from the Committee to attend a different meeting.

Mr. Torrens next addresses local business participation. He pointed out that this initiative was a pillar of the GOB program and that to date, the District has been able to achieve over 60% participation by small and micro firms, at the prime contractor level. One of the goals was to enable small firms to graduate to larger projects, something the District is already witnessing. Mr. Torrens stated that verifications are a key aspect of this process to ensure there is compliance. Mr. Torrens then briefly discussed the summary charts displaying projects commissioned for design or construction and a synopsis of each project's participation goals.

Mr. Martinez inquired on the scope for D.A.S.H. Mr. Torrens explained that this is a hybrid project. The District leases gallery space at about half a million dollars a year for student work space. The Treasurer, with the Board's approval was able to secure a \$4.1 million loan, for 10 years, to build an addition above the school to take the place of the gallery space being leased. This work is in addition to the GOB project to renovate the existing building.

Mr. Rubin asked if the percentages on Minority Business participation vary by school. Mr. Torrens explained that when a project is advertised, the Goal Setting Committee, comprised of multiple departments including Procurement and the Office of Facilities is convened by the Office of Economic Opportunity to review the scope and the availability of Small and Micro Business firms available to participate; this then results in goals being set. Goals may vary from approximately 10-30% depending on a number of factors including the size of the project and the nature of work being performed.

Mr. Martinez clarified that some firms although categorized as micro or small firms may also be considered minority or women-owned firms. Mr. Williams confirmed and went on to explain that the District's Race/Gender Neutral Program has a 90% participation rate for MWBE. Even though the District is using a race/gender neutral initiative, it is



maximizing participation on both the minority and the small business side, which is the purpose of the program. Mr. Harvey confirmed as well.

Mr. Torrens continued with the Year 3 update. He explained the difference between delivery methods, i.e. Hard Bid, a method typically reserved for a new building, versus CM @ Risk, which is the preferred method for renovations because it reduces the School Board's risk. In Year 3 there are 37 projects over \$2 million. Projects were grouped by project value to assure greater distribution of the work. He noted that a block of these projects is being reserved for Sheltered Markets, specifically for SBE Firms. Mr. Lowell inquired if we provide training to all these separate entities in order to assure they are following protocol. Mr. Torrens explicated that this is part of what is discussed in the Quarterly Chats.

Mr. McMurphy enquired as to the estimated value of the block of projects reserved for Sheltered Market. Mr. Torrens slides would be shown later in the presentation detailing this information in greater detail. He pointed out that market conditions are tight as Mr. Wallace had previously indicated, and added that this makes it more challenging for Contractors to find Sub-Contractors. One important consideration when looking at the size of projects is the pool of available contractors. Said contractors must be pre-qualified prior to submitting proposals on any project. The District would like to ensure that there are sufficient firms in all groups. He pointed out that as the projects increase in value, the number of pre-qualified firms tends to decrease.

In response to a question posed by the Chair, Mr. Torrens explained that the total project budget amounts were estimated when the Bond was first initiated, and were based on deficiencies found prior to 2012. These amounts were based on the most critical needs at that point in time. Dr. Foreman asked per the presentation at hand, why Miami Beach Senior high is getting a brand new building for \$3.3 million, but Coral Gables Senior High is only doing a renovation and was awarded \$10 million. Mr. Torrens responded by advising that Coral Gables Senior has a new building which is less than 10 years old. It is also located on a site where there wouldn't be any room to construct a new building while continuing everyday school operations. Also, the addition to Miami Beach Senior is small and will replace the only structure not previously touched by the main project. Ms. Metellus inquired about the difference in funding difference with respect to K-8 Centers, and Mr. Torrens stated that the size of the building being replaced is the main factor in determining how budgets are generated.

Mr. Torrens continued by discussing the idea of prototype schools, and explained how they create savings for the District by eliminating a portion of the design fees. These designs can be replicated requiring primarily site adaptation. Mr. Torrens feels that there is the capacity out there for Architects and Contractors to take on this work, which will help them to gradually transition to the next level. Mr. Williams elaborated by pointing out that in turn these firms will also continue to grow in their bonding capacity. As their Bonding capacity rises, so will their ability to compete aggressively for larger scale projects.

Mr. McMurphy inquired if the bonding capacity is directly related to a firm's experience. Mr. Williams replied that the bonding capacity is typically related to a company's financial backing. In addition, the District evaluates a firm's performance over a five-year period to determine what the firm is capable of performing. Ms. Cagle questioned whether we are able to track individual firms' growth through the program in place. Mr. Williams stated that such is the goal of this initiative. He shared that two firms in particular had joined the program as Sheltered Market Micro Businesses, both being awarded \$200,000 Maintenance contracts and since then both had doubled their contract within the same year, and also increased their bonding capacity from \$200,000 to over \$700,000.

Ms. Cagle asked if Mr. Williams if he could project approximately how many Small or Minority firms will be able to confirm this when all is said and done. Mr. Williams advised that while it would be impossible to project an exact figure, he believes it will be more than ten firms. Mr. Lowell asked if these firms are able to compete for private sector work and Mr. Williams indicated they can.

**Mr. Martinez requested a motion to endorse the project delivery matrix and grouping strategy so that it may presented to the School Board. The motion was made by Mr. Jack Lowell, seconded by Ms. Gepsie Metellus, and passed unanimously.**

Mr. Torrens pointed out that to date, 119 have been advanced with the Committee's endorsement. There are some additional projects in Year 4 and Year 5 which now need to be considered for acceleration. One school in particular is Sweetwater Elementary. There was a settlement with the Department of Transportation for \$1.2 million to do site work related to the widening of SW 107<sup>th</sup> Avenue. Advancing the proposed renovation project would make sense to avoid interrupting the daily functions of the school for consecutive years. By way of another example, Miami Edison Senior is being recommended to be advanced to Year 4 due to the need for critical HVAC work. Mr. Torrens continued pointing out multiple schools with smaller scopes which were recommended for acceleration. He noted that the advanced work was included in the deficiencies originally identified for each school in question. Dr. Foreman inquired about the source of the funds and Mr. Torrens responded that funding will be advanced from the Year in which the school was originally budgeted.

In terms of issues to date, Mr. Torrens pointed out that although the vast majority of firms have performed up to par and that the GOB rollout has been successful, there are still issues that arise. The protocol with respect to under-performing firms on projects under \$2 million is the cancelation of their Work Order and the reassignment of the project to a different firm. Other issues include finding a greater number of deficiencies than originally listed. Conversely, there are a few instances where the opposite has been found to be the case, resulting in a surplus. Mr. Torrens pointed out that one of the functions of this Committee is to authorize the reallocation of funding as and when necessary. Mr. MacMurphy asked if Contractors whose Work Orders have been terminated would be allowed to bid on future projects. Mr. Torrens stated that it would



depend on how they were terminated. Work Orders do not require Board action in order to be revoked. However, if the District feels a Contractor has performed extremely subpar, the Board can vote to terminate the entity through formal action. In any case, additional work for projects under \$2 million would not be assigned to underperforming firms in the future. Mr. MacMurphy inquired as to the percentage of firms falling under this category. Mr. Torrens stated that to date seven schools have been affected; 1 Contractor and 2 Architects have had their Work Orders canceled.

Mr. Torrens continued the presentation with a description of a proposed funding reallocation from Parkway Adult Educational Center, formally Parkway Middle. Although the critical needs, such as air conditioning and life safety needs, will be addressed, the recommendation was that the remaining funds be reallocated to Myrtle Grove K-8 since middle schools formerly at the middle school are now housed at Myrtle Grove. Mr. Lowell asked about the impact of the K-8 conversion on student enrollment and Mr. Torrens stated that previously Parkway Middle was under enrolled. Myrtle Grove on the other hand, as it evolved into a K-8 center, has increased its enrollment and now requires additional capacity.

Mr. Torrens went on to explain the basis for recommending a deferral of the project at the English Center, a Year 1 project of approximately \$2 million, to a later year and at a higher level of funding. In the meantime, critical needs have been addressed. The recommendation was that the unused balance of approximately \$1.3 million be reallocated to other Year 1 schools which need additional funding. Mr. Torrens displayed slide # 32 in the presentation detailing the available surplus.

**Mr. Martinez requested a motion to endorse the proposed funding reallocations and the deferral of the English Center as noted. The motion was made by Mr. Jack Lowell, seconded by Mr. Cecil Daniels and passed unanimously.**

Mr. Lowell asked how projects being bid at this time compare to the estimates at hand, and what kind of price increases are occurring. Mr. Raul Perez from the Office of Capital Improvement Projects stated that the District is experiencing a 3-8% increase in the cost of materials and a slight increase in labor costs. Mr. Torrens elaborated by providing some details to the Committee on the District's Direct Purchase Materials Program. This Program gives the District an advantage by savings sales tax on all materials purchased. While initially used only for major purchases the District currently uses it to purchase all materials (when possible).

Ms. Lerner inquired if there is any type of survey or evaluation completed once schools are finalized in an effort to better our services. Mr. Torrens stated that the Office of School Facilities has a liaison from Operations who visits each school upon completion and speaks to the principal to make sure that there are no loose ends from their perspective.

Mr. Williams began the Office of Economic Opportunity's update by highlighting that at presently there is in excess of 30% SBE participation for Year 1 projects. As of



February 25, 2015 there were 622 certified SBE's, roughly 89.8% participation. Ms. Wyllie inquired what a 50/50 company signifies. Mr. Williams explained that it's a company owned by a man and a woman, or husband and wife, neither of whom has 51% or more ownership of said company. Mr. Metellus inquired if Mr. Williams is able to track Haitian participation. Mr. Williams stated it would be difficult, but it can be done. Ms. Metellus asked Mr. Williams to follow up regarding this issue.

Mr. Wallace noted to the Committee that in a previous meeting he had sensed dissatisfaction on the NAACP's behalf and asked for an update. Mr. Williams stated that he met with the President of the NAACP and is addressing the concerns brought forth to the District. He further indicated he believes the relationship is moving in a positive direction.

Mr. Williams continued his presentation by discussing a compliance software system purchased by the District titled B2GNow. This system has been successful with large entities nationwide and it tracks certifications, contractor pre-qualification applications, Small Business/ MWBE goals, sub-contractor payments and workforce utilization, as well as compiles comprehensive payment analysis. The initiative was kicked off in January 2015, and will be fully implemented in June 2015. Mr. Williams stressed that once the software is implemented, all applications will be automated. Contractors will be able to get certified online, as well as fill out their Contractor Pre-Qualification and renewal applications. The process of tracking utilization will also be automated. The sub-contractors will also be able to confirm whether or not they are being paid in a timely fashion. This process is necessary in order to be as transparent as possible in the District's practices. Mr. MacMurphy inquired if this will be able to track retroactively. Mr. Williams stated Year 1 will eventually be loaded even though this system is being implemented as of Years 2/3.

**Mr. Brian Williams then provided an update on the Office of Economic Opportunity Outreach activities as follows:**

**UPCOMING OUTREACH & PARTNERSHIPS:**

Southern Florida Minority Supplier Development Council  
City of Miami Gardens, City of Opa-Locka and City of North Miami Beach  
Money Talks –How to use Construction Contracts and Bonds to get paid  
The Surety & Fidelity Association- Year long program/ 9 seminars

Mr. Lowell inquired if the District had any comments on the documentation detailing the NAACP's concerns. Mr. Dotres stated that when the District met with the organization, every issue brought up was addressed. He pointed out that the implementation of B2GNow responded to 3 of the recommendations made. Mr. Dotres emphasized the importance of a strong monitoring component in order to be accurate and consistent. Other recommendations are still being worked on. Mr. Williams stated that an anti-discrimination policy has been created. He also advised that there is currently an RFP out for a diversity professional to train Senior Management in the procurement

Department. An online training was also created for all staff. Mr. Wallace commented that he hopes the NAACP will once again be involved in this process in the future.

Mr. Harvey began by detailing some results of the draft disparity study. He pointed out that the Board has found that there is a compelling governmental interest to remedy the effects of discrimination with regard to the Small Micro-Business Enterprise and Minority Women Business Certification Program. Mr. Harvey then stated that there was a policy approved by the Board in January dealing with Commercial Anti-Discrimination, Diversity and Inclusion to ensure an equal opportunity for all businesses to participate in District contracts and receive District funds while ensuring that District funds aren't used to reinforce discriminatory practices. This policy applies to all contracts. All policies are detailed in the presentation handed out to the Committee. All these policies have been approved by the School Board.

Dr. Foreman inquired if these policies were created in response to the feedback received from the community, or were developed based on a specific issue. Mr. Harvey stated that back in 2011 the Board decided that a disparity study would be done in an order to obtain community feedback. This is part of the policy development process. Mr. Lowell asked if the comments made by the NAACP in previous months accelerated this process. Mr. Harvey stated that in a way they did, but that this had been in motion previous to the feedback provided by the NAACP. Mr. Williams pointed out that until now there haven't been any legal issues.

Mr. Martinez moved on and asked for a vote on the dates for the remaining 2015 upcoming meetings of the 21<sup>st</sup> Century GOB Bond Advisory Committee: June 9, September 8 and December 8.

**Mr. Martinez requested a motion to approve the schedule for the upcoming 21<sup>st</sup> Century Bond Advisory Committee meetings for the remainder of 2015. The motion was made by Mr. Jack Lowell, seconded by Rev. Guillermo Revuelta and passed unanimously.**

**Mr. Martinez requested a motion to approve the Minutes of the August 25, 2014 meeting. The motion was made by Mr. Alan Rubin, seconded by Mr. Jack Lowell and passed unanimously.**

**Mr. Martinez requested a motion to approve the Minutes of the September 9, 2014 meeting. The motion was made by Ms. Gepsie Metellus, seconded by Carol Wyllie and passed unanimously.**

Mr. Martinez stated that it would be necessary to vote on the Committee's Chair and Vice Chair. He clarified that this is something that occurs every two years. Mr. Wallace stated he wished to vote for reelection of both the Chair and the Vice-Chair. Mr. Martinez asked that Mr. Harvey set the request the motion.

Mr. Harvey requested a motion to re-elect Mr. Roberto Martinez as Chair of the 21<sup>st</sup> Century Bond Advisory Committee, and Ms. Cindy Lerner as Vice-Chair of the Committee. The motion was made by Ms. Gepsie Metellus, seconded by Mr. Paul Wallace and passed unanimously.

Mr. Torrens concluded by advising the Committee that if they would like to sign up to the Adopt a School Program he had the form available, and that Mr. Raul Perez from the Office of Capital Improvements would be contacting each Committee member to set up a walk through at their adopted school.

There being no further business to discuss, Mr. Martinez adjourned the meeting at 4:57 p.m.

Approved:

  
Roberto Martinez, Chair

Date:

6/23/15





**21ST CENTURY SCHOOLS  
BOND ADVISORY COMMITTEE**


SEPTEMBER 8, 2015 MEETING



**GOB UPDATE**

**YEARS 1, 2, 3 AND ACCELERATED PROJECTS**

2




### GOB PROJECT UPDATE

#### Year 1

(68 Projects, including 1 advanced)

<b>55</b>	Substantially completed, including 6-12 Grade Addition at MAST (Virginia Key)
<b>11</b>	In construction, including Miami Norland Senior High School replacement
<b>2</b>	In bidding

3





### GOB PROJECT UPDATE

#### Year 2

(79 Projects)

<b>54</b>	Under \$1M (SBE/MBE): <ul style="list-style-type: none"> <li>• 2 substantially completed</li> <li>• 27 in construction</li> <li>• 8 in bidding</li> <li>• 15 in design</li> <li>• 2 in final scoping</li> </ul>
<b>9</b>	With values between \$1M and \$2M: <ul style="list-style-type: none"> <li>• All in construction</li> </ul>
<b>16</b>	Over \$2M: <ul style="list-style-type: none"> <li>• 2 in construction</li> <li>• 5 in bidding</li> <li>• 9 in design</li> </ul>

4






### GOB PROJECT UPDATE

#### Year 3 (54 Projects Plus Accelerated Scope)

6	Under \$1M in design
11	With values between \$1M and \$2M: <ul style="list-style-type: none"><li>• 10 in design</li><li>• 1 in final scoping</li></ul>
37	Over \$2M: <ul style="list-style-type: none"><li>• 12 in design</li><li>• Balance in A/E and CM selection stage</li></ul>
152	Smaller accelerated projects (playgrounds, portable removal, roofing, air conditioning) <ul style="list-style-type: none"><li>• 101 completed</li><li>• 20 in construction</li><li>• Balance in design</li></ul>

5



### REPRESENTATIVE YEARS 1 AND 2 COMPLETED AND IN PROGRESS PROJECTS

6





### PLAYGROUND IMPROVEMENTS



27 COMPLETED AND 14 IN CONSTRUCTION IN ADDITION TO 13 NEW SURFACES AS OF AUGUST

7




### PORTABLE REMOVAL AND FIELD RESTORATION





27 SITES WITH PORTABLE DEMOLITION COMPLETED OR IN PROGRESS

8



### PAINTING



9



### EXTERIOR BUILDING RENOVATIONS



WINDOW AND A/C REPLACEMENT IN PROGRESS

10





### EXTERIOR BUILDING RENOVATIONS



NEW WALL SYSTEM WITH WINDOW AND A/C REPLACEMENT IN PROGRESS

11



### EXTERIOR BUILDING RENOVATIONS



NEW WALL SYSTEM WITH WINDOW AND A/C REPLACEMENT IN PROGRESS

12





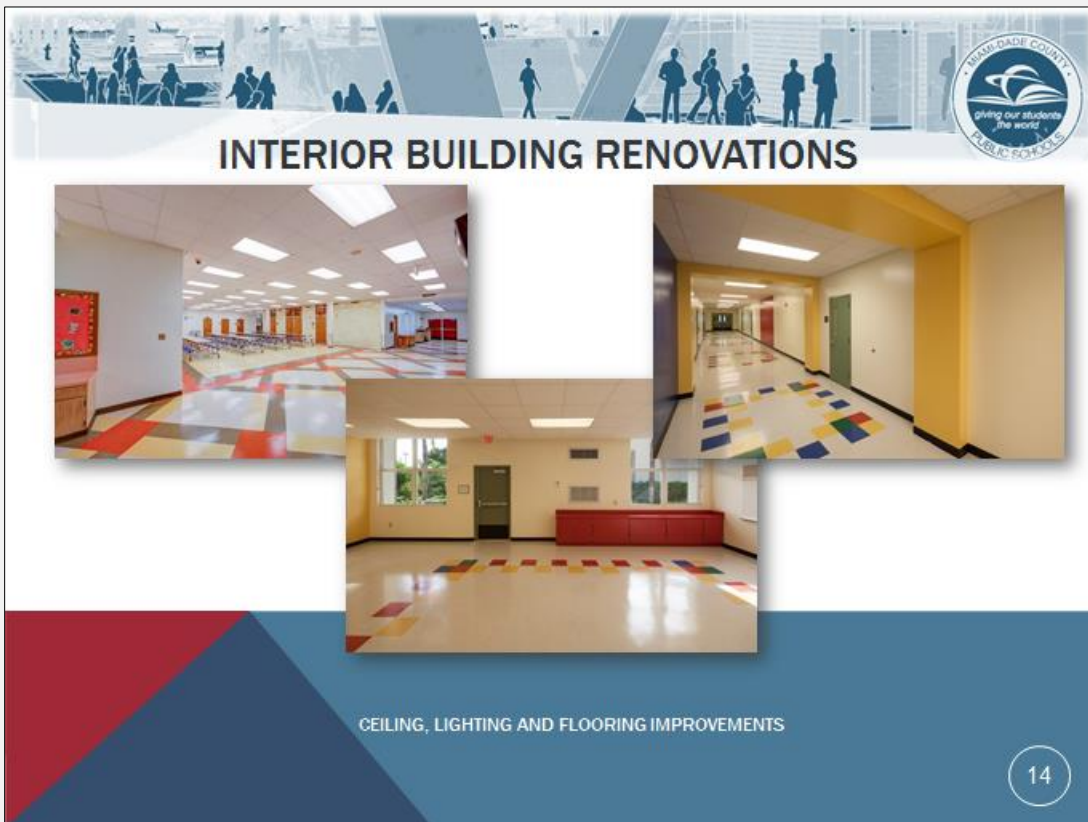
**EXTERIOR BUILDING RENOVATIONS**



NEW WALL SYSTEM WITH WINDOW AND A/C REPLACEMENT IN PROGRESS

13

The slide features a header with silhouettes of people and the Dade County Public Schools logo. Below the title, two photographs show renovation progress: one of an interior hallway with a new wall system and another of an exterior hallway with new windows and air conditioning units. The bottom of the slide has a blue background with a red and blue geometric design on the left and a circular page number '13' on the right.



**INTERIOR BUILDING RENOVATIONS**



CEILING, LIGHTING AND FLOORING IMPROVEMENTS

14

The slide features a header with silhouettes of people and the Dade County Public Schools logo. Below the title, three photographs show interior renovation work: a large hallway with a colorful checkered floor, a hallway with a similar floor and new ceiling lights, and a room with a red wall and a checkered floor. The bottom of the slide has a blue background with a red and blue geometric design on the left and a circular page number '14' on the right.



**INTERIOR BUILDING RENOVATIONS**

MAST @ Homestead

15

This slide features a header banner with silhouettes of people walking and the Miami-Dade County Public Schools logo. Below the banner are four photographs showing modern school interiors: a large open-plan area with orange chairs and tables, a lounge area with blue chairs and tables, a seating area with grey sofas, and a hallway with a curved ceiling. The slide is set against a background with red and blue geometric shapes.



**RESTROOM RENOVATIONS**

16

This slide features a header banner with silhouettes of people walking and the Miami-Dade County Public Schools logo. Below the banner are three photographs of renovated restrooms: a full restroom with a sink, toilet, and shower; a row of three urinals; and a double-sink restroom with a glass partition. The slide is set against a background with red and blue geometric shapes.





**NEW CONSTRUCTION**



MAST ADDITION @ VIRGINIA KEY

17



**NEW CONSTRUCTION**



MIAMI NORLAND SENIOR HIGH REPLACEMENT

18



MIAMI DADE COUNTY  
giving our students  
the world  
PUBLIC SCHOOLS

### NEW CONSTRUCTION



WEST HOMESTEAD K-8 PARTIAL REPLACEMENT/EXPANSION/RENOVATION

19

MIAMI DADE COUNTY  
giving our students  
the world  
PUBLIC SCHOOLS

### NEW CONSTRUCTION




**FREDERICK DOUGLASS ELEMENTARY SCHOOL**  
MIAMI DADE COUNTY PUBLIC SCHOOLS


**ZYSCOVICH ARCHITECTS**  
WE MAKE PEOPLE PLACES

FREDERICK DOUGLASS ELEMENTARY REPLACEMENT (PROTOTYPE)

20



## NEW CONSTRUCTION




**BUNCHE PARK ELEMENTARY SCHOOL**  
MIAMI DADE COUNTY PUBLIC SCHOOLS

**ZYSCOVICH**  
ARCHITECTS  
WE MAKE PEOPLE PLACES

BUNCHE PARK ELEMENTARY REPLACEMENT (PROTOTYPE)

21




## GOB PROJECT UPDATE

**YEAR 3  
A/E  
COMMISSIONING  
12 PROJECTS  
OVER \$2M**

**GROUP 1 (5 PROJECTS)**


1. **NORLAND ELEMENTARY** – RODRIGUEZ ARCHITECTS, SBE AND MWBE CERTIFIED (32% SMBE COMMITMENT); D. STEPHENSON CONSTRUCTION, INC. (12% SMBE COMMITMENT FOR PRE-CONSTRUCTION SERVICES)
2. **GULFSTREAM ELEMENTARY** – LIVS ASSOCIATES, SMBE AND MWBE CERTIFIED (15% SMBE COMMITMENT); THORNTON CONSTRUCTION COMPANY, INC. (10% SMBE COMMITMENT FOR PRE-CONSTRUCTION SERVICES)
3. **CHARLES R. HADLEY ELEMENTARY** – ALLEGUEZ ARCHITECTURE, INC., SMBE AND MWBE CERTIFIED (22% SMBE COMMITMENT); VEITIA PADRON INCORPORATED (10% SMBE COMMITMENT FOR PRE-CONSTRUCTION SERVICES)
4. **JESSE McCRARY, JR. ELEMENTARY** – NYARKO ARCHITECTURAL GROUP, INC., SMBE AND MWBE CERTIFIED (15% SMBE COMMITMENT); LINK CONSTRUCTION GROUP, INC (10% SMBE COMMITMENT FOR PRE-CONSTRUCTION SERVICES)
5. **HENRY H. FILER MIDDLE** – LAURA M. PEREZ & ASSOCIATES, SMBE AND MWBE CERTIFIED (20% SMBE COMMITMENT); STOBS BROTHERS CONSTRUCTION CO. (10% SMBE COMMITMENT FOR PRE-CONSTRUCTION SERVICES)


22



## GOB PROJECT UPDATE


<p><b>YEAR 3 A/E COMMISSIONING 12 PROJECTS OVER \$2M</b></p>	<p><b><u>GROUP 1, SBE SHELTERED MARKET SET ASIDE (4 PROJECTS)</u></b></p> <ol style="list-style-type: none"> <li>1. <u>HENRY M. FLAGLER ELEMENTARY</u> - KVH ARCHITECTS, P.A., SMBE AND MWBE CERTIFIED (15% SMBE COMMITMENT); UNITECH BUILDERS CORP. (8% SMBE COMMITMENT FOR PRE-CONSTRUCTION SERVICES)</li> <li>2. <u>HIBISCUS ELEMENTARY</u>- CARTY ARCHITECTURE, LLC, SMBE AND MWBE CERTIFIED (15% SMBE COMMITMENT); VEITIA PADRON INCORPORATED (5% SMBE COMMITMENT FOR PRE-CONSTRUCTION SERVICES)</li> <li>3. <u>D.A. DORSEY TECHNICAL COLLEGE</u> - LAURA M. PEREZ &amp; ASSOCIATES, SMBE AND MWBE CERTIFIED (20% SMBE GOAL COMMITMENT); CARIVON CONSTRUCTION COMPANY (8% SMBE COMMITMENT FOR PRE-CONSTRUCTION SERVICES)</li> <li>4. <u>JACK D. GORDON ELEMENTARY</u> - RODRIGUEZ ARCHITECTS, INC., SMBE AND MWBE CERTIFIED (27% SMBE GOAL COMMITMENT); JRT CONSTRUCTION CO. (5.5% SMBE COMMITMENT FOR PRE-CONSTRUCTION SERVICES)</li> </ol>
--	---


23

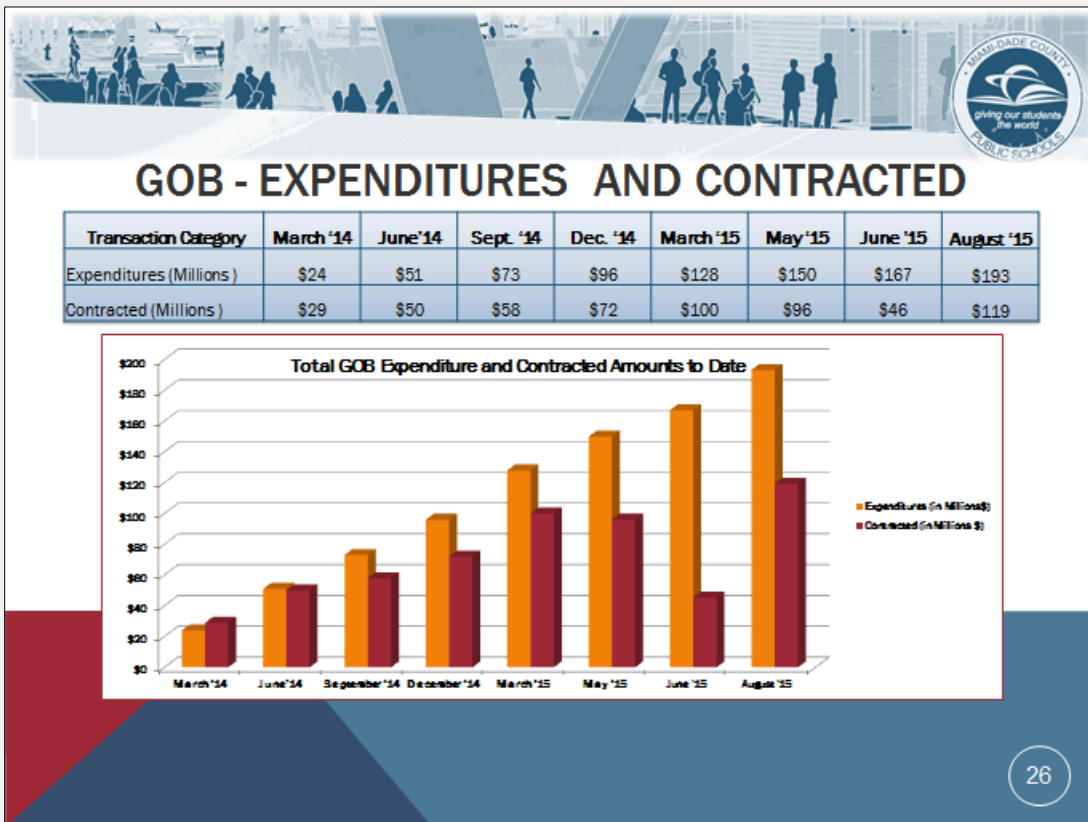
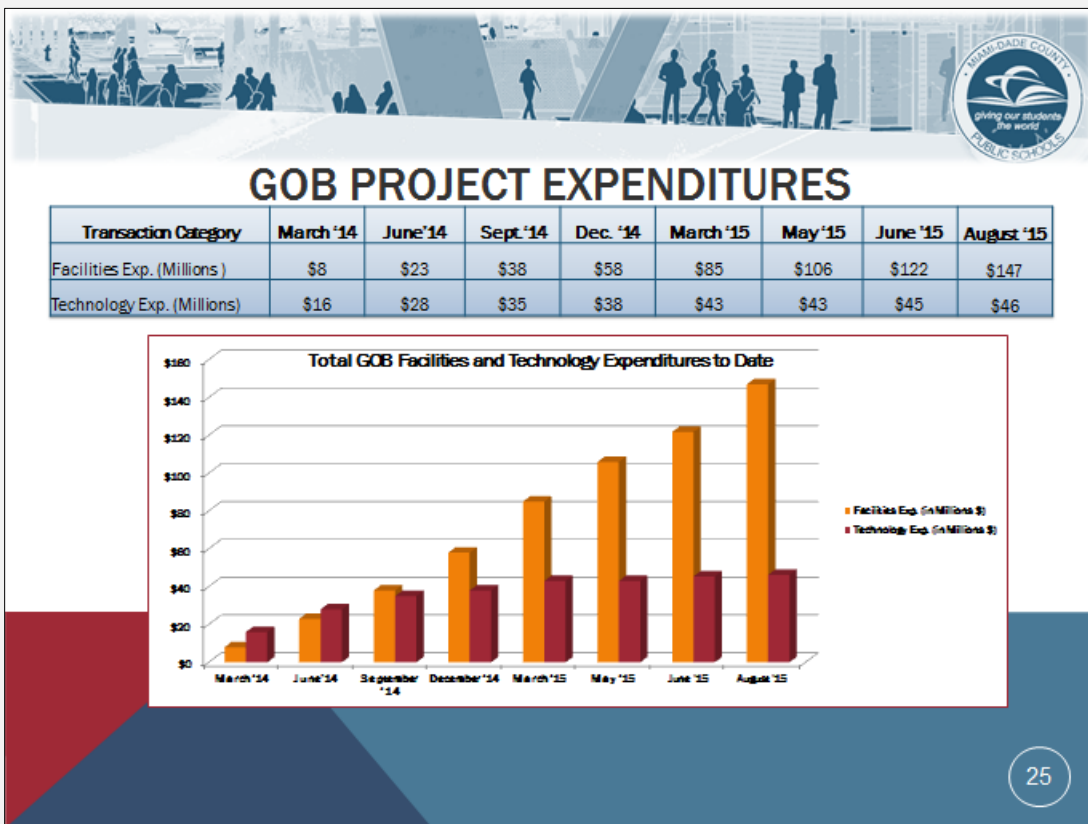


## GOB PROJECT UPDATE

<p><b>YEAR 3 A/E AND CM AT RISK COMMISSIONING 12 PROJECTS OVER \$2M</b></p>	<p><b><u>GROUP 2, SBE SHELTERED MARKET SET ASIDE (3 PROJECTS)</u></b></p> <ol style="list-style-type: none"> <li>1. <u>ROCKWAY ELEMENTARY</u> - SR ARCHITECTS, P.A., SMBE AND MWBE CERTIFIED (30% SMBE COMMITMENT); M.A.C. CONSTRUCTION, INC., (6% SMBE COMMITMENT FOR PRE-CONSTRUCTION SERVICES)</li> <li>2. <u>MAE M. WLATERS ELEMENTARY</u>- RODRIGUEZ ARCHITECTS, INC, SMBE AND MWBE CERTIFIED (26% SMBE COMMITMENT); UNITECH BUILDERS CORP. (16% SMBE COMMITMENT FOR PRE-CONSTRUCTION SERVICES)</li> <li>3. <u>COCONUT GROVE ELEMENTARY</u>- LIVS ASSOCIATES, SMBE AND MWBE CERTIFIED (16% SMBE COMMITMENT); VEITIA PADRON INCORPORATED (5% SMBE COMMITMENT FOR PRE-CONSTRUCTION SERVICES)</li> </ol>
---	--


24







**YEAR 4 PROJECTS  
FY 2015-2016**


27



**YEAR 4 PROJECTS OVER \$2M**

- 39 projects with construction values over \$2M will require separate solicitations
- A construction delivery method matrix has been completed for these projects (e.g. hard bid, CM at Risk) based on the protocol previously presented and endorsed by the Committee at the June 11, 2013 meeting


28



### PROPOSED PROJECT DELIVERY METHOD

YEAR 4 PROJECTS

School Name	TOTAL PROJECT BUDGET	Type of Project: New(1), R(2), RR(3)	Clear/Clear Site: Yes(1), N(2)	Phasing: Y(2), N(1)	Unknown Conditions: Y(2), N(1)	Competitive Market: Y(1), N(2)	Prototype Used: Y(1), N(2)	Total Points (Low Score=Hard Bid, High Score CM at Risk)	Delivery Method (9 pts or less HB=Hard Bid, >9 pts CM=Construct on Mgmt At Risk)	Proposed Groupings
Bedford Middle School	\$2,992,522	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 1
Deer Middle School (convert to SHS)	\$3,000,000	2	2	1	1	1.5	2	9.5	CMR	AE SOLICITATION-GROUP 1
South Miami Middle School	\$3,035,324	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 1
Grayhills Park Elementary School	\$3,175,950	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 1
Coral Way K-8 Center	\$3,181,288	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 1
Georgia Jones-Ayers Middle School	\$3,243,730	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 1
Paul Lawrence Dunbar K-8 Center	\$3,256,814	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 1
Harry S. West Laboratory School	\$3,264,722	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 1
Pinecrest Elementary School	\$3,310,679	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 1
Palm Springs North Elementary School	\$3,352,990	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 1
Brownsville Middle School	\$3,401,672	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 1
Earlington Heights Elementary School	\$3,531,279	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 1 SHELTERED
North Miami Beach Senior High	\$3,542,048	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 1 SHELTERED
Avenida Middle School	\$3,587,856	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 1 SHELTERED
Waseah Middle School	\$3,623,143	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 1 SHELTERED
Miami Lakes Middle School	\$3,746,825	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 1 SHELTERED
Lenora Brayton Smith Elementary School	\$3,847,352	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 1 SHELTERED
George Washington Carver Middle School	\$3,981,796	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 1 SHELTERED
North Waseah Elementary School	\$4,028,362	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 2 SHELTERED
Albert L. Porter Elementary School	\$4,031,810	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 2 SHELTERED
Palmetto Middle School	\$4,079,860	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 2 SHELTERED
Fleming-Fisher K-8 Center	\$4,338,361	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 2 SHELTERED
Everglades Jr-8 Center	\$4,608,254	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 2 SHELTERED
Joella C. Good Elementary School	\$4,675,420	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 2 SHELTERED
Homestead Middle School	\$4,774,544	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 2 SHELTERED




### PROPOSED PROJECT DELIVERY METHOD

YEAR 4 PROJECTS


School Name	TOTAL PROJECT BUDGET	Type of Project: New(1), R(2), RR(3)	Clear/Clear Site: Yes(1), N(2)	Phasing: Y(2), N(1)	Unknown Conditions: Y(2), N(1)	Competitive Market: Y(1), N(2)	Prototype Used: Y(1), N(2)	Total Points (Low Score=Hard Bid, High Score CM at Risk)	Delivery Method (9 pts or less HB=Hard Bid, >9 pts CM=Construct on Mgmt At Risk)	Proposed Groupings
Riviera Middle School	\$5,683,099	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 2
Palm Springs Elementary School	\$6,264,761	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 2
Leisure City K-8 Center	\$6,434,320	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 2
South Pointe Elementary School	\$6,452,083	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 2
Citrus Grove Elementary School	\$6,559,827	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 2
Miami Shores Elementary School	\$6,889,836	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 2
Ernest R. Graham K-8 Academy	\$7,335,094	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 2
Charles R. Drew K-8 Center & Middle	\$7,901,237	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 2
Broadmoor Elementary School	\$8,085,647	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 3
Flamingo Elementary School	\$8,975,142	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 3
Miami Park Elementary School	\$9,271,733	1	2	1	1.5	1.5	2	9.0	HB	AE SOLICITATION-GROUP 3
Miami Springs Senior High	\$12,504,389	2	2	2	2	1.5	2	11.5	CMR	AE SOLICITATION-GROUP 3
New Secondary Facility - NE Miami Dade	\$14,577,805	1	2	1	1.5	1.5	2	9.0	HB	AE SOLICITATION-GROUP 3
Miami Palmetto Senior High	\$29,464,552	3	2	2	2	1.5	1.5	12.0	CMR	AE INDIVIDUAL SOLICITATION






## FINANCING UPDATE

- With the objective of closely tying expenditures to projected cash flow needs, the District has been able to maintain the related tax burden reasonable as promised the Miami-Dade voters.
- Cash flow projections required issuance of approximately \$200 million in new bonds to meet the accelerated project schedule and related cash needs.
- The proposal to issue the next series of General Obligation Bonds was presented to the Treasury Advisory Committee, which recommended to the School Board the issuance of up to \$200 million at the beginning of the 2015-16 fiscal year.
- The School Board approved issuance of the 2015 GOB series on May 13, 2015.




31



## FINANCING UPDATE

- The District successfully competitively sold \$192,720,000 par amount of Series 2015 GOB on July 21, 2015, that including the bond premium will provide approximately \$200 million of project funding.
- Out of 6 bids received, Bank of America Merrill Lynch provided the lowest (winning) bid with a True Interest Cost of 3.897%.
- Due to an aggressive schedule to take advantage of favorable market conditions, the achieved True Interest Cost is lower than the interest rate obtained for the 2013-14 GOB issues, and will save the District and taxpayers over \$30 million of total interest cost in comparison to the prior issues.



32

## APPROVAL OF SECOND ANNUAL REPORT



2  
0  
1  
5

33


## REPORT REVIEW AND INPUT

- ✓ District provided draft of Second Annual Report to the Committee - June 9, 2015
- ✓ Committee members to provide any comments & changes to District staff - July 15, 2015
- ✓ District staff received responses from Committee members but no recommended changes
- ✓ **Committee approval of Report as final is now requested for subsequent transmittal to the School Board along with letter from the Chair**

34



### ADVISORY COMMITTEE'S REPORT ON SCHOOL ADOPTION PROGRAM



35



### SCHOOL ADOPTION PROGRAM

- To date, 13 Committee members have 'adopted a school'. Thus far, 11 schools have been visited and 2 are pending:
  - Shenandoah Elementary School – Member Revuelta
  - Kenwood K-8 – Chair Martinez
  - Phyllis Ruth Miller Elementary School – Member Dawsey
  - Bunche Park Elementary School – Member Daniels
  - Shenandoah Middle School – Member Gebara
  - Ojus Elementary School – Member Donath
  - Palmetto Elementary School – Vice-Chair Lerner
  - Cutler Bay Middle School – Member Wallace
  - Hialeah-Miami Lakes Senior High School – Member Wyllie
  - Hubert O. Sibley K-8 – Member Foreman
  - Ruth K. Broad/Bay Harbor K-8 – Member Rubin
  - Coconut Grove Elementary School – Member Lowell (Pending)
  - Hialeah Senior High School – Member Garcia (Pending)




36





### OFFICE OF SCHOOL BOARD ATTORNEY UPDATE


37



### S/MBE AND M/WBE PROGRAMS


- Initial Reading of Board Policies 6320.02, *Small/Micro and Minority/Women-Owned Business Enterprise Programs* and 6320.05, *Local Vendor Preference*
  - **Policy 6320.02 – SMBE/MWBE**
    - Accepts findings of Euquant, Inc., that there is a disparity in the Board’s utilization of African-American construction subcontractors and adds this category to those for which the Board previously authorized narrowly tailored combination of race and gender-neutral and race and gender-conscious measures to address discrimination.
    - Adds and clarifies OEO responsibilities to (1) include implementation of measures developed under the Board’s new policy 6320.06, *Diversity, Equity and Inclusion in Business Operations and Practices*, which is designed to increase diversity, equity and inclusion in business practices and operations, and (2) enforce compliance with all aspects of these policies.

38




## S/MBE AND M/WBE PROGRAMS

- **Policy 6320.02 – SMBE/MWBE (Cont'd)**
  - Authorizes the Superintendent to develop affirmative initiatives and incentive programs to increase utilization of diverse SMBE and M/WBE subcontractors pursuant to the new Policy 6320.06
  - Adds provisions that require certification applicants to provide truthful and accurate information or be subject to criminal charges and other consequences provided by the policy such as contract termination, debarment, etc.
  - Revises upward the average gross threshold limits for graduation from the SBE program.
  - Adds additional due process and clarifies appeal provisions for SMBEs and M/WBEs if they are denied certification or are suspended from the program.
  - Separates out the Service Disabled Veteran Enterprise Program as a distinct program and removes it from the M/WBE program since it is race and gender neutral.




39



## S/MBE AND M/WBE PROGRAMS

- **Policy 6320.02 – SMBE/MWBE (Cont'd)**
  - Clarifies that M/WBE applicants may self-identify as a minority person under the policy definitions; OEO is authorized to ask for additional documentation if there is a suspicion of fraud.
  - Expands the geographic area for certification eligibility from Miami-Dade County only to also include Broward and Palm Beach.
  - Includes the new statutory prohibitions on application of local preference to procurement of construction services.
  - Adds language encouraging fair subcontracting.
  - Requires prompt payment to contractors and subcontractors.
  - Changes OEO reporting requirements from quarterly to annual.



40



## LOCAL PREFERENCE

- **Policy 6320.05. Local Preference**
  - Broadens the policy from application of Board's local vendor preference only to include state laws requiring vendor and employment preferences for Florida businesses and residents; changes name to *Vendor and Employment Preferences*.
  - Adds new statutory prohibitions on use of local preference requiring that for construction projects funded 50% or more through state appropriations, local preference cannot be awarded; clarifies that this does not apply to locally funded construction projects.
  - Clarifies that for services that are subject to the Consultants' Competitive Negotiation Act (CCNA), when a local firm that is not initially short-listed for interviews and has a score within 5% of the lowest-ranked short-listed firm's score, it will be added to the short-list if the lowest ranked short-listed firm is non-local.


41



## OFFICE OF ECONOMIC OPPORTUNITY UPDATE

42






## OEO INAUGURAL REPORT UPDATE

- Report will now include both FY 2013-2014 and 2014-2015 data and achievements
  - FY 2013-2014 data review was completed by the Chief Auditor and CFO
  - FY 2014-2015 data has been transmitted to the Chief Auditor for review and feedback

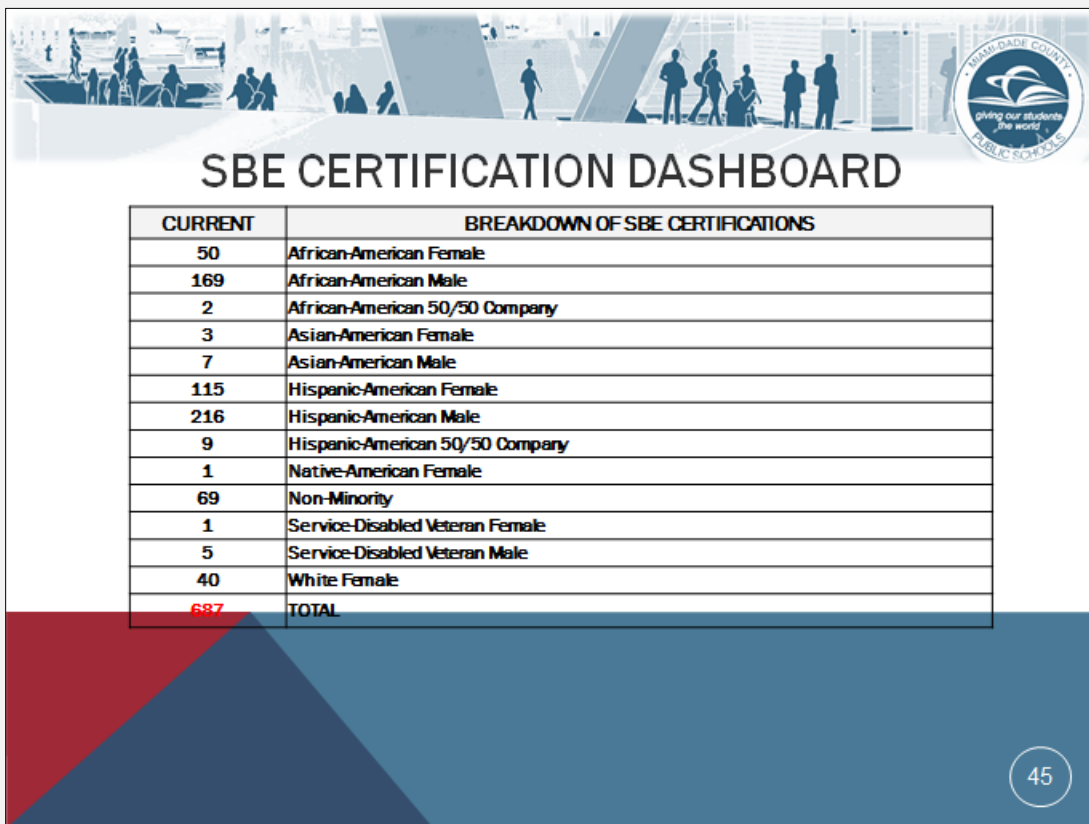
43



## B2GNOW UPDATE

- Certification Management/Certification Directory
  - OEO has started to use this module
  - We now have an electronic certified firms public directory and are working internally to add additional search parameters (NIGP codes, certification tiers, certification category, etc.)
- Contractor Prequalification Module (In Progress)
  - OEO has started conversation with B2GNow and provided current online application, renewal applications and supporting documents for system configuration

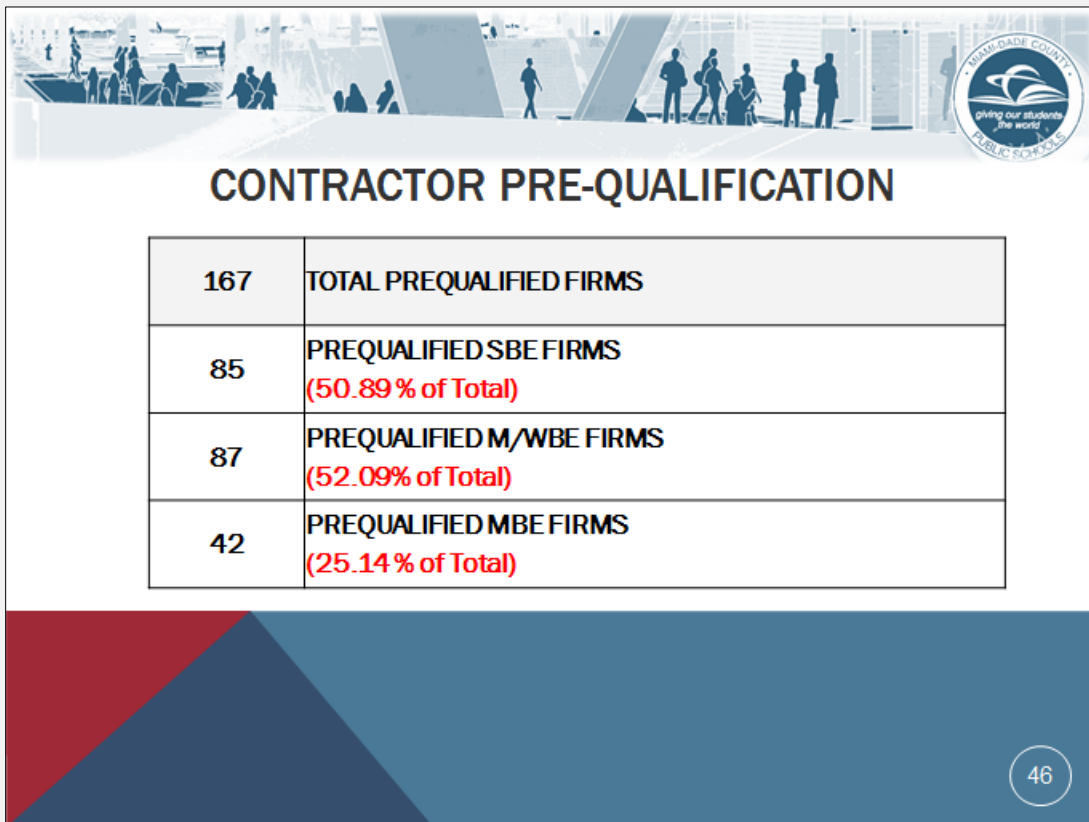
44



**SBE CERTIFICATION DASHBOARD**

CURRENT	BREAKDOWN OF SBE CERTIFICATIONS
50	African-American Female
169	African-American Male
2	African-American 50/50 Company
3	Asian-American Female
7	Asian-American Male
115	Hispanic-American Female
216	Hispanic-American Male
9	Hispanic-American 50/50 Company
1	Native-American Female
69	Non-Minority
1	Service-Disabled Veteran Female
5	Service-Disabled Veteran Male
40	White Female
<b>687</b>	<b>TOTAL</b>


45



**CONTRACTOR PRE-QUALIFICATION**



167	TOTAL PREQUALIFIED FIRMS
85	PREQUALIFIED SBE FIRMS (50.89% of Total)
87	PREQUALIFIED M/WBE FIRMS (52.09% of Total)
42	PREQUALIFIED MBE FIRMS (25.14% of Total)

46



## COMMUNITY OUTREACH & COMMUNICATIONS

8	SEMINARS/WORKSHOPS CONDUCTED IN 2015-2016 FISCAL YEAR
752	OEO Twitter Followers
391	OEO Facebook Likes

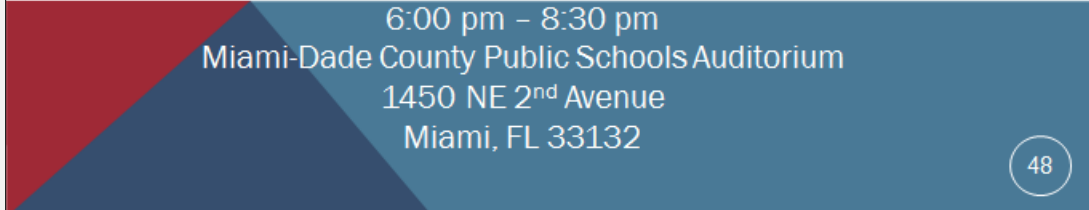


## BONDING & FINANCIAL ASSISTANCE SESSIONS


Model Contractor Development Program

- Thursday, September 3, 2015
- Thursday, September 10, 2015
- Thursday, September 17, 2015
- Thursday, September 24, 2015
- Thursday, October 1, 2015
- Thursday, October 8, 2015
- Thursday, October 15, 2015
- Thursday, October 22, 2015

6:00 pm – 8:30 pm  
Miami-Dade County Public Schools Auditorium  
1450 NE 2<sup>nd</sup> Avenue  
Miami, FL 33132










### COMPLIANCE UPDATE

- OEO verifies agenda items from Facilities and Procurement, to ensure another layer of compliance, monitoring and accountability
  - The OEO has:
    - Received 9 complaints: 3-payment, 1-site issue, 4-contract terms/scope, 1-possible bid shopping (referred to IG)
    - Resolved 9 complaints
    - Reviewed 136 Agenda items, policies and procedures from various departments and has provided revisions and relevant input  
(9 - Procurement; 51 - A/E; 44 - C/M; 15 - Maintenance/Job Order; 8 - Change Orders; 9 - Other (OEO items, policies; procedures; selections; contractor prequalification etc.)




49



### 21ST CENTURY SCHOOLS BOND ADVISORY COMMITTEE

NEXT MEETING: DECEMBER 8, 2015



50

**MEETING OF THE 21<sup>ST</sup> CENTURY SCHOOLS BOND ADVISORY COMMITTEE  
MEETING MINUTES – June 9, 2015**

The 21<sup>st</sup> Century Schools Bond Advisory Committee (Committee) met on June 9, 2015 in Conference Room 916 of the School Board Administration Building. Chairman Martinez called the meeting to order at 3:00 p.m.

**Committee Members**

Mr. Roberto Martinez  
Ms. Cindy Lerner  
Mr. Cecil T. Daniels  
Mr. Anthony Dawsey  
Dr. Jaap Donath  
Mr. T. Willard Fair  
Ms. Marlen Martell

Ms. Gepsie Metellus  
Rev. Guillermo Revuelta  
Mr. Alan Rubin  
Mr. Paul Wallace  
Ms. Carol Graham Wyllie  
Ms. Julie Williamson

**Ex-Officio Non-Voting Members**

Mr. Jose Montes de Oca  
Mr. Jaime G. Torrens  
Mr. Jose Dotres  
Ms. Mary Cagle

**Alternates**

Mr. Alex J. Gonzalez  
Mr. Rayfield McGhee Jr.

**Miami-Dade County Public School Attendees**

Mr. Alberto M. Carvalho  
Dr. Lawrence Feldman,  
Board Vice Chair  
Dr. Marta Perez  
Mr. Walter J. Harvey  
Mr. Carl Nicoleau  
Ms. Tabitha Fazzino  
Ms. Ana Rijo-Conde  
Mr. Raul F. Perez  
Mr. Brian Williams  
Mr. Leo Fernandez

Mr. David Coleman  
Mr. Cedric McMinn  
Ms. Raquel Alexander  
Ms. Dalia Rosales  
Ms. Maloy Castro Morales  
Mr. Thomas Knigge  
Mr. Victor Alonso  
Ms. Ana R. Craft  
Ms. Marisol Marin  
Ms. Tammy Reed

**Other Attendees**

Ms. Judy Carty  
Mr. Ron Frazier  
Ms. Gabriela Cantero  
Mr. Charles Nyarko

**Recording Secretary**

Ms. Erika Duarte

Mr. Martinez called the meeting to order and stated that voting would be delayed until later. He asked that Ms. Cindy Lerner, Vice Chair, begin her presentation since she would have to leave early.

Mr. Lerner spoke of her interest in sustainability and resiliency, adding that she is Chair of the National League of Cities Energy, Environment and Natural Resources Committee. This has afforded her the opportunity to remain abreast of efforts being implemented nation-wide, in turn allowing her to keep the South Florida community informed and involved when at all possible. Ms. Lerner noted her particular interest in addressing challenges associated with climate change and sea level rise. Ms. Lerner also noted her office's work with schools within the Village of Pinecrest for the past six years in an effort to advance sensitivity and understanding of what the aforementioned

principles mean and incorporating them into learning objectives through the teachers, the PTA and through School Operations.

Shortly after the creation of this Advisory Board, it became clear that it was important for M-DCPS to address long-term future needs in the areas of sustainability and resiliency. Ms. Lerner expressed her hope that the District would explore energy efficiency and renewable energy. This will likely prove challenging given the lack of legislative support at the state level. In comparison to the rest of the nation, Florida is not on par in terms of energy efficiency and renewable energy initiatives. Ms. Lerner noted that in the Village of Pinecrest, codes and regulations were adjusted so that new homes and commercial buildings take renewable energy into consideration, making it easier for future installations should the owner elect to install energy efficient products.

Ms. Lerner stated that in her opinion, every school once completed should be as efficient as possible, including solar energy. To that end, the US Department of Energy's website provides information on initiatives being implemented in various communities. Ms. Lerner noted the efforts of Broward County and Palm Beach County.

Mr. Martinez then recognized Mr. Alberto Carvalho, Superintendent of Schools, who had joined the Committee.

Mr. Torrens expressed the District is extremely serious in its consideration of energy and utility conservation and shared how even in the first Bond referendum over 20 years ago, a cutting edge energy performance contracting program had been implemented. He noted that while due to lack of state incentives, implementation of alternative energy sources is not as cost effective as it is in other states there are still opportunities available. One of the District's objectives for the coming year is the implementation of another phase of the Guaranteed Energy Performance Contract, which has been approved by the Superintendent to complement the Bond. Mr. Torrens indicated this would be the right tool to advance energy efficiency on a guaranteed basis, as any energy efficient projects must be paid from the savings.

Mr. Carvalho welcomed the Committee and thanked them for their contribution to ensuring the viability and accuracy of the Bond rollout. He pointed out that the Committee had received a draft of the Second Annual Report. One of the many items detailed was the analysis related to Phase 1 of the Disparity Study. Mr. Carvalho indicated he had found some elements within the report to be troubling, resulting in the decision to both re-verify the findings via an audit by the Independent Chief Auditor, and commissioning a third party expert to conduct the equivalent of a mini Disparity Study specific to one of the four areas declared under the draft report. This mini study would be finalized soon. As promised, the District was moving in the direction of bringing forth Board-approved policies and restoring some MWBE features to protect and augment opportunity while not slowing down the implementation of the Bond.

Mr. Carvalho noted he would expect the report and associated implementing recommendations to materialize within 45 to 60 days, and indicated he felt the



community would be satisfied with the results. Additionally, the Second Annual Report also detailed completion of projects, projects underway, projects being commissioned, and lastly a reduction of between a year to a year and a half of the Bond implementation timeline.

Mr. Carvalho then spoke of some of the challenges including the escalating cost of construction, mainly driven by private sector activity. As such, the District's objective would continue to be to move ahead aggressively and attempt to secure favorable prices. He noted that at the June Board meeting alone, there would be 9 commissioning items for approval, including commissioning of the first African American prime architectural firm in many years. Another example of a promise made and a promise kept.

Mr. Carvalho then reminded the Committee of the on-going replacement of the Miami Norland Senior high School, the largest single investment in the GOB, a \$40 million project. Also noteworthy on the opposite side of the county is funding for Miami Palmetto Senior High School, which although not originally slated to be a replacement, with input from the Village's Mayor and community feedback, coupled with availability of additional funding, had evolved into a major replacement project. Mr. Carvalho expressed his satisfaction with the progress made, but noted the urgency in remaining ahead of the curve. He thanked the Committee on behalf of Miami-Dade County Public Schools for all their work on the Committee.

Mr. Martinez then described his visit to a school during the Adopt a School program. He noted that although there a scope and budget are created pursuant to an inventory of needs undertaken prior to the Bond's inception, often, after on-site visits, modifications in scope and/or increased funds are warranted. Mr. Carvalho concurred and added that there have also been instances where the opposite was the case allowing the surplus after Board approval to be reinvested into other projects.

The Chair then directed the Committee's attention to Mr. Torrens for the project updates.

**Mr. Torrens provided an Update on the Year-1 Project Rollout as follows:**

- 32 projects with substantial completed
- 34 in Construction
- 2 in bidding
- M.A.S.T. @ Virginia Key to be completed and occupied by August 2015
- Miami Norland Senior replacement to be completed and occupied in August 2016
- An additional 23 smaller projects were accelerated containing critical scope such as air conditioning, portable removal, and playgrounds;
- Nearly two thirds of the accelerated projects added to Year 1 have been completed

**Mr. Torrens then provided an Update on the Year-2 Project Rollout as follows:**

- Total of 79 projects
- 54 assigned to Small/ Micro business firms
  - 10 in construction
  - 41 in design or bidding
  - remainder in scoping
- All projects in the \$1-\$2 million grouping in construction
- Projects over \$2 million
  - 15 with contracts assigned
  - 1 in Construction

Mr. Torrens reminded the Committee that the addition project at D.A.S.H., previously discussed by the Committee, was presented to the Board requesting authorization to explore more significant opportunities in the Design District, where the school is located. The current school site is a significant real estate asset. The possibility of building a new school is being explored. Mr. Torrens expressed his enthusiasm over the prospect of a new building with any additional revenue generated from the real estate asset to be re-directed to other needs. Mr. Martinez inquired if the students, teachers and parents have been kept informed. Mr. Torrens indicated this would be an on-going conversation with the stakeholders.

**Mr. Torrens next provided an Update on the Year-3 Project Rollout as follows:**

- 54 projects total
  - 37 projects over \$2million
  - Solicitations grouped as previously discussed
  - 2 project groups reserved for Small/Micro Sheltered Markets businesses
  - A/E solicitations for the first groups issued in March
  - Solicitations for remaining projects to continue until completion

Mr. Torrens noted the grouping model has been very successful in distributing work to qualified firms. The first group of Year-3 project solicitations consisting of 9 projects worth approximately \$31 million resulted in the following:

- 7 different prime Architects selected
- All are Small/Micro Businesses and MWBE certified
- All projects had additional sub-consultants goals for Small/Micro businesses of at least 15%
- 14 different sub-consultants involved
- First Certified Asian American firm

Mr. Torrens specifically referred to a notable achievement directly resulting from the Small/Micro business program, i.e. two firms first commissioned as Small/Micro Businesses for projects under \$1 million, now successful in competing for larger projects between \$3 and \$5 million: Carty Architects and Nyarko Architects. Mr. Torrens asked Mr. Nyarko and Ms. Carty, in attendance, to share their experience working with the School Board on the GOB program. Mr. Nyarko expressed his satisfaction with the program's implementation noting that it has been a tremendous experience with additional great opportunities in the future. Ms. Carty stated that the format being used by M-DCPS in grouping projects is much more efficient from the responders' end, adding that proposal preparation is an extensive process. She further noted that this new method is a game changer which will allow many more additional firms to become involved. Mr. Torrens then informed the Committee that Small Business Architects and Contractors meet with the District on a quarterly basis, where they provide recommendations for implementation, and which M-DCPS takes into consideration. Ms. Carty attested to this noting their input at these quarterly chats is taken into consideration.

Dr. Donath asked how working with government contracts may impact the firms' ability to compete in the private sector, and whether it is advantageous. Ms. Carty noted that while the impact and advantages may not be seen immediately she rather expects to see the gains in the long run because building a portfolio is crucial to a small firm like Carty Architecture. It certainly has a positive effect when it comes to hiring workforce. Mr. Nyarko agreed with Ms. Carty and also commended the work accomplished by the OEO. Mr. Torrens pointed many of the design professionals recognize the importance of reaching or exceeding the established participation goals set forth by the District.

Mr. Torrens moved ahead to Program Adjustments. He explained that up for the Committee's consideration was a recommendation to reallocate funds in the amount of \$391K for completion of additional critical work at South Hialeah Elementary. Mr. Martinez asked that this item be addressed later in the meeting.

**Mr. Torrens next provided an Update on the Year-4 Project Rollout as follows:**

- 50 projects total
- 39 projects over \$2 million
- Solicitations to be issued through groupings
- Sheltered Market opportunities to be developed in conjunction with OEO
  - Construction delivery methods to be based on the previously approved protocol : CM @ Risk for renovations/ work on existing sites and Hard Bid for new construction projects
- 11 projects under \$2 million (AEPC) already assigned



Mr. Martinez recognized Dr. Marta Perez, Board Member, who had joined the meeting. Mr. Torrens introduced the School Board Treasurer, Mr. Leo Fernandez, who provided an update on the GOB financials. Mr. Fernandez advised the District is watching the cash flow needs closely so as not to impose an unnecessary additional burden on the taxpayers. Cash flow projections were presented and voted on by the Treasury Advisory Committee and the Board, resulting in a recommendation to issue an additional \$200 million. Mr. Fernandez indicated the goal is to go into the market in July and secure the lowest possible interest point. Taxpayers will see a gradual increase in their taxes of roughly \$18 per every \$100,000. Ms. Wyllie asked what the term would be and Mr. Fernandez indicated it would likely be 30 years. Mr. Rubin asked about the prior Bond and Mr. Fernandez noted the current tax burden is \$10 per \$100,000 at this time.

Dr. Feldman, Board Vice-Chair, noted that during the previous Bond referendum a concern had been that funds would be depleted prior to concluding the program. He pointed out that costs are expected to rise as the program is rolled, and suggested that consideration be given to the possibility of borrowing a larger sum of money but not using it until necessary. Dr. Feldman's concern was over schools slated to begin work during the latter years of the Bond. Mr. Torrens assured that the District has accelerated the pace as much as reasonably possible in an effort to reduce the impact of rising construction costs on future projects. Mr. Rubin inquired if instead of reallocating excess money early in the Bond, it may prove more beneficial to expend each project's funding, and later at the end of the Bond program, go back and finish any extra work with whatever funds are available at that time. Mr. Torrens noted that this would more than likely result in significantly higher spending because of inflation in construction costs among other factors. Mr. Torrens reminded the Committee of its decision to balance each Year's fund prior to moving to the next year, and added that he is open to any different recommendations from the Committee. Ms. Wyllie pointed out that costs are driven from supply and demand, and added that the industry constantly fluctuates.

Mr. Martinez moved ahead and pointed out to the Committee had received the first draft of the Second Annual Report and asked that any member of the Committee who has any questions present them as soon as possible to the Office of School facilities so that they can be addressed properly. Ms. Fazzino suggested that the Committee forward any questions or recommendations via email to [gob@dadeschools.net](mailto:gob@dadeschools.net) by July 15 so that staff will have ample time to make any needed adjustments and subsequently allow the Committee to take action at the September 8 Bond Advisory Committee Meeting .

Mr. Martinez reminded the Committee to the School Adoption Program already in place, and encouraged the Committee members to participate if they haven't already done so.

He described his recent visit to Kenwood Elementary, an older campus of Dade-County, and voiced the importance of meeting with staff members of the school administration and students to get a better feel for the needs of the school. Mr. Torrens advised the Committee that forms were available for those interested in participating in the program. He informed the Committee that when should they decide to visit a school they would be accompanied by members of the Project Management team from the Office of Capital Improvement Projects to meet with the Principal and to help get a better understanding of the scope of work for the project in question. He reiterated the importance of the Committee's feedback. Reverend Revuelta shared his experience visiting Shenandoah Elementary and conveyed how impressed he was by the Bond work there. Dr. Donath spoke about his visit to Ojus Elementary, a campus his children attended, and added he would be returning once the work is further along. Mr. Dawsey shared his experience visiting Phyllis Ruth Miller Elementary, noting that this project in particular is focused on infrastructure; specifically upgrades to the media room, sound system and the AC system.

Ms. Martell noted that after her visits to JFK and North Miami Beach Senior she felt further improvements would be needed. Mr. Martinez advised her to feel free to always be vocal about any input she may have in respects to the Bond rollout. Ms. Williamson asked for clarification as to what schools can be adopted and Mr. Martinez advised she could choose to visit schools other Committee members have already chosen. Mr. Torrens offered to sit with Ms. Williamson to further discuss details of the adoption program as well as details of whichever school(s) she may have in mind. Ms. Metellus suggested that future agendas for the Bond Advisory Committee include a segment for the Committee to share these types of experiences with each other. Mr. Martinez agreed and believes it's a worthwhile idea.

Mr. Williams began his update for the Office of Economic Opportunity by sharing that between April of 2013 and June 4<sup>th</sup>, 2015, 659 firms had been certified by the District. He added that the department is constantly striving to develop strategies to increase this number. A remarkable accomplishment was the consistency in terms of participation in the race neutral program noting that approximately 90% of the companies in the program are minority owned. Ms. Wyllie proposed that a column be added to report number of people actually employed or contracted. Mr. Williams added that compliance staff in the OEO is compiling this information for both prime contractors and sub-contractors, which may also be broken down by trade and industry. He noted there were almost 100 certified SBE sub-contracting firms participating in the Bond program.



Frazier noted that as a private citizen rather than extract information, it should instead be provided directly to him. Mr. Torrens confirmed that everything viewed and discussed in the Bond Advisory Committee can be viewed on the website, and added that Mr. Williams would make sure to transmit information directly to Mr. Frazier and the SBE Advisory Committee going forward. Ms. Metellus requested that a summary update be provided to the SBE Committee, detailing what has been done, what has been spent, etc. Mr. Williams stated that this request was previously made, and the District had already provided a response.

Mr. Dotres informed the Committee that the delayed information referenced by Mr. Frazier, specifically the expenditures, had been gathered, but the Department wanted to double check the data and ensure it is solid. Just earlier in the day, a meeting took place with the Chief Auditor where it was concluded that the District will soon be presenting specific data points to the public. Some of these data points are as follows:

- General expenditures; 2013-14 , 2014-15 & year to date
- Procurement commitments; 2013-14 , 2014-15 & year to date
- P-Card expenses; 2013-14 , 2014-15, year to date
- Charges incurred by schools; 2013-14 , 2014-15, year to date

Mr. Dotres assured the Committee that as soon as the auditors have verified the information and the Superintendent authorizes its release, the information will be released.

Mr. Martinez excused himself and reminded the Committee that the next Committee meeting would take place September 9 and asked the Committee members to please submit any input on the Report to District Staff prior to then. He asked that Mr. Anthony Dawsey take his place for the remainder of the meeting.

Ms. Martell inquired if a location had been determined for the new secondary facility located in North Dade Miami-Dade and Mr. Torrens responded that it had not. She also asked where the new budget for each of the schools could be viewed and Mr. Torrens directed her to the M-DCPS website. Ms. Martell wanted to specifically locate yearly operating budgets for each school and Mr. Fernandez advised that this information is provided to the parents of every student on a yearly basis via written publication.

**Mr. Dawsey requested a motion to approve the endorsement of the reallocation of funds as shown from a Year-1 contingency year to a Year-1 project under critical needs.**

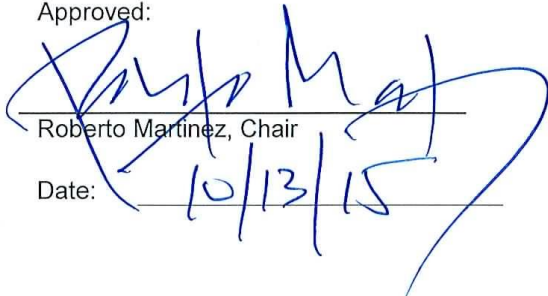


Mr. Dawsey asked that Mr. Torrens elaborate prior to the Committee voting. He explained that South Hialeah Elementary School is a school built in the 1920's, with a major addition built approximately 8 years ago. Once the GOB construction commenced, it was determined that there were greater needs relative to the plumbing and infrastructure for the 6 restrooms than originally envisioned which required an additional \$391,000. There is funding available from prior reallocations totaling \$398,000. The request was to reallocate \$391,000 of that balance to this Year-1 project in order to complete the work over the summer.

**Mr. Dawsey requested a motion, which was made by Mr. Alan Rubin, seconded by Ms. Marlen Martell and passed unanimously.**

**There being no further business to discuss, Mr. Dawsey adjourned the meeting at 4:53 p.m.**

Approved:

A large, stylized handwritten signature in blue ink, appearing to read 'Roberto Martinez', is written over a horizontal line.

Roberto Martinez, Chair

Date:

The date '10/13/15' is handwritten in blue ink over a horizontal line.

**21ST CENTURY SCHOOLS  
BOND ADVISORY COMMITTEE**

SPECIAL MEETING  
OCTOBER 13, 2015 MEETING

**APPROVAL OF SECOND ANNUAL REPORT**

Miami-Dade County Public Schools

**21st Century Schools  
Bond Advisory  
Committee**

Second Annual Report

2015

2  
0  
1  
5

**21st Century Schools Bond Advisory Committee - Second Annual Report** 2015

**Executive Summary**

March 31, 2015 marks the end of the second annual reporting period in the GO bond program's implementation, approximately 28 months following overwhelming approval by the voters of the Bond referendum in November of 2012. Over the course of the year, the District successfully completed a number of milestones and initiatives on several fronts, as evidenced below. In all, the District had almost 240 projects on deck at different stages ranging from substantially completed to planning and pre-design.

Students throughout Miami-Dade County are already benefiting from the investment made in GO Bond projects at their schools. Classrooms are being transformed into 21<sup>st</sup> Century instructional spaces with new technology, windows, air conditioning, lighting and other improvements; new playgrounds, parent drop-off areas and other site upgrades are in use at schools throughout the District.

As summer approaches, construction activities will intensify at many schools. The following provides an overview regarding the status of GO bond projects.

**Total Projects:**

- ✓ Out of 66 projects under \$2M in value:
  - 23 were completed;
  - 39 were in construction; and
  - The balance was in bidding or plan review.
- ✓ The 2 other projects, replacement of Miami Norland Senior High and a new grade 6-12 addition @ M.A.S. 1, on Virginia Key, were in construction with the former in track to open in 2016 and the latter in August of 2015.

**Accelerated Projects:**

- ✓ Out of 137 projects district-wide:
  - 80 were completed;

bondsforschools.dadeschools.net Page 8



## REPORT REVIEW AND INPUT


- ✓ District provided draft of Second Annual Report to the Committee – June 9, 2015
- ✓ Committee members to provide any comments & changes to District staff – July 15, 2015
- ✓ District staff received responses from Committee members but no recommended changes
- ✓ Report was not voted at September 8, 2015 meeting due to lack of a quorum
- ✓ Committee approval of Report as final is requested for subsequent transmittal to the School Board along with letter from the Chair



## GOB UPDATE YEARS 1, 2, 3 AND ACCELERATED PROJECTS








## GOB PROJECT UPDATE

Year 1 (68 Projects, including 1 advanced)	
<b>58</b>	Substantially completed, including 6-12 Grade Addition at MAST (Virginia Key)
<b>10</b>	In construction, including Miami Norland Senior High School replacement


5



## GOB PROJECT UPDATE

Year 2 (79 Projects)	
<b>54</b>	Under \$1M (SBE/MBE): <ul style="list-style-type: none"> <li>• 3 substantially completed</li> <li>• 26 in construction</li> <li>• 12 in bidding</li> <li>• 11 in design</li> <li>• 2 in final scoping</li> </ul>
<b>9</b>	With values between \$1M and \$2M: <ul style="list-style-type: none"> <li>• All in construction</li> </ul>
<b>16</b>	Over \$2M: <ul style="list-style-type: none"> <li>• 4 in construction</li> <li>• 3 in bidding</li> <li>• 9 in design</li> </ul>

6




### GOB PROJECT UPDATE

#### Year 3 (54 Projects Plus Accelerated Scope)

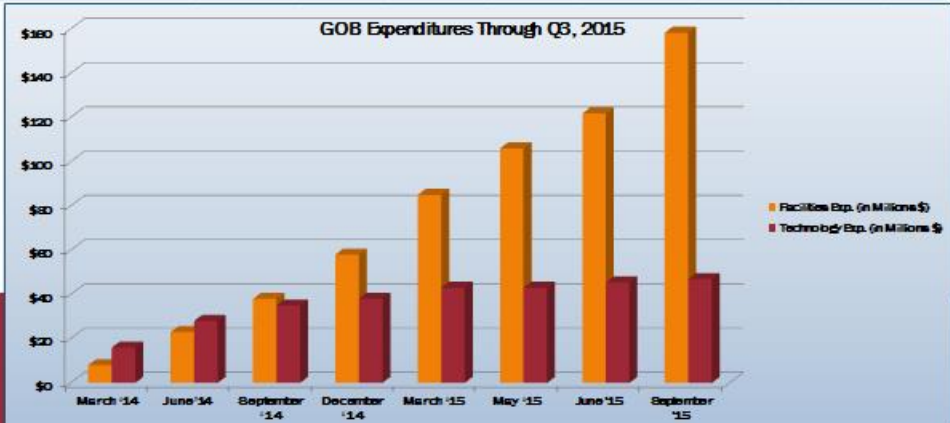
<b>17</b>	6 are under \$1M in design 11 are between \$1M and \$2M <ul style="list-style-type: none"> <li>• 15 in design</li> <li>• 2 in scoping</li> </ul>
<b>37</b>	Over \$2M: <ul style="list-style-type: none"> <li>• 20 in design/pre-construction</li> <li>• Balance in A/E and CM selection stage</li> </ul>
<b>168</b>	Smaller accelerated projects (playgrounds, portable removal, roofing, air conditioning) <ul style="list-style-type: none"> <li>• 111 completed</li> <li>• 19 in construction</li> <li>• Balance in design</li> </ul>

7



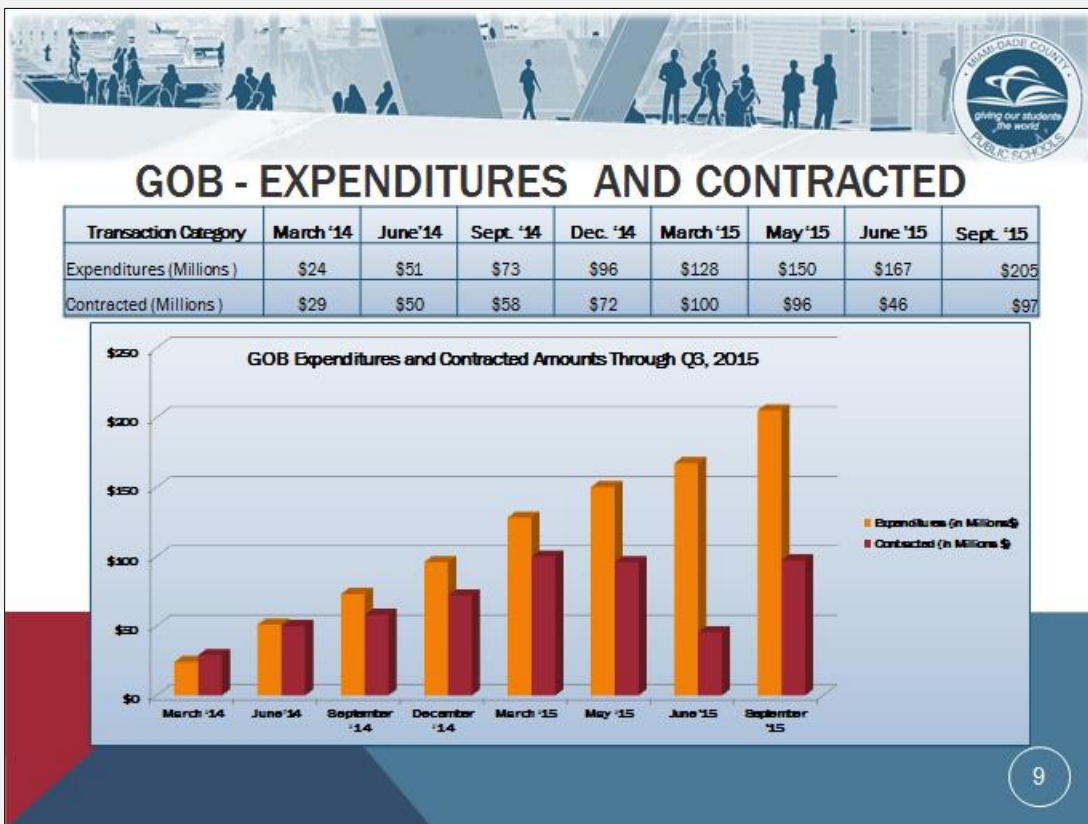
### GOB PROJECT EXPENDITURES

Transaction Category	March '14	June '14	Sept '14	Dec. '14	March '15	May '15	June '15	Sept '15
Facilities Exp. (Millions)	\$8	\$23	\$38	\$58	\$85	\$106	\$122	\$158
Technology Exp. (Millions)	\$16	\$28	\$35	\$38	\$43	\$43	\$45	\$47




**GOB Expenditures Through Q3, 2015**

8








### GOB PROGRAM ADJUSTMENTS

- As projects are completed, a financial reconciliation is undertaken as part of the project close-out process
- This process creates opportunities for reallocation of funds from projects where all the scope was completed under budget to projects where the needs proved to be greater than what was provided in budget
- Information on proposed adjustments are included in the following slide for Committee endorsement

11



### GOB PROGRAM ADJUSTMENTS

PROJECTS SUBSTANTIALLY COMPLETED AND FINANCIALLY RECONCILED	AV. BALANCE	PROJECTS WITH UNFUNDED CRITICAL SCOPE	FUNDING REQUIRED
Henry E.S. Reeves ES	\$ 188,801	Bunche Park ES	\$ 421,397
Ruth Owens Kruse Ed. Center	\$ 100,326	Frederick Douglass ES	\$ 200,000
Van E. Blanton ES	\$ 100,926	Orchard Villa ES	\$ 245,000
GOB Unallocated Reserves	\$ 1,221,397	Miami Sunset SHS	\$ 300,000
		Fairlawn ES	\$ 55,000
		Undistributed Contingency	\$ 390,053
<b>Total</b>	<b>\$ 1,611,450</b>	<b>Total</b>	<b>\$ 1,611,450</b>

12




**RECOMMENDED ACTION**

Endorse reallocation of funds as shown from substantially completed/financially reconciled projects to other projects with unfunded critical scope, and from reserves to undistributed contingency for future reallocation




**OFFICE OF ECONOMIC OPPORTUNITY**



## S/MBE AND M/WBE PROGRAMS

- Final Reading of Board Policies 6320.02, *Small/Micro and Minority/Women-Owned Business Enterprise Programs* and 6320.05, *Local Vendor Preference* **Scheduled for October 14, 2015 Board meeting**
  - **Policy 6320.02 – SMBE/MWBE**
    - Accepts findings of Eququant, Inc., that there is a disparity in the Board's utilization of African-American construction subcontractors and adds this category to those for which the Board previously authorized narrowly tailored combination of race and gender-neutral and race and gender-conscious measures to address discrimination.
    - Adds and clarifies OEO responsibilities to (1) include implementation of measures developed under the Board's new policy 6320.06, *Diversity, Equity and Inclusion in Business Operations and Practices*, which is designed to increase diversity, equity and inclusion in business practices and operations, and (2) enforce compliance with all aspects of these policies.

15




## S/MBE AND M/WBE PROGRAMS

- **Policy 6320.02 – SMBE/MWBE (Cont'd)**
  - Authorizes the Superintendent to develop affirmative initiatives and incentive programs to increase utilization of diverse SMBE and M/WBE subcontractors pursuant to the new Policy 6320.06
  - Adds provisions that require certification applicants to provide truthful and accurate information or be subject to criminal charges and other consequences provided by the policy such as contract termination, debarment, etc.
  - Revises upward the average gross threshold limits for graduation from the SBE program.
  - Adds additional due process and clarifies appeal provisions for SMBEs and M/WBEs if they are denied certification or are suspended from the program.
  - Separates out the Service Disabled Veteran Enterprise Program as a distinct program and removes it from the M/WBE program since it is race and gender neutral.


16






## S/MBE AND M/WBE PROGRAMS

- **Policy 6320.02 – S/MBE/MWBE (Cont'd)**
  - Clarifies that M/WBE applicants may self-identify as a minority person under the policy definitions; OEO is authorized to ask for additional documentation if there is a suspicion of fraud.
  - Expands the geographic area for certification eligibility from Miami-Dade County only to also include Broward and Palm Beach.
  - Includes the new statutory prohibitions on application of local preference to procurement of construction services.
  - Adds language encouraging fair subcontracting.
  - Requires prompt payment to contractors and subcontractors.
  - Changes OEO reporting requirements from quarterly to annual.




17




## LOCAL PREFERENCE

- **Policy 6320.05, Local Preference**
  - Broadens the policy from application of Board's local vendor preference only to include state laws requiring vendor and employment preferences for Florida businesses and residents; changes name to *Vendor and Employment Preferences*.
  - Adds new statutory prohibitions on use of local preference requiring that for construction projects funded 50% or more through state appropriations, local preference cannot be awarded; clarifies that this does not apply to locally funded construction projects.
  - Clarifies that for services that are subject to the Consultants' Competitive Negotiation Act (CCNA), when a local firm that is not initially short-listed for interviews and has a score within 5% of the lowest-ranked short-listed firm's score, it will be added to the short-list if the lowest ranked short-listed firm is non-local.



18



### OEO INAUGURAL REPORT UPDATE

- Report will now include both FY 2013-2014 and 2014-2015 data and achievements
  - FY 2013-2014 data review was completed by the Chief Auditor and CFO
  - FY 2014-2015 data has been transmitted to the Chief Auditor for review and feedback

19



### BONDING & FINANCIAL ASSISTANCE SESSIONS

Model Contractor Development Program

- Thursday, September 3, 2015
- Thursday, September 10, 2015
- Thursday, September 17, 2015
- Thursday, September 24, 2015
- Thursday, October 1, 2015
- Thursday, October 8, 2015
- Thursday, October 15, 2015
- Thursday, October 22, 2015

6:00 pm – 8:30 pm  
Miami-Dade County Public Schools Auditorium  
1450 NE 2<sup>nd</sup> Avenue  
Miami, FL 33132

20

21ST CENTURY SCHOOLS BOND  
ADVISORY COMMITTEE

NEXT MEETING: DECEMBER 8, 2015

21



**SPECIAL MEETING OF THE 21<sup>ST</sup> CENTURY SCHOOLS BOND ADVISORY COMMITTEE  
MEETING MINUTES – October 13, 2015**

The 21<sup>st</sup> Century Schools Bond Advisory Committee (Committee) met on October 13 2015 in Conference Room 916 of the School Board Administration Building. Chairman Martinez called the meeting to order at 3:00 p.m.

**Committee Members**

Mr. Roberto Martinez  
Mr. Cecil T. Daniels  
Mr. Anthony Dawsey  
Mr. Juan Del Busto  
Mr. T. Willard Fair  
Dr. Sean Foreman  
Ms. Marlen Martell

Mr. Jack Lowell  
Rev. Guillermo Revuelta  
Mr. Alan Rubin  
Mr. Paul Wallace  
Mr. Joseph Gebara  
Ms. Carol Graham Wyllie  
Ms. Julie Williamson

**Ex-Officio Non-Voting Members**

Mr. Jose Montes de Oca  
Mr. Jaime G. Torrens  
Mr. Jose Dotres  
Ms. Judith Marte

**Miami-Dade County Public School Attendees**

Mr. Alberto M. Carvalho  
Dr. Lawrence Feldman,  
Board Vice Chair  
Dr. Marta Perez-Wurtz  
Mr. Walter J. Harvey  
Mr. Carl Nicoleau  
Ms. Tabitha Fazzino  
Ms. Ana Rijo-Conde  
Mr. Raul F. Perez

Mr. Brian Williams  
Ms. Maria Teresa Rojas  
Ms. Marisol Marin  
Ms. Dalia Rosales  
Ms. Maloy Castro Morales  
Mr. Trevor Williams  
Mr. Thomas Knigge  
Mr. Ardie Moore  
Mr. Jimmy Abraham

**Alternates**

Mr. Alex J. Gonzalez  
Mr. Rayfield McGhee Jr.  
Mr. Sherwood DuBose

**Recording Secretary**

Ms. Erika Duarte

Mr. Martinez called the meeting to order and immediately confirmed that there was a quorum present. He explained that the reason for the special meeting was to vote on the Second Annual Report, which was provided to the Committee via email several months prior. The Committee was unable to vote on the report at the previous meeting due to lack of a quorum. Mr. Martinez then recognized Board Members Dr. Feldman and Dr. Perez-Wurtz in attendance.

Mr. Martinez shared that the Committee members were given the opportunity to submit questions and remarks in respects to the report. Mr. Torrens noted that responses to the Committee’s inquiries had been addressed and incorporated in the document. Mr. Martinez asked that Mr. Torrens provide a brief synopsis prior to the action on the report.

Mr. Torrens indicated that the Second Annual report includes the status of all the Year 1 and Year 2 projects through the end of the reporting period, which is the end of March

2015. This includes but is not limited to expenditures, current project phase status (i.e. planning, design, or construction phase), results of the incorporation of Small and Micro Business Enterprises, and a follow up report by the OEO. Mr. Del Busto inquired if any major changes were incorporated to the report as previously mentioned. Mr. Torrens pointed out that there were no major changes from what had been previously disseminated.

**Mr. Martinez requested a motion to approve the endorsement of the Second Annual Report. The motion was made by Mr. Juan Del Busto, seconded by Ms. Carol Graham Wyllie.**

Mr. Wallace apologized for not attending the previous meeting. He then asked if the majority of the Committee was satisfied with the results of the Disparity Study and the actions being taken as a result of it. He made reference to a Committee meeting which took place earlier in 2015 where some general complaints had been made with respect to underutilization of MBE local sub-contractors, and asked if the Committee was satisfied with the efforts put forth to address the concern. Mr. Torrens confirmed that concerns had been addressed and appropriate actions taken. The original Disparity Study warranted a review of sub-contractors data by the M-DCPS Chief Auditor, which was followed by the commissioning of a third party who conducted a follow-up study specific to sub-contracting. It was determined that disparity was present at the sub-contracting level. These findings were presented at the September School Board meeting, where a vote ensued, initiating the adoption of a new MWBE policy. As a result, a new program was developed and up for a vote at the next School Board Meeting.

Mr. Martinez made reference to an article published by Mr. Alberto Carvalho, Superintendent of Schools, and Committee member Mr. Willard T. Fair related to the topic at hand. Mr. Fair expressed that the Superintendent and the Office of School Facilities have addressed and resolved his concerns to the parties' mutual satisfaction. He also articulated that the manner in which M-DCPS remedied the concerns brought forth were exemplary. Mr. Wallace praised both Mr. Fair and the Superintendent, and agreed that the collaboration was praiseworthy. He pointed out that since he first worked with M-DCPS 25 years ago he can clearly see positive changes and evolving attitudes, and thanked the Committee for allowing him to be part of it.

Mr. Carvalho thanked both Mr. Wallace and Mr. Fair for probing into the issue of diversity and following up on whether action had been taken as intended. He avowed that the process has been an honest, hard hitting and transparent one. Some root cause issues were identified, and solutions were negotiated not only for the present but for years to come. A substantial number of procedures and practices have been changed: prompt payment issues have been addressed, Diversity Training has been implemented, and assuring that Prime Contractors are being held to M-DCPS type standards in terms of what the expectation is of sub-contractors. There has been a significant improvement with regard to MBE involvement. Within 3 years, African



American owned entity participation rate has risen from less than 2% to 9%. Mr. Carvalho anticipates that these percentages will continue to grow.

Mr. Carvalho educated the Committee on the magnitude of projects being rolled out at the October 14 School Board Meeting. An estimated \$45 million worth of projects are scheduled to be presented to the Board with vast representation of diversity in terms of sub-contractors, even prior to the implementation of the aforementioned policies. Mr. Carvalho indicated that the expectation of diversity is already present, which is a huge advancement. Now that there are contractual guarantees with specific race and gender goals, workforce cooperation is necessary. He stressed the importance of job fairs in order to connect our communities to jobs. Mr. Carvalho concluded by advising the Committee that at this time we are in the preliminary phase of the Disparity Study Phase II, dealing specifically with Maintenance and Procurement expenditures. He added that it is the District's goal to implement the policies discussed for all M-DCPS expenditures, not just GOB related expenses.

**Mr. Martinez confirmed that there were no further questions with respect to the motion to approve the endorsement of the Second Annual Report, and after requesting a vote from the Committee, the motion passed unanimously.**

**Mr. Martinez requested a motion to approve the Minutes of the June 9, 2015 meeting. The motion was made by Mr. Paul Wallace, seconded by Mr. Jack Lowell and passed unanimously.**

**Mr. Torrens provided an Update on the Year-1 Project Rollout as follows:**

- 58 projects completed
- 10 projects in construction
- Miami Norland Senior High replacement to be completed August 2016
- M.A.S.T. @ Virginia Key fully operational as of August 2015
  - public school which still reserves its magnet program
  - providing relief for overcrowded Key Biscayne K-8

**Mr. Torrens provided an Update on the Year-2 Project Rollout as follows:**

- Total of 79 projects
- 54 projects were Sheltered Market for S/MBE firms
  - 3 completed
  - 26 in construction
  - 25 projects in planning, design, or bidding stage
- All projects between \$1-2 million are all in construction
- Projects \$2 million and over have all been assigned and are in various stages of construction, bidding or design

**Mr. Torrens next provided an Update on the Year-3 Project Rollout as follows:**

- Total of 54 projects plus accelerated scope



- 37 projects over \$2 million
  - 17 commissioning's taking place tomorrow
- Most projects under \$1 million are in design, with a few projects in the scoping stage
- 168 smaller accelerated projects
  - Immediate impact, making it necessary to accelerate
  - Includes playgrounds portable removal, roofing and air conditioning
  - 111 projects completed
  - 19 projects in construction
  - 38 projects in design

Mr. Torrens proceeded to detail the GOB expenditures to date, indicating that to date the District has exceeded the \$200 million mark; \$158 million in Construction, \$47 million in Technology and almost \$100 million under contract as of September of 2015. Mr. Lowell inquired if there was a slide representing the balance. Mr. Torrens confirmed that it does exist, noting that the Office of School of Facilities works closely with the Treasurer to track this information. He also noted that the pace of work will be increasing as Year 3, 4 and 5 projects roll out.

Mr. Torrens continued the presentation with the GOB Program Adjustments portion. He displayed a slide itemizing completed schools with balances available, as well as GOB unallocated reserves, totaling \$1,611,450. Also included on the same slide were projects with unfunded critical scopes. Mr. Torrens explained that one of the recommendations being presented to the Committee today was a request to endorse reallocation of funds as shown from substantially completed/financially reconciled projects to other projects with unfunded critical scope, and from reserves to undistributed contingency for future allocation. The amount being recommended for reallocation to additional projects is \$1.2 million, with \$390,000 to be kept in reserve.

Mr. Martinez reminded the Committee that a protocol was established in a prior meeting in order to be able to discuss project issues such as these, even though the Committee will not be asked to vote on them. Mr. Wallace queried if the endorsement of reallocation of funds was part of today's vote which took place earlier. Mr. Martinez reiterated that this information is so that the Committee can remain apprised and also be given the opportunity to voice recommendations on GOB related issues. He indicated that he didn't believe the Committee is in a position to vote on a recommended action, seeing the level of detail which goes into these types of decisions. Mr. Fair agreed. Ms. Wyllie questioned whether there was a possibility of depleting funds prior to the Bond's completion due to rising industry costs. Mr. Martinez assured that the monies are being managed diligently.

Mr. Williams began by informing the Committee of two significant policy changes. On October 14, the final reading would be made for Policy 6320.02; Small, Micro and Minority Business Enterprise Program; and Policy 6320.05; Local Business Preference. Changes were made to these policies based on the findings of the Euquant report, accepted at the prior Board Meeting as it relates to African American sub-contractors in the construction industry. Based on those findings, policy was modified to include providing preferences and provisions for historically underutilized groups, including the African American population within Miami-Dade County.

Mr. Williams added that this also provides clarification to the responsibilities of the OEO, including enforcing the implementation of measures developed under new Board Policy 6320.06; Diversity, Equity and Inclusion in Business Operations and Practices. This policy, a firsthand policy spearheaded by the Superintendent and multiple District Offices, is an effort to implement a Procurement practice that is not only looking at diversity as a whole, but also looking at inclusiveness within the Miami-Dade community in terms of new companies joining the process. One of the results of the Diversity and inclusion Policy will be the implementation of live in-person mandatory diversity training for all individuals involved in the Procurement process. Mr. Williams stressed the level of community input that went into constructing the RFP to select the entity who will be conducting these trainings, including the collaboration of the NAACP.

Mr. Lowell inquired if there are geographical preferences included in this policy. Mr. Williams clarified that there is not, and that the policy is with relation to the understanding of our different groups in terms of inclusiveness in the Procurement policy. The Disparity Study Phase 1 shows that the market area, as it relates to construction and construction professional services is limited to the tri-county area. He added that if history repeats itself, Phase 2 of the Disparity Study will show that the majority of our goods are purchased nation-wide. Mr. Lowell asked if, since the money to purchase materials is only coming from Miami-Dade County, there could be a way to spend more of those dollars within the same County. Mr. Williams explained that one of the initiatives being taken to keep the money within the Community is the implementation of the SBE program. This particular program is restricted to Miami-Dade County. Due to legalities, the MBE program cannot be limited to one County. That being said, Mr. Williams advised that as of recently, numbers show that we have a 90% participation of MWBE in our local program, 32% of that being African American participation. He noted the District has been successful in finding opportunities to retain dollars in our community, and assured the Committee that they are finding every way to maximize participation of all groups. Mr. Torrens added that M-DCPS also has a Local Vendor Preference Policy in place. Mr. Martinez requested that Mr. Lowell's question be highlighted in the meeting minutes.

Mr. Del Busto stated that he considers the procedure in place to have everyone sign off on the Diversity policy a great one, and believes it should be signed yearly to keep the information fresh on everyone's mind. Mr. Williams agreed. He hopes to extend these trainings to school sites in the future.



Mr. Williams went on to discuss the changes which authorize the Superintendent to develop Affirmative Initiative and Incentive Programs in an effort to increase SBE and MWBE sub-contractor participation. He felt it was important to highlight that the Facilities Department recently rolled out a pilot program as it relates to CC&A (CM @ Risk and Professional Services for A&E). Revisions were made based on these new policy changes which incorporate more diversity and inclusion in those processes. This program will take effect as of the next Solicitation. He added that a training session was provided for both Architects and CM's as it relates to said policy. Mr. Williams believes this shows exemplary commitment from the District to constantly try to find ways to include diversity and inclusiveness in its practices.

Mr. Torrens interjected and stated that an incentive given to Prime Architects and Prime Contractors is a point system in which they accrue additional points in their evaluations if they promote diversity within their teams. Mr. Williams identified another policy revision in place stating that firms will be held legally accountable for falsifying any information. He assured the Committee that the OEO will be thoroughly reviewing all information brought forth and will be investigating any instance of possible fraud.

Mr. Williams advised that the OEO Inaugural Report is being finalized. He reminded the Committee that at a prior Committee meeting, the Inspector General asked about the numbers for the fiscal year. Mr. Williams clarified that the minority spend for the 2013-2014 fiscal year for our MWBE certified minorities was \$55 million. It increased to \$150 million in the 2014-2015 fiscal year. Mr. Martinez requested the percent of increase. Mr. Williams advised it was roughly a 9% increase. He explained that these dollar amounts represent funds actually dispersed within that fiscal year. He wanted to clarify that there are different ways data is tracked and categorized; the accrual of payments made, expenditures or encumbrances such as Purchase Orders issued for amounts that are not necessarily expended within the fiscal year, and term contracts spread out over multiple years. Mr. Williams stressed that they focus on payments at hand so that a true picture is given to the Community.

Mr. Williams then noted that Purchase Orders issued to date for the 2015-2016 fiscal year have already reached a total of \$40 million. It shows an upward trend of funds being spent in the minority community and the dedication the District has to the programs and policies in place. Mr. McGhee inquired if the Purchase Orders in question are from the Procurement side of this process. Mr. Williams confirmed. Mr. McGhee stated that most of the information is focused on the Construction, and he is curious to learn more about the Procurement aspect. Mr. Williams shared that he works closely with Procurement and that the Department participates in the OEO's Goal Setting Committee, giving them a vote when the Committee establishes preferences. He added that there has been an upward trend in terms of the contracts and initiatives being taken on the goods and services side, and assured that an aggressive approach is being applied. Mr. McGhee expressed his interest in additional details, particularly in the total amount reserved for Procurement. Ms. Judy Marte advised that no funds are allocated to Procurement. \$100 million was reserved for technology, and the remaining funds are



apportioned for Capital. She offered to present data points on the budgets for goods and services at the next Committee meeting. Mr. Martinez asked that she also provide details on the balance of funds when she presents in December's Committee meeting. Mr. Williams concluded his presentation by thanking the Chief Auditor and his Staff for their efforts in ensuring the accuracy of the data being released. Mr. Martinez also thanked Mr. Montes de Oca, Chief Auditor. Mr. Montes de Oca took a moment to recognize Mr. McGhee. He pointed out that he was the genesis for the establishment of the minority goals because he was one of the first to voice his concerns during a presentation Mr. Montes de Oca made at a Committee meeting about 2 years ago.

Ms. Wyllie mentioned an email sent out detailing the schedule of GOB Ribbon Cutting events. Mr. Torrens elaborated, reiterating that we are at a point where 58 projects are now completed. He confirmed that to date there are 8 or 9 scheduled events, and there will be more to follow. These events are significant because they show the community the culmination of our work.

Mr. Williams informed the Committee of the Bonding and Financial Assistance Model Contractor Development Program, a 6-week session being held by the OEO. He added that even though there is only a small group of participants, they have attended consistently and benefited significantly. One firm has since secured a bond with the District's guidance.

**Mr. Brian Williams provided an update on the Office of Economic Opportunity Outreach activities as follows:**

**UPCOMING OUTREACH & PARTNERSHIPS:**

- Workforce Event @ Miami Norland SHS - October 20
- College and Career Expo w/ the 100 Black Men of Florida - October 29

Mr. Martinez inquired if any of the Committee members had visited any of their adopted schools. Mr. Rubin confirmed he had visited Ruth K. Broad/ Bay Harbor K-8. His initial concern was that the pre-Bond preliminary walk through was performed prior to the construction of the Middle School. When the security cameras were added to the scope of work, the Middle School portion of the school was not accounted for. Eventually, through collaboration with Dr. Karp's office, funding was allocated for the missing cameras. Mr. Rubin's second concern dealt with technology. He shared that through the fundraising of the PTA, the school was able to secure funding for the smart boards that they needed at the time, prior to the GO Bond's inception. Because of this, they only received 2 smart boards from GOB funding. Since then, a number of them have been damaged. Mr. Rubin asked if there was a possibility of allocating funds for technology since what they initially received was minimal. Another issue related to technology at Ruth K. Broad/ Bay Harbor K-8 related to laptops and tablets. Mr. Rubin believes they really never received a substantial amount of them and are currently waiting for 3 carts' worth of laptops. Ms. Marte stated that the order has been placed. Mr. Rubin asked when they are expected to arrive. Ms. Marte agreed to look into it. Mr. Martinez thanked Mr. Rubin and shared that he also made some recommendations

after his visit to Kenwood K-8. Mr. Lowell thanked the Board for allowing the artists to occupy space to create their murals. He specified that the Jose de Diego Middle School mural looks fantastic.

Ms. Martel stated that she has noticed a disconnect between the Municipalities and the schools. She feels the cities are not providing students the technology required properly to do their work. Not for lack of resources, but because they are not aware of the issue. She made reference to a particular program that Middle School students log into. In order to access this particular program, software such as Javascript and Plug-In need to be installed. If the municipalities are not aware of the system requirements, students are not able to access the software in public libraries. Mr. Torrens assured Ms. Martel that he will have the M-DCPS IT Department reach out to make sure that systems are up to standard. Dr. Feldman voiced that he believed it was a great idea, adding that a list of needs should be generated and circulated to all the cities within Miami-Dade County, including unincorporated areas.

Ms. Williamson asked if she has been assigned schools for the Adopt the School Program. Mr. Martinez advised her to stay a few minutes after the meeting and speak to Ms. Tabitha Fazzino to select her schools. Ms. Williamson then inquired who she should contact when she has recommendations or concerns regarding a school. Mr. Martinez stated she can contact Mr. Jaime Torrens, Ms. Ana Rijo-Conde, or Ms. Tabitha Fazzino.




Mr. Martinez stated that the following meeting would be held on December 8, 2015 at 3:00 pm.

**There being no further business to discuss, Mr. Martinez adjourned the meeting at 3:54 p.m.**

Approved:

  
\_\_\_\_\_  
Roberto Martinez, Chair

Date: 1/19/16



**21ST CENTURY SCHOOLS  
BOND ADVISORY COMMITTEE**

DECEMBER 8, 2015 MEETING




**GOB UPDATE**

**YEARS 1, 2, 3, 4 AND ACCELERATED PROJECTS**

2





### GOB PROJECT UPDATE

Year 1 (68 Projects, including 1 advanced)	
61	Substantially completed, including 6-12 Grade Addition at MAST (Virginia Key)
7	In construction, including Miami Norland Senior High School replacement

3



### PROJECT SHOWCASE




4




**COMPLETED:  
MAST @ VIRGINIA  
KEY**







5




**COMPLETED:  
MAST @ VIRGINIA  
KEY**






6




**IN PROGRESS:  
MIAMI NORLAND  
SENIOR HIGH  
REPLACEMENT**



7







**IN PROGRESS: FREDERICK DOUGLASS ELEMENTARY SCHOOL  
REPLACEMENT (DEMOLITION PHASE)**







8







**COMPLETED: EDISON PARK K-8**  
SCOPE: WINDOW AND DOOR REPLACEMENT; HVAC IMPROVEMENTS; PAINTING; SAFETY ENHANCEMENTS; NEW CLASSROOM TECHNOLOGY

9




**COMPLETED: LIBERTY CITY ELEMENTARY**  
SCOPE: WINDOW REPLACEMENT; HVAC IMPROVEMENTS; PAINTING; NEW CLASSROOM TECHNOLOGY

10



**COMPLETED: NORTH BEACH ELEMENTARY**  
SCOPE: HVAC IMPROVEMENTS; WINDOW REPLACEMENT; SAFETY ENHANCEMENTS; PAINTING; FIELD IMPROVEMENTS; NEW CLASSROOM TECHNOLOGY



11



**COMPLETED: PALM LAKES ELEMENTARY**  
SCOPE: HVAC REPLACEMENT; COVERED WALKWAY; PARKING AND PLAY COURT IMPROVEMENTS; SECURITY ENHANCEMENTS; ELECTRICAL UPGRADES FLOORING; NEW CLASSROOM TECHNOLOGY.



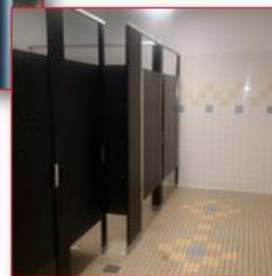
12





**COMPLETED: HIALEAH ELEMENTARY**

SCOPE: HVAC REPLACEMENT; WINDOW REPLACEMENT; CLASSROOM PAINTING; SELECTIVE EXTERIOR PAINTING; CEILING & LIGHTING REPLACEMENT; NEW CLASSROOM TECHNOLOGY



**COMPLETED: LUDLAM ELEMENTARY**

SCOPE: REPLACE WINDOWS; HVAC REPLACEMENT; UPGRADES; RESTROOM RENOVATION; PAINTING; NEW PLAYGROUND; PORTABLE REMOVAL; NEW CLASSROOM TECHNOLOGY.








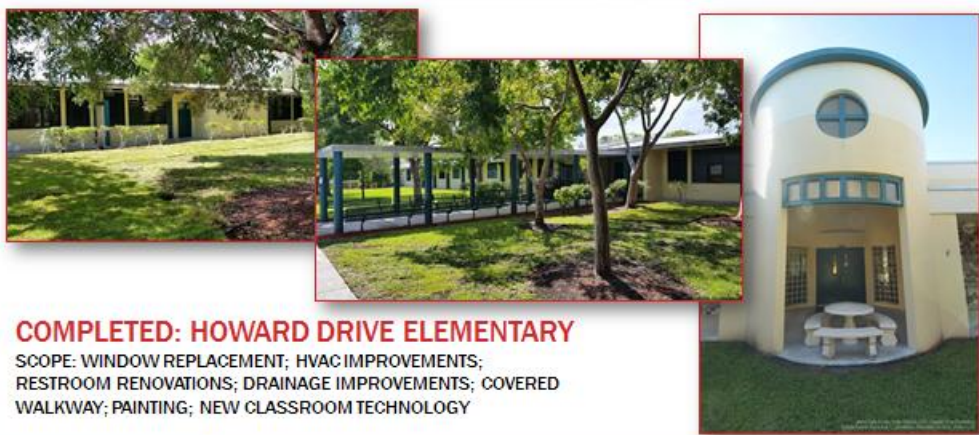
**COMPLETED: RUTH OWENS KRUSE EDUCATIONAL CENTER**

SCOPE: HVAC IMPROVEMENTS; SAFETY ENHANCEMENTS; PARKING; PLAYGROUND; NEW CLASSROOM TECHNOLOGY




**COMPLETED: CORAL PARK ELEMENTARY**

SCOPE: INTERIOR AND EXTERIOR RENOVATIONS; PA, FIRE & SECURITY ENHANCEMENTS; PLAY COURT IMPROVEMENTS; RESTROOM RENOVATIONS; NEW CLASSROOM TECHNOLOGY

**COMPLETED: HOWARD DRIVE ELEMENTARY**  
 SCOPE: WINDOW REPLACEMENT; HVAC IMPROVEMENTS; RESTROOM RENOVATIONS; DRAINAGE IMPROVEMENTS; COVERED WALKWAY; PAINTING; NEW CLASSROOM TECHNOLOGY


17



**GOB PROJECT UPDATE**  
 Year 2  
 (79 Projects)


<b>54</b>	Under \$1M (SBE/MBE): • 7 substantially completed • 32 in construction • 6 in bidding • 8 in design • 1 in final scoping
<b>9</b>	With values between \$1M and \$2M: • 1 substantially completed • 8 in construction
<b>16</b>	Over \$2M: • 9 in construction • 2 in bidding • 5 in design

18




### GOB PROJECT UPDATE

Year 3 (54 Projects)	
<b>6</b>	Under \$1M (SBE/MBE): <ul style="list-style-type: none"> <li>• All in design</li> <li>• 1 in scoping</li> </ul>
<b>11</b>	With values between \$1M and \$2M: <ul style="list-style-type: none"> <li>• 10 in design</li> <li>• 1 in scoping</li> </ul>
<b>37</b>	Over \$2M: <ul style="list-style-type: none"> <li>• 20 in design</li> <li>• Balance in A/E and CM selection stage</li> </ul>




19




### GOB PROJECT UPDATE

Year 4 (50 Projects and Accelerated Scope)	
<b>11</b>	With values between \$1M and \$2M: <ul style="list-style-type: none"> <li>• All have been assigned to teams of architects and contractors; in scope validation</li> </ul>
<b>39</b>	Over \$2M: <ul style="list-style-type: none"> <li>• Will advertise in bundled solicitations per delivery protocol previously presented to the Committee and beginning in Spring 2016 once the commissioning process for the remaining Year 3 large projects has concluded</li> </ul>
<b>173</b>	Smaller accelerated projects (playgrounds, portable removal, roofing, air conditioning) <ul style="list-style-type: none"> <li>• 117 completed</li> <li>• 24 in construction</li> <li>• Balance in design or bidding</li> </ul>



20






### SCOPE VALIDATION CONSIDERATIONS

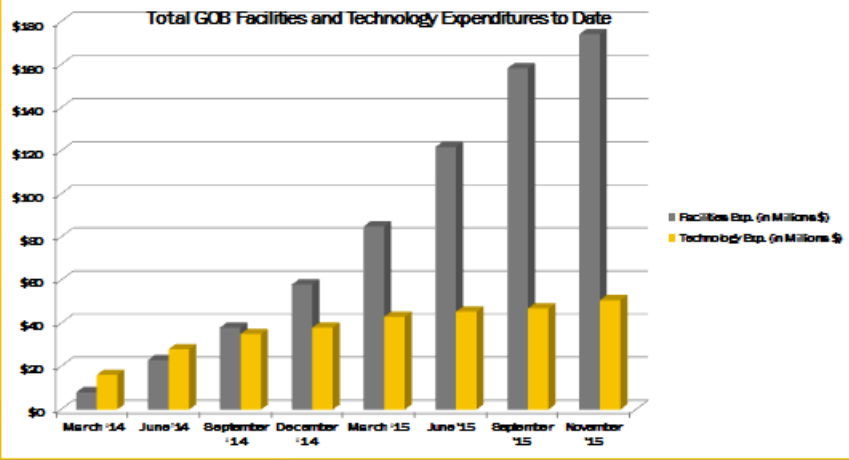
- As part of the scope validation process, particularly in connection with renovation projects with construction values over \$2M, Facilities has been collaborating with School Operations and/or other District departments, to identify 'best project approach' for particular schools
- Considerations include opportunities to achieve more cost effective solutions through different approaches, such as:
  - right-sizing of facilities (up or down) through select demolition and/or replacement rather than extensive renovations of older inventory; and
  - phasing of improvements to achieve better long-term results
- At the next Committee meeting, a few examples will be presented to illustrate the rationale being used to advance a specific solution that may differ from the originally envisioned plan but is expected to achieve better long-term results

21



### GOB PROJECT EXPENDITURES

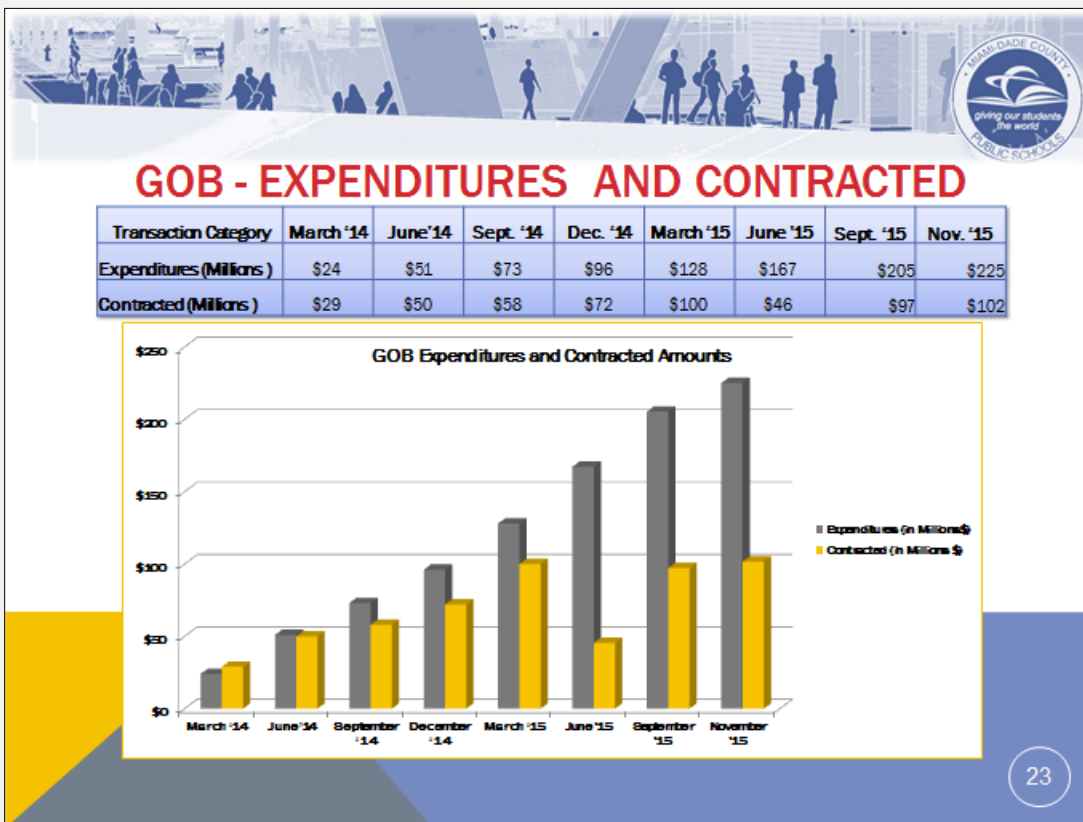
Transaction Category	March '14	June '14	Sept '14	Dec. '14	March '15	June '15	Sept '15	Nov. '15
Facilities Exp. (Millions)	\$8	\$23	\$38	\$58	\$85	\$122	\$158	\$174
Technology Exp. (Millions)	\$16	\$28	\$35	\$38	\$43	\$45	\$47	\$51



**Total GOB Facilities and Technology Expenditures to Date**

Legend:   
■ Facilities Exp. (in Millions \$)  
■ Technology Exp. (in Millions \$)

22



### MOODY'S RATING OUTLOOK CHANGE

- Moody's affirmed an "A1" rating for the outstanding Certificates of Participation (COP) and "Aa3" rating for the General Obligation Bonds (GOB), changing the District's outlook from negative to stable.
- The change in outlook reflects the 120% increase in general fund reserves for fiscal year 2014-15, and establishing a balanced 2015-16 budget, which maintains the fund balance at a level that meets the rating agencies requirements for a stable outlook.
- Moody's commended the District's demonstrated willingness to make budget adjustments to meet funding levels and stated that the district's management team is strong, tenured and implements industry-wide best practices. The report also mentioned that management's conservative budgeting practices support the likelihood of long-term financial stability.



The collage features three photographs of ribbon-cutting events. The top-left photo shows a group of children and adults cutting a red ribbon. The top-right photo shows a group of boys in white shirts and red ties cutting a red ribbon. The bottom-center photo shows a group of adults in business attire cutting a red ribbon. The background includes a blue header with silhouettes of people and a circular logo for Miami-Dade County Public Schools with the tagline 'giving our students the world'.

### RIBBON CUTTING EVENTS

25



The slide features a blue header with silhouettes of people and a circular logo for Miami-Dade County Public Schools with the tagline 'giving our students the world'. Below the header is a list of upcoming ribbon-cutting events.

### UPCOMING SCHEDULED RIBBON CUTTING EVENTS

- December 8, 2015: Hialeah Elementary School
- December 14, 2015: Ruth Owens Kruse Educational Center
- January 14, 2016: Village Green Elementary School
- January 19, 2016: Howard Drive Elementary School
- January 21, 2016: North Beach Elementary School
- February 8, 2016: Ludlam Elementary School


26





### GOB PROGRAM ADJUSTMENTS

27



### GOB PROGRAM ADJUSTMENTS

- As projects are completed, a financial reconciliation is undertaken as part of the project close-out process
- This process creates opportunities for reallocation of funds from projects where all the scope was completed under budget to projects where the needs proved to be greater than what was provided in budget
- Information on proposed adjustments are included in the following slide for Committee endorsement

28



### GOB PROGRAM ADJUSTMENTS

PROJECTS SUBSTANTIALLY COMPLETED AND FINANCIALLY RECONCILED	AV. BALANCE	PROJECTS WITH UNFUNDED CRITICAL SCOPE	FUNDING REQUIRED
Hammocks MS	\$ 475,029	Morningside K-8	\$ 248,559
Winston Park K-8	\$ 300,815	Dr. William A. Chapman ES	\$ 312,288
Laura C. Saunders ES	\$ 225,684	Liberty City ES	\$ 168,750
GOB Unallocated Reserves	\$ 390,053	Howard Drive ES	\$ 177,500
		Edison Park K-8	\$ 75,000
		Irving & Beatrice Peskoe K-8	\$ 279,082
		Undistributed Contingency	\$ 130,402
<b>Total</b>	<b>\$ 1,391,581</b>	<b>Total</b>	<b>\$ 1,391,581</b>



### RECOMMENDED ACTION


Endorse reallocation of funds as shown from substantially completed/financially reconciled projects to other projects with unfunded critical scope, and from reserves to undistributed contingency for future reallocation





**OFFICE OF ECONOMIC OPPORTUNITY**

31




**SBE CERTIFICATION DASHBOARD**

AS OF 12/7/15	BREAKDOWN OF SBE CERTIFICATIONS	Percentage
53	African-American Female	7.15%
180	African-American Male	24.68%
2	African-American 50/50 Company	0.28%
3	Asian-American Female	0.42%
6	Asian-American Male	0.98%
122	Hispanic-American Female	16.97%
227	Hispanic-American Male	31.14%
9	Hispanic-American 50/50 Company	1.26%
1	Native-American Female	0.14%
73	Non-Minority	9.96%
1	Service-Disabled Veteran Female	0.14%
7	Service-Disabled Veteran Male	0.70%
46	White Female	6.17%
<b>730</b>	<b>TOTAL</b>	<b>100.00%</b>


32






## COMMUNITY OUTREACH & COMMUNICATIONS DASHBOARD

17	<b>SEMINARS/WORKSHOPS CONDUCTED IN 2015-2016 FISCAL YEAR</b>
843	<b>OEO Twitter Followers (As of 12/06/15)</b>
425	<b>OEO Facebook Likes (As of 12/06/15)</b>




33




## COMPLIANCE UPDATE

- OEO verifies agenda items from Facilities and Procurement, to ensure another layer of compliance, monitoring and accountability
  - The OEO has:
    - Received 11 complaints: 4-payment, 1-site issue, 5-contract terms/scope, 1-possible bid shopping (referred to IG)
    - Resolved 11 complaints
  - The OEO has reviewed more than 216 agenda items, related items and has provided revisions to the impacted departments.
    - 26 - Procurement
    - 62 - A/E items
    - 63 - C/M items
    - 30 - Maintenance/Job Order items
    - 11 - Change Order items
    - 24 - Other items (OEO items, policies; procedures; selections; contractor prequalification etc.)



34



### GENERAL UPDATES

**OEO Inaugural Report Update**

- Scheduled to be released January 2016
- Report will include both FY 2013-2014 and 2014-2015 data and achievements

**B2GNOW Compliance System**

- Certification Management Module/Certification Directory/Data Migration (**Completed**)
- Contractor Prequalification (**In Progress**)
- Contractor Compliance Module (**In Progress**)

35



### 2106 COMMITTEE MEETING DATES

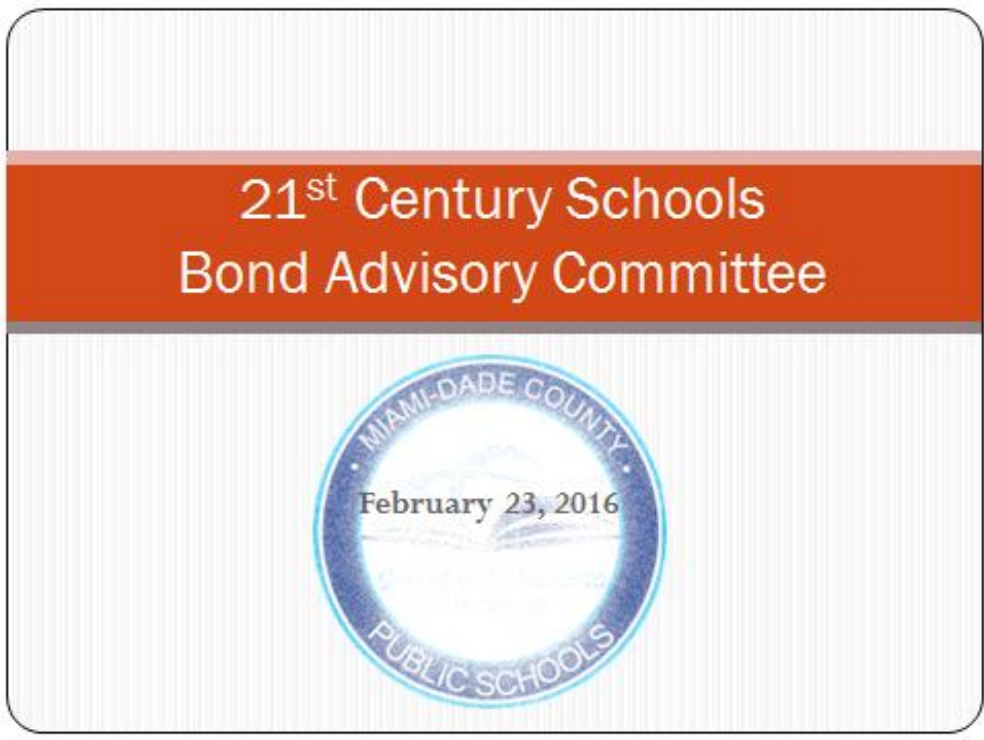
- Tuesday, March 8, 2016
- Tuesday, June 7, 2016
- Tuesday, September 9, 2016
- Tuesday, December 6, 2016

36



NEXT MEETING: MARCH 8, 2016





## Program Adjustments



### Background Information

- A program adjustment occurs when projects are completed under budget and the surplus dollars are placed into a contingency fund, available to be used at other current GOB projects with unfunded critical needs. The funds are allocated based on the rationale below:
  - The completed project with surplus funding:
    - Has all of its original scope completed and critical items have been addressed; and
    - The project has been financially reconciled by Capital Budgets.

2

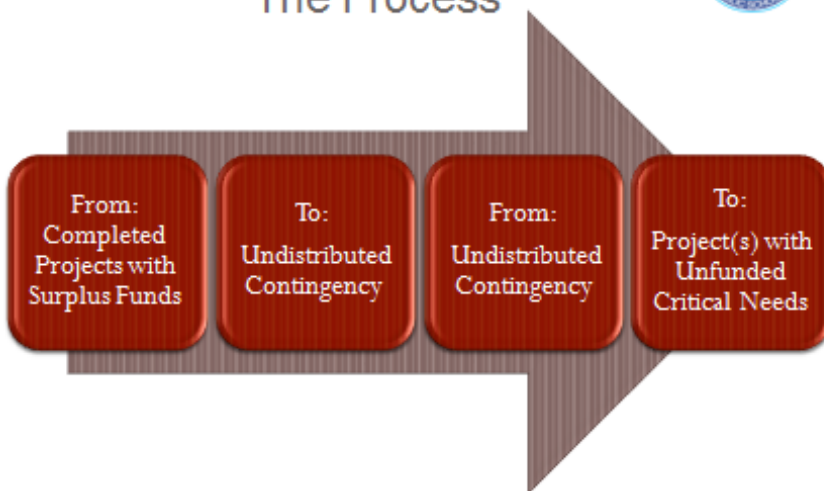
## Program Adjustments Background Information



- ❑ The project receiving additional funding:
  - Requires additional funding to complete critical items such as envelope protection, indoor air quality, health, safety and security; and
  - Critical work cannot be deferred without potentially adversely impacting the learning environment.

3

## Program Adjustments The Process



4

## Program Adjustments

Presented at January 19, 2016 Committee Meeting




### GOB PROGRAM ADJUSTMENTS


PROJECTS SUBSTANTIALLY COMPLETED AND FINANCIALLY RECONCILED	AV. BALANCE	PROJECTS WITH UNFUNDED ORIGINAL SCOPE	FUNDING REQUIRED
Hammocks MS	\$ 475,029	Morningside KS	\$ 248,009
Winston Park KS	\$ 300,815	Dr. William A. Chapman ES	\$ 332,288
Laura C. Saunders ES	\$ 225,694	Liberty City ES	\$ 388,750
GOB Unallocated Reserves	\$ 780,053	Howard Orin ES	\$ 177,500
		Edison Park KS	\$ 75,000
		Living & Election Park KS	\$ 279,000
		Undistributed Contingency	\$ 130,402
<b>Total</b>	<b>\$ 1,381,591</b>	<b>Total</b>	<b>\$ 1,381,591</b>



33

## Program Adjustments

### Completed Projects



**Hammocks Middle School (Surplus Funds)**

Original Scope/Completed (√):

- replace HVAC system & controls throughout as well as chiller √
- roofing √
- upgrade emergency and exterior security lighting √
- replace fire pump √
- repair and paint exterior and interior √
- remove portables and restore site √
- install new classroom technology √

6



## Program Adjustments Completed Projects



### Winston Park K-8 Center (Surplus Funds)

Original Scope/Completed (√):

- replace/refurbish selective HVAC system components √
- upgrade emergency lighting and fire pump √
- replace selected doors √
- replace ceilings and flooring where needed √
- upgrade plumbing √
- install new classroom technology √

7

## Program Adjustments Completed Projects



### Laura C. Saunders Elementary School (Surplus Funds)

Original Scope/Completed (√):

- upgrade HVAC system √
- replace fire alarm √
- new flooring in cafeteria √
- selective ceiling upgrades √
- new playground surface √
- remove portable and restore site √
- install new classroom technology √

8

## Program Adjustments

Additional Allocation: \$248,559



### Morningside K-8 Center

Scope/Completed (√):

- replace HVAC system √
- upgrade electrical infrastructure in classrooms √
- upgrade emergency lighting √
- correct site drainage deficiencies √
- install security cameras √
- install new covered walkway to PE shelter √
- install new playground √
- remove portables and restore site √
- install new classroom technology √

**Additional funding applied to complete following scope items:**

- > PA system
- > HVAC (Media Center)

9

## Program Adjustments

Additional Allocation: \$312,288



### Dr. William A. Chapman Elementary School

Scope/Completed (√):

- replace selective components of HVAC system campus-wide √
- remove portables and restore site √
- install new classroom technology √

**Additional funding applied to complete following scope items:**

- > PA system
- > Security system
- > exterior painting

10

## Program Adjustments

Additional Allocation: \$ 168,750



### Liberty City Elementary School

Scope/Completed (✓):

- replace HVAC and windows in classrooms ✓
- replace exterior doors where needed ✓
- upgrade PA system to serve PE shelter area and renovate shelter ✓
- widen covered walkway metal roof ✓
- repair or replace fencing as needed ✓
- paint exterior and interior where needed ✓
- install new playground ✓
- remove portables and restore site ✓
- install new classroom technology ✓

**Additional funding applied to complete following scope item:**

- HVAC in kitchen

11

## Program Adjustments

Additional Allocation: \$177,500



### Howard Drive Elementary School

Scope/Completed (✓):

- install new windows and air conditioning units in classrooms ✓
- renovate restrooms including ADA compliance ✓
- install new lighting in covered walkways ✓
- paint exterior as needed ✓
- install new playground surface ✓
- install new classroom technology ✓

**Additional funding applied to complete following scope items:**

- site drainage between buildings to mitigate flooding
- HVAC in cafeteria

12



## Program Adjustments

Additional Allocation: \$75,000



### Edison Park K-8

Scope/Completed (✓):

- replace air conditioning system; ✓
- replace windows in the main building; ✓
- upgrade the electrical system; ✓
- install new lighting in the classrooms; ✓
- install security cameras; ✓
- upgrade sanitary sewer system; ✓
- paint exterior and interior as needed; ✓
- remove portables and restore site ✓
- install new classroom technology ✓

**Additional funding applied to complete following scope items:**

- > painting
- > additional HVAC work

13

## Program Adjustments

Additional Allocation: \$279,082



### Irving & Beatrice Peskoe K-8

Scope/Completed (✓):

- HVAC improvements and energy management system upgrade ✓
- covered walkway enhancements ✓
- select door replacement ✓
- security system ✓
- stage lighting ✓
- plumbing upgrades ✓
- install new classroom technology ✓

**Additional funding applied to complete following scope items:**

- > playground and fitness area
- > PA system

14

## Summary




- Program adjustments to date represent a reallocation of approximately \$7.26M from projects with surplus funding to projects with unfunded critical needs with the vast majority pertaining to projects with values under \$2M
- This amount represents a modest 3.6% of approximately \$200M in expenditures to date and a large volume of mostly small projects (over 270 projects substantially completed or in construction, including accelerated scope projects)
- Years 3 through 5 of the GOB Program consist of larger projects (>\$2M) which provide more opportunity for adjustments within the existing budget allocations while still meeting critical needs; therefore, it is anticipated that the need for program adjustments will be diminished

15




## QUESTIONS



**Kenwood K-8 Center**  
9300 SW 79th Ave  
Miami, FL 33156  
305-271-5061

Kenwood K-8 Center  
in partnership with  
Cambridge Academy

21ST CENTURY SCHOOLS  
BOND ADVISORY COMMITTEE  
MARCH 29, 2016 MEETING




**PROJECT UPDATE  
YEARS 1 - 4 AND ACCELERATED  
SCOPE**



2






### GOB PROJECT UPDATE


**Year 1**  
(68 Projects, including 1 advanced)

**63** Substantially completed, including 6-12 Grade Addition at MAST on Virginia Key

**5** In construction, including Miami Norland Senior High School replacement



3



### GOB PROJECT UPDATE

**Year 2**  
(79 Projects)

**54** Under \$1M (SBE/MBE):

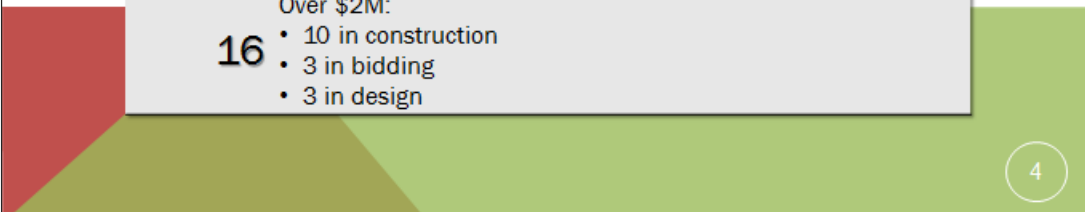
- 12 substantially completed
- 39 in construction
- 2 in design
- 1 in final scoping

**9** With values between \$1M and \$2M:


- 6 substantially completed
- 3 in construction

**16** Over \$2M:

- 10 in construction
- 3 in bidding
- 3 in design



4



### GOB PROJECT UPDATE

#### Year 3 (54 Projects)


**17** Under \$2M (includes MBE and SBE projects):

- 4 in construction
- 13 in bidding or design

**37** Over \$2M:

- 28 in design
- Balance in A/E and CM selection stage

5



### GOB PROJECT UPDATE

#### Year 4 (50 Projects and Accelerated Scope)

**11** With values between \$1M and \$2M:

- All have been assigned to teams of architects and contractors; in scope validation

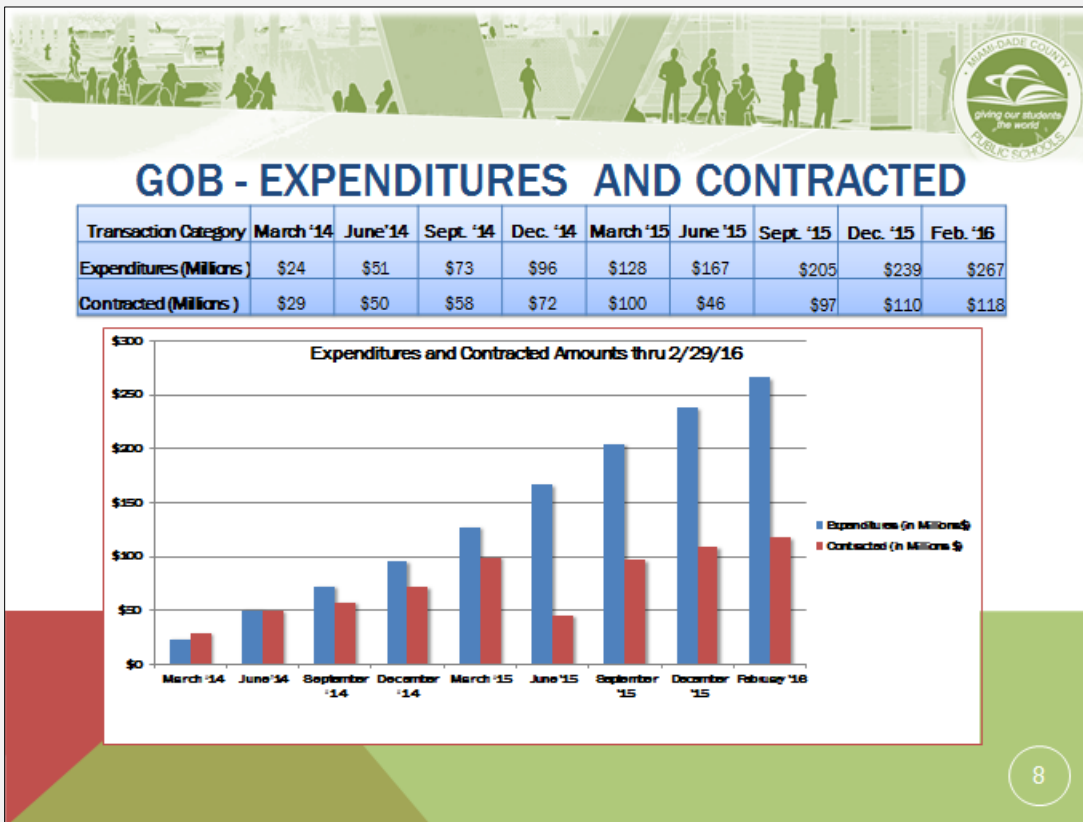
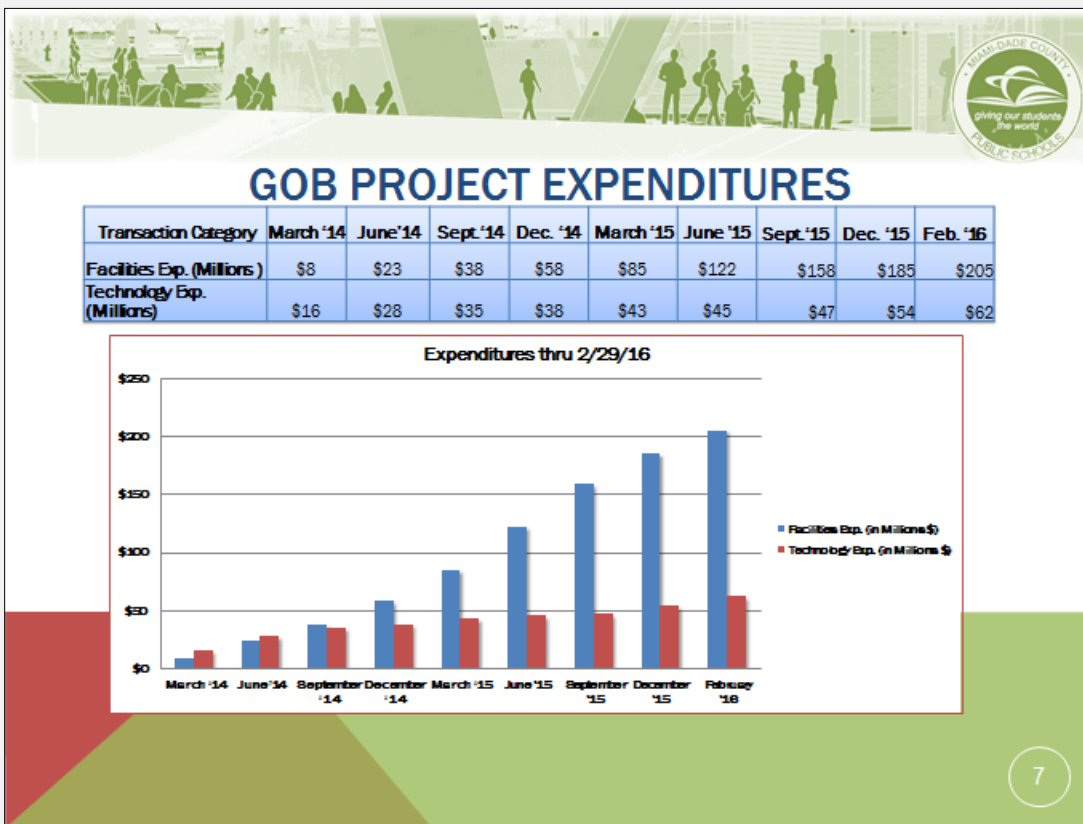
**39** Over \$2M:

- Will advertise in bundled solicitations per delivery protocol previously presented to the Committee and beginning in Spring 2016 once the commissioning process for the remaining Year 3 large projects has concluded

**197** Smaller accelerated projects (playgrounds, portable removal, roofing, air conditioning)

- 138 completed
- 22 in construction
- Balance in design or bidding

6





ASSEMBLING A PROJECT  
(KENWOOD K-8 AS PROCESS PROTOTYPE)

9


This slide features a blue diagonal banner with the title. The background is a collage of school-related images, including students and a school building. A circular logo in the top right corner reads 'DADE COUNTY giving our students the world PUBLIC SCHOOLS'. The slide is decorated with green and red geometric shapes.

DEFINING THE NEED

- The primary goal behind the November 2012 GOB referendum was to secure funding to address the most critical needs in existing facilities and to upgrade instructional technology in classrooms District-wide
- The need for renovations at each school was derived from a deficiencies database and the level of criticality assigned to each deficiency


10

This slide has a white background with a blue title. It contains two bullet points. The top of the slide features a collage of school-related images and a circular logo that reads 'DADE COUNTY giving our students the world PUBLIC SCHOOLS'. The bottom of the slide is decorated with green and red geometric shapes.




### DEFINING THE NEED

- Level of criticality was expressed as a Priority and then ranked from 1 (most critical) to 5 (least critical)
- This ranking was essential since the District's composite facilities need prior to GOB passage was estimated at approximately \$1.9B and the voter-authorized amount was \$1.2B, which included \$100M for technology




11




### DEFINING THE NEED

- Priorities 1 and 2 include the following :
  - Building envelope protection (windows, roofs, doors, structural soundness, waterproofing, etc.)
  - Safety to life requirements (e.g. fire alarm, PA, fire suppression)
  - Indoor air quality (e.g. HVAC, EMS, controls)
  - Critical electrical and plumbing upgrades
  - Security enhancements





12

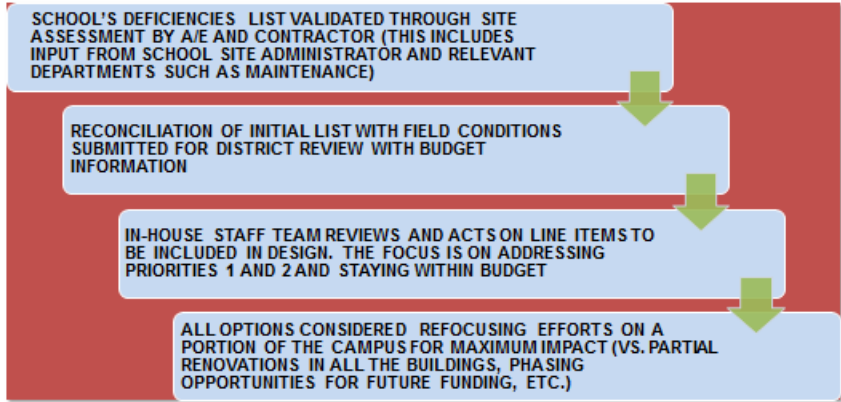


### DEFINING THE PROJECTS


- Since passage of the GOB, the District's deficiencies database has been continually updated
- As deficiencies are corrected at each school they are documented in the database and likewise as new deficiencies are identified they are recorded
- Consequently, in certain instances, as GOB project scopes are validated prior to design, some of the original deficiencies no longer exist and/or additional critical needs have been identified



### OVERVIEW OF SCOPE VALIDATION PROCESS



```
graph TD; A[SCHOOL'S DEFICIENCIES LIST VALIDATED THROUGH SITE ASSESSMENT BY A/E AND CONTRACTOR (THIS INCLUDES INPUT FROM SCHOOL SITE ADMINISTRATOR AND RELEVANT DEPARTMENTS SUCH AS MAINTENANCE)] --> B[RECONCILIATION OF INITIAL LIST WITH FIELD CONDITIONS SUBMITTED FOR DISTRICT REVIEW WITH BUDGET INFORMATION]; B --> C[IN-HOUSE STAFF TEAM REVIEWS AND ACTS ON LINE ITEMS TO BE INCLUDED IN DESIGN. THE FOCUS IS ON ADDRESSING PRIORITIES 1 AND 2 AND STAYING WITHIN BUDGET]; C --> D[ALL OPTIONS CONSIDERED REFOCUSING EFFORTS ON A PORTION OF THE CAMPUS FOR MAXIMUM IMPACT (VS. PARTIAL RENOVATIONS IN ALL THE BUILDINGS, PHASING OPPORTUNITIES FOR FUTURE FUNDING, ETC.)];
```

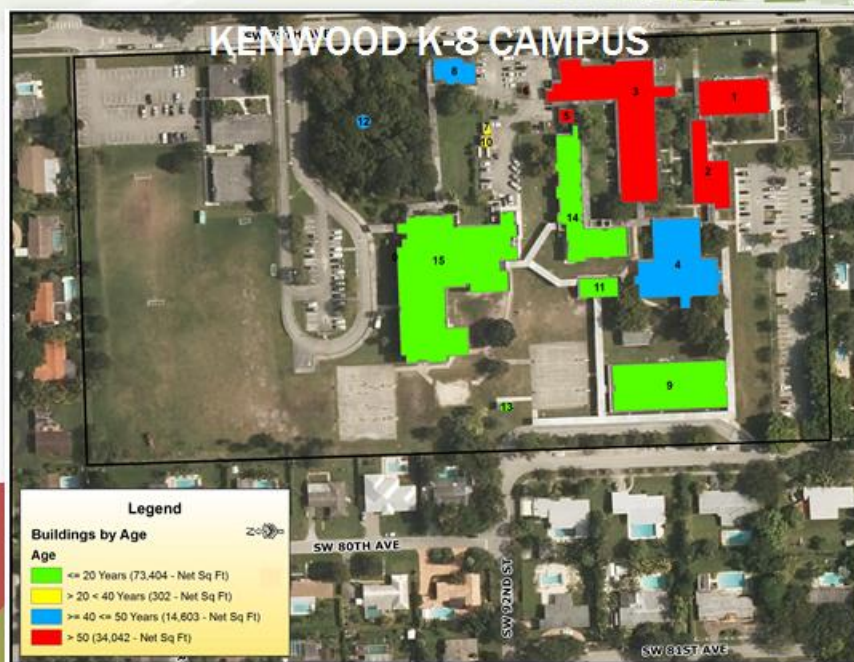







### KENWOOD K-8 CAMPUS PROFILE


- The Kenwood K-8 campus includes multiple buildings with over 100,000 square feet of operational area. Approximately 60% of the school is less than 20 years old
- The buildings reflect different styles and time periods, with the original historic building dating back to 1927 and the most recent addition built in 2004
- The school is at approximately 94% utilization (capacity of 1,139 student stations and student enrollment of 1,067) which means there will be little available swing space during the renovation process (schedule and budget implications)






## KENWOOD K-8 DEFICIENCIES AND INVESTMENT

- The current sum total of deficiencies for the school is approximately \$4.2M, including the \$3.3M allocated in the GOB
- Over the last 20 years, the school received \$14.8 M in improvements, including renovations and new construction
- As a result of substantial recent new construction as compared to the combined square footage of the older buildings, the Campus Facilities Condition Index (FCI) is under 20%



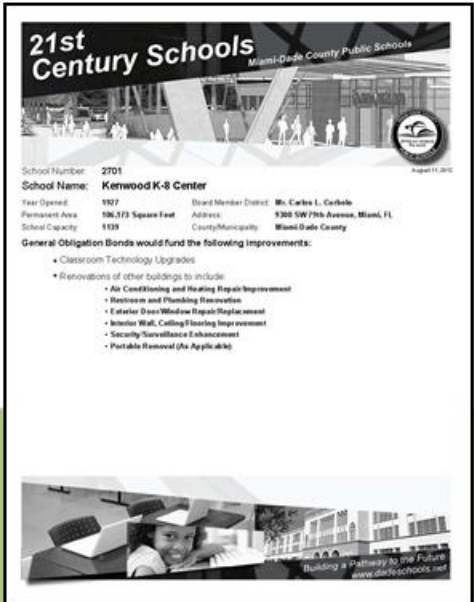
17



## PROJECT DEFINITION PROCESS

**STARTING POINT**

- Pre-GOB passage, descriptions of planned improvements were prepared and shared with the public
- These descriptions indicated proposed major building systems to be addressed based on Priority 1 and Priority 2 deficiencies contained in the District's database, at that time




**21st Century Schools**  
Miami-Dade County Public Schools

School Number: 2701  
 School Name: **Kerwood K-8 Center**  
 Year Opened: 1977 Board Member District: Mr. Carlos L. Corbett  
 Permanent Area: 186,573 Square Feet Address: 1300 SW 7th Avenue, Miami, FL  
 School Capacity: 1139 County/Municipality: Miami-Dade County

General Obligation Bonds would fund the following improvements:

- Classroom Technology Upgrades
- Renovations of other buildings to include:
  - Air Conditioning and Heating Repair/Improvement
  - Restrooms and Plumbing Renovations
  - Exterior Door Windows Repair/Replacement
  - Interior Wall, Ceiling/Flooring Improvement
  - Security/Surveillance Enhancement
  - Portable Removal (As Applicable)



18



## PROJECT DEFINITION PROCESS

### NEXT STEP

- After GO Bond approval, each school was allocated funding based on estimated costs of addressing Priority 1 and Priority 2 deficiencies
- The school by school funding allocations were then included in the Board's Capital Plan for each year of the GOB Program

Location	ID	Campus	Building	Floor	Room	Project Description (C/E)	Quantity	Unit	Cost
	102348	Kameoood K-8 Center	02 Classroom			The Vinyl Composition Tile Flooring is Damaged And	4,320	SF	\$44,100
	102347	Kameoood K-8 Center	02 Classroom			The Ceramic Tile Flooring is Damaged And Requires	1,000	SF	\$1,800
	102349	Kameoood K-8 Center	02 Classroom			The Base Storage Cabinets Require Replacement	300	LF	\$18,000
	102348	Kameoood K-8 Center	02 Classroom			The Upper Storage Cabinets Require Replacement	300	LF	\$11,000
	102350	Kameoood K-8 Center	02 Classroom			The Wardrobe Storage Cabinets Require Replacement	10	LF	\$1,878
	102352	Kameoood K-8 Center	03 Cafeteria			The Blotco Exterior is Damaged And Requires Repa	1,200	SF Wall	\$4,847
	102353	Kameoood K-8 Center	03 Cafeteria			The Aluminum Windows is Damaged And Requires R	12	Ea	\$28,000
	102354	Kameoood K-8 Center	03 Cafeteria			The Aluminum Windows is Damaged And Requires R	300	Ea	\$96,000
	102355	Kameoood K-8 Center	03 Cafeteria			The Aluminum Windows is Damaged And Requires R	12	Ea	\$38,655
	102356	Kameoood K-8 Center	03 Cafeteria			The Aluminum Windows is Damaged And Requires R	3	Ea	\$8,363
	102357	Kameoood K-8 Center	03 Cafeteria			The Aluminum Windows is Damaged And Requires R	2	Ea	\$6,342
	102358	Kameoood K-8 Center	03 Cafeteria			Windows is Damaged And Requires R	4	Ea	\$15,284
	102359	Kameoood K-8 Center	03 Cafeteria			Ceiling Tiles Are Damaged And Req	7,000	SF	\$30,007
	102361	Kameoood K-8 Center	03 Cafeteria			The Vinyl Composition Tile Flooring is Damaged And	4,400	SF	\$44,800
	102363	Kameoood K-8 Center	03 Cafeteria			The Base Storage Cabinets Require Replacement	1,000	LF	\$28,175
	102364	Kameoood K-8 Center	03 Cafeteria			The Upper Storage Cabinets Require Replacement	300	LF	\$12,208
	102365	Kameoood K-8 Center	03 Cafeteria			The Mounted Building Lighting is Missing And needs	4	Ea	\$5,195
	102367	Kameoood K-8 Center	03 Cafeteria			Emergency Battery Pack Lighting is Missing And Ne	6	Ea	\$3,608
	102378	Kameoood K-8 Center	05 Gym			Emergency Battery Pack Lighting is Missing And Ne	1	Ea	\$1,602
	102380	Kameoood K-8 Center	08 Classroom			The Mounted Building Lighting is Missing And needs	1	Ea	\$1,602
	102387	Kameoood K-8 Center	15 Classroom			Kin lacks appropriate ventilation.	1	Ea	\$2,092
	110741	Kameoood K-8 Center	01 Classroom			The Plaster Ceiling Are Damaged And Requires Re	200	SF	\$2,448
	110763	Kameoood K-8 Center	03 Cafeteria			Serving line is missing or needs to be replaced	40	LF	\$75,116
	110810	Kameoood K-8 Center	03 Cafeteria			Complete kitchen HVAC installation for National Co	1,300	SF	\$22,008
	120661	Kameoood K-8 Center	03 Cafeteria			The Roof Condenser is Damaged And Requires Rep	30	TonAC	\$48,548
	130662	Kameoood K-8 Center	03 Cafeteria			The Package Unit HVAC Component is Damaged A	30	TonAC	\$48,708
	147762	Kameoood K-8 Center	14 Middle Center			The Playground Impact Surface Does Not meet ACA	1	Area	\$44,454
	147810	Kameoood K-8 Center	14 Middle Center			Carpet requires replacement	9,000	SF	\$10,740



## PROJECT DEVELOPMENT

- Once architect/contractor team is commissioned, the deficiencies list and budget are reviewed based on site validation and assessment
- The team works collaboratively to identify best approach to address deficiencies from cost and schedule perspective, inclusive of value engineering and constructability





### PROJECT DEVELOPMENT

- The effort results in a Scope Validation and Estimate of Probable Cost document for the District’s review and approval prior to commencing design
- That document also lists items identified as part of the scope validation process that may not be doable within the available budget. Where feasible, such items are approved to be designed as ‘alternates’ and prioritized accordingly



### THE PROJECT DEFINITION PROCESS


**NYARKO ARCHITECTURAL GROUP**

**PRELIMINARY**

**SCOPE DEFINITION AND PROBABLE COST ESTIMATE** 3/8/2016

**Kenwood K-8 Center**  
 Project No. 01434400  
 Address: 3300 SW 79TH AVENUE MIAMI, FL 33156  
 Principal: Rudy Rodriguez  
 Year Built: 1927  
 A/E: Nyarko Architectural Group  
 CM: Vella Padron Inc

Line No.	Deficiency	Qty	Unit	AB COST	Committee Approved
1	Leakage Pan - Reinstall 400 CFM 2 HP requires replacement	1	EA	\$70,000	\$70,000
2	The Exterior Stucco Finishing	93,673	SF	\$735,000	\$175,700
3	Install of curbside curb to replace sand in the driveway area	2,400	SF	\$11,000	\$11,000
4	Installation of shade structure over existing playground	2,400	SF	\$11,000	\$11,000
5	Installation of aluminum covered walkway at the school to exit students from elementary school bridge, 2 stop off areas. To include demolition and installation of new concrete at curbside	2,400	SF	\$11,000	\$11,000
6	<b>Sub Total for School and Site Work</b>	<b>6</b>	<b>SF</b>	<b>\$111,000</b>	<b>\$288,700</b>
7	<b>(Historical) Building 01 - Classroom</b>				
8	<b>Deficiency</b>				
9	The Automatic Window is Damaged and Requires Replacement	1	EA	\$50,000	\$50,000
10	Remove and replace window treatment	1	EA	\$2,000	\$1,000
11	The Ceramic Tile Flooring is Damaged and Requires Replacement	200	SF	\$4,000	\$4,000
12	The Plaster Ceilings Are Damaged and Requires Replacement	200	SF	\$500	\$1,000
13	Replace floor in 6 hearing impaired classrooms with prog of 11 tiles	4,915	SF	\$19,742	\$16,500
14	Complete HVAC System-wide Replacement	1	EA	\$170,000	\$170,000
15	Complete water parking requires replacement	1,416	SF	\$10,000	\$10,000
16	Remove interior 8' x 8' square tile floor in classrooms, corridors, restrooms and beyond their useful life	4,300	SF	\$104,200	\$104,200
17	The Mounted Building Lighting is Missing and Needs to be Replaced	2	EA	\$500	\$500
18	Complete interior painting on walls with 1/2" Wet for rooms 1025A, 1025B, 1025C	384	SF	\$1,200	\$1,200
19	Complete interior painting on walls with 1/2" Wet for rooms 1025A, 1025B, 1025C	384	SF	\$1,200	\$1,200
20	Complete interior painting on walls with 1/2" Wet for rooms 1025A, 1025B, 1025C	384	SF	\$1,200	\$1,200
21	Remove of all existing AC, wall units, ductwork, piping and pack to make room for new units	1	EA	\$4,000	\$4,000
22	<b>Sub Total for Building 01 - Classroom</b>	<b>13</b>		<b>\$342,300</b>	<b>\$388,600</b>




### THE PROJECT DEFINITION PROCESS

Building 02 - Classroom		Qty	Unit	Est	Est
Repair Scope	Cafeteria	15	Sq. Ft.	\$17,500	\$17,500
	Reinforcement structure to support new floor system	1	Sq. Ft.	\$17,500	\$17,500
	Interior and exterior window replacement	450	Sq. Ft.	\$2,250	\$2,250
	Interior and exterior door replacement	100	Sq. Ft.	\$2,000	\$2,000
	Site Lighting - Existing to be replaced and new lighting	100	Sq. Ft.	\$1,000	\$1,000
	Site Lighting - New to be installed	100	Sq. Ft.	\$1,000	\$1,000
	Site Lighting - New to be installed	100	Sq. Ft.	\$1,000	\$1,000
	Site Lighting - New to be installed	100	Sq. Ft.	\$1,000	\$1,000
	Site Lighting - New to be installed	100	Sq. Ft.	\$1,000	\$1,000
	Site Lighting - New to be installed	100	Sq. Ft.	\$1,000	\$1,000
New Scope	Site Lighting - New to be installed	100	Sq. Ft.	\$1,000	\$1,000
	Site Lighting - New to be installed	100	Sq. Ft.	\$1,000	\$1,000
	Site Lighting - New to be installed	100	Sq. Ft.	\$1,000	\$1,000
	Site Lighting - New to be installed	100	Sq. Ft.	\$1,000	\$1,000
	Site Lighting - New to be installed	100	Sq. Ft.	\$1,000	\$1,000
	Site Lighting - New to be installed	100	Sq. Ft.	\$1,000	\$1,000
	Site Lighting - New to be installed	100	Sq. Ft.	\$1,000	\$1,000
	Site Lighting - New to be installed	100	Sq. Ft.	\$1,000	\$1,000
	Site Lighting - New to be installed	100	Sq. Ft.	\$1,000	\$1,000
	Site Lighting - New to be installed	100	Sq. Ft.	\$1,000	\$1,000

SAMPLE

23



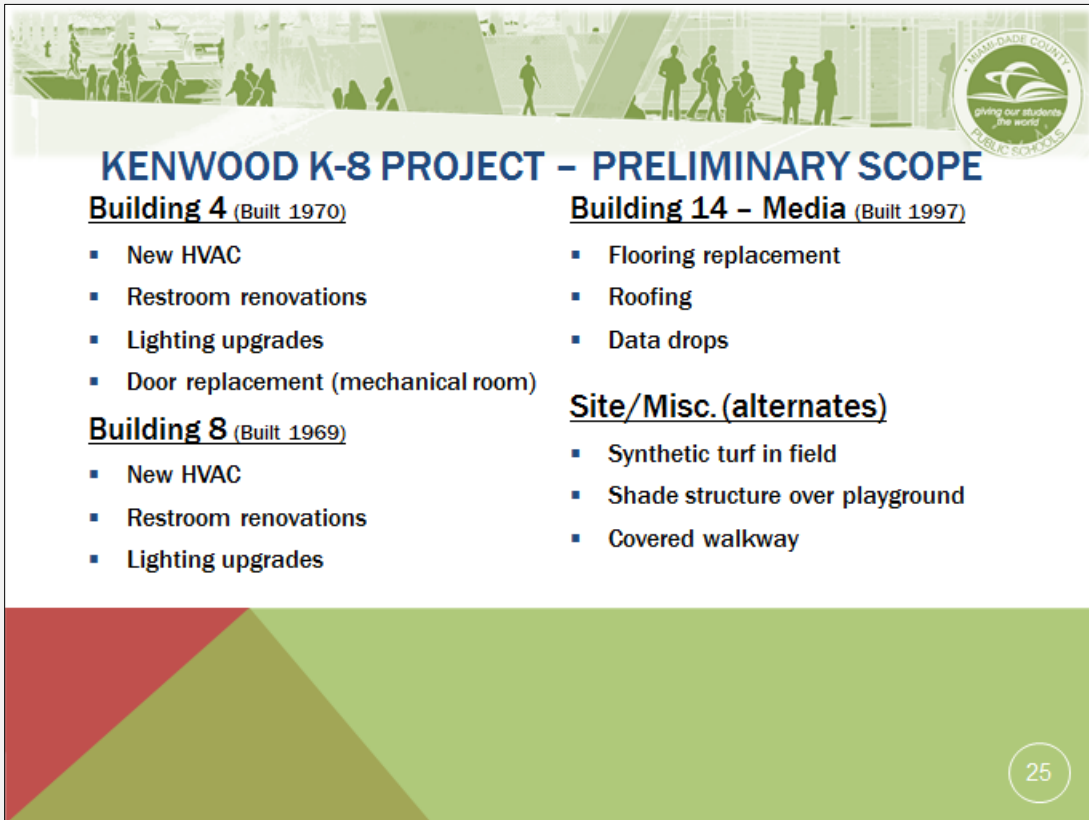
### KENWOOD K-8 PROJECT - PRELIMINARY SCOPE

#### Buildings 1 (Built 1927), 2 (Built 1951) and 3 (Built 1954)

- New windows
- New partitions and sound attenuation (Bldg. 1)
- New HVAC (including kitchen)
- Restroom renovations
- Select flooring, ceiling and lighting upgrades

- Sound and audio system in cafeteria
- ADA retrofits (including stage lift)
- Cabinetry
- Serving line upgrade in cafeteria
- Painting
- Relocate data network equipment (to be funded from technology)

24



**KENWOOD K-8 PROJECT – PRELIMINARY SCOPE**

**Building 4 (Built 1970)**

- New HVAC
- Restroom renovations
- Lighting upgrades
- Door replacement (mechanical room)

**Building 8 (Built 1969)**

- New HVAC
- Restroom renovations
- Lighting upgrades

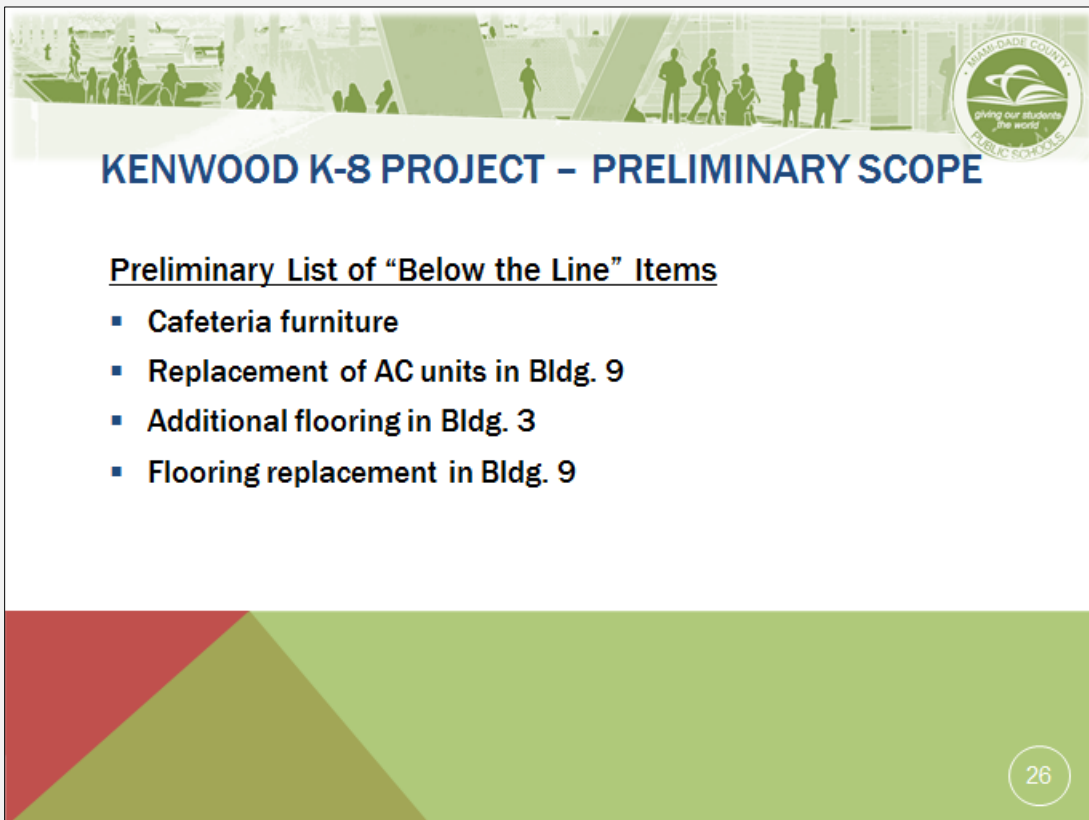
**Building 14 – Media (Built 1997)**

- Flooring replacement
- Roofing
- Data drops

**Site/Misc. (alternates)**

- Synthetic turf in field
- Shade structure over playground
- Covered walkway

25



**KENWOOD K-8 PROJECT – PRELIMINARY SCOPE**

**Preliminary List of “Below the Line” Items**

- Cafeteria furniture
- Replacement of AC units in Bldg. 9
- Additional flooring in Bldg. 3
- Flooring replacement in Bldg. 9

26





## Digital Convergence: *Infrastructure Updates*



**\$18M**

School Site Infrastructure Upgrades



**10 Gbps**

Every school with 10 Gbps fiber backbone



**5 Years**

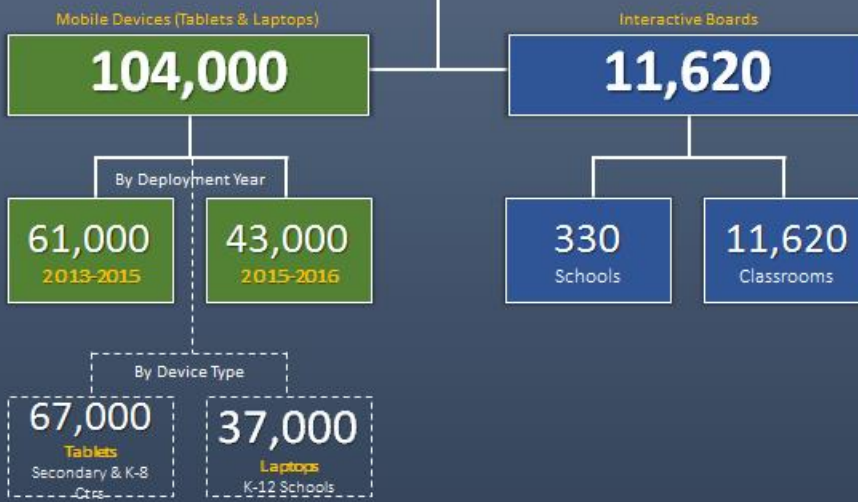
Backbone should meet demand of LAN for next five years

GOB Funds



## Digital Convergence: *Where We Are Now*

### Mobile Devices and Promethean Boards



OEO UPDATE

DADE COUNTY PUBLIC SCHOOLS  
giving our students the world

31

### SBE CERTIFICATION DASHBOARD

TODAY	BREAKDOWN OF SBE CERTIFICATIONS	Percentage
55	African-American Female	7.13%
190	African-American Male	24.64%
2	African-American 50/50 Company	0.26%
3	Asian-American Female	0.39%
7	Asian-American Male	0.91%
126	Hispanic-American Female	16.34%
251	Hispanic-American Male	32.56%
10	Hispanic-American 50/50 Company	1.31%
1	Native-American Female	0.13%
1	Native-American Male	0.13%
70	Non-Minority	9.08%
1	Service-Disabled Veteran Female	0.13%
8	Service-Disabled Veteran Male	1.04%
46	White Female	5.97%
771	TOTAL	100%

DADE COUNTY PUBLIC SCHOOLS  
giving our students the world

32



**B2G NOW**

**Certification Application: Available Applications**

**WARNING:** This module is currently being tested. Do NOT continue unless you are a member of the testing team. All other submissions will be deleted.

**MDCPS's Supplier Diversity and Compliance Management Program**

Welcome to MDCPS's Online Certification Application

Thank you for your interest in doing business with Miami-Dade County Public Schools (MDCPS). Utilizing this system, you are able to complete and submit a Small Business Enterprise, Micro Business Enterprise and/or Minority/Women Business Enterprise online application. Our applications are streamlined and this is the first step in navigating the procurement process.

Our programs promote the development and growth of Small, Micro and Minority/Women Business Enterprises, and to ensure we provide the maximum opportunity to do business with the School Board of Miami-Dade County, Florida.

The Small and Micro Business Enterprise Program provides a race and gender-neutral process designed to encourage greater availability, capacity development and contract participation in School Board contracts. The Minority/Women Business Enterprise Program is a race and gender-conscious program designed to increase participation of our targeted certification categories.

You can electronically apply for the following certifications:

- Small Business Enterprise (SBE)
- Micro Business Enterprise (MBE)
- Minority/Women Business Enterprise (MWBE)
- Interlocal Partnership Certification Recognition (IPCR)
- Interlocal Partnership Certification Recognition (ISBE)

If you have any questions or need help while completing the application, please contact the Office of Economic Opportunity at 305-995-1307 or email [oeo@schools.dades.net](mailto:oeo@schools.dades.net)

- [View All Definitions and Qualifications for SBE Certification](#)
- [View All Definitions and Qualifications for MBE Certification](#)
- [View All Definitions and Qualifications for MWBE Certification](#)
- [View All Definitions and Qualifications for MWBE Interlocal Partnership Certification](#)
- [View All Definitions and Qualifications for SBE Interlocal Partnership Certification](#)

33

**B2G NOW**

**Select an Option**

Your firm is currently certified by MDCPS.

You would like to submit an Annual Update.

An Annual Update is due annually after initial certification or recertification.

Submit an Annual Update application.

You would like to submit a Recertification.

Recertification is due every 3 years.

Submit a Recertification application.

STOP: An application of this type has already been started. Complete and submit the existing application or delete it to start over with a new record.

You would like to report a change or update your certification record.

Update ONLY business name, DBA name, address, phone, fax, and/or email.

Report changes to your firm's business description, categories, codes, and/or other material changes affecting eligibility.

Your firm is seeking ADDITIONAL CERTIFICATION.

Your firm is seeking certification as a Minority/Women or Micro/Small Business Enterprise.

Submit a New application.

STOP: An application of this type has already been started. Complete and submit the existing application or delete it to start over with a new record.

Your firm not currently certified by MDCPS.

Your firm is located in Florida.

- Your firm is located in Miami-Dade County.
- Your firm is NOT located in Miami-Dade County.

Your firm is located in another state.

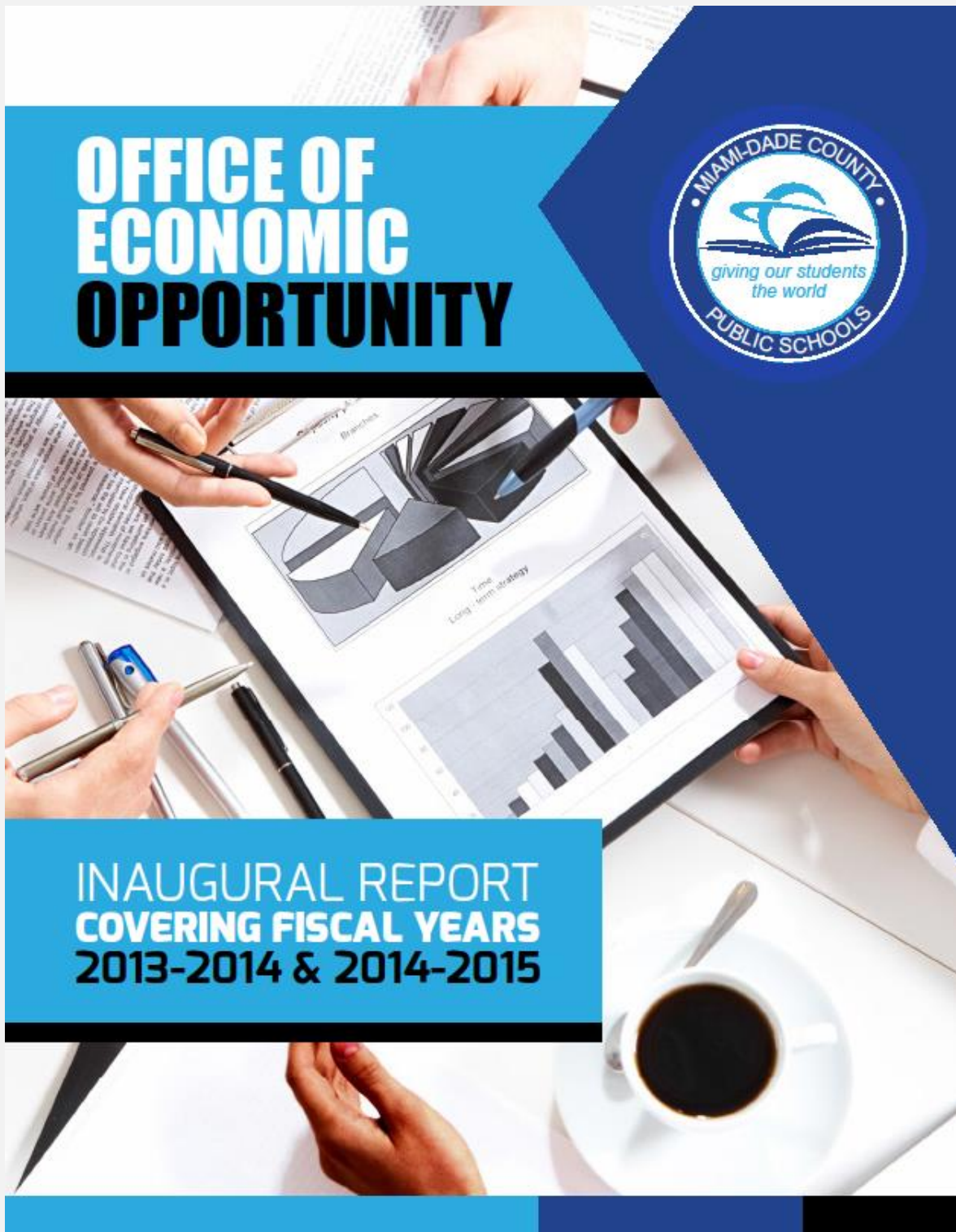
34

The screenshot shows the B2G NOW search interface. At the top, there is a header with the text "B2G NOW" and the Dade County logo. Below the header, there is a navigation bar with tabs for "Users", "Vendors", "Contracts", "Commissions", "BID Solicitations", and "Outreach". The main content area is titled "Search: Certified Vendors" and contains a search form with various input fields. The "Search Parameters" section includes fields for "Business Name/DBA", "Contact Person", "City", "State/Province", "Zip Code/Postal Code", "Phone Area Code", and "Commodity Code". The "Certification Parameters" section includes a dropdown for "Certifications" and a "Directory match option" checkbox. The interface is designed with a blue and white color scheme and includes a sidebar with navigation links.

The screenshot shows the B2G NOW search interface with advanced search parameters. The "Advanced Search Parameters" section includes fields for "Ethnicity", "Gender", "DUNS Number", and "System Vendor Number". The "Certification Parameters" section includes a dropdown for "Certifications" and a "Directory match option" checkbox. The interface is designed with a blue and white color scheme and includes a sidebar with navigation links. The sidebar menu includes sections for "Home", "View", "Search", "Message", "Settings", and "Help & Support".







[http://oeo.dadeschools.net/pdf/2016/Inaugural Rpt 13-14 14-15.pdf](http://oeo.dadeschools.net/pdf/2016/Inaugural_Rpt_13-14_14-15.pdf)

# NEWS ALERT



Miami-Dade County Public Schools

Office of Public Relations · 1450 N E 2nd Avenue, Miami, FL 33132 · 305-995-1126 · [dadeschools.net](http://dadeschools.net)

**FOR IMMEDIATE RELEASE**  
Thursday, April 2, 2015

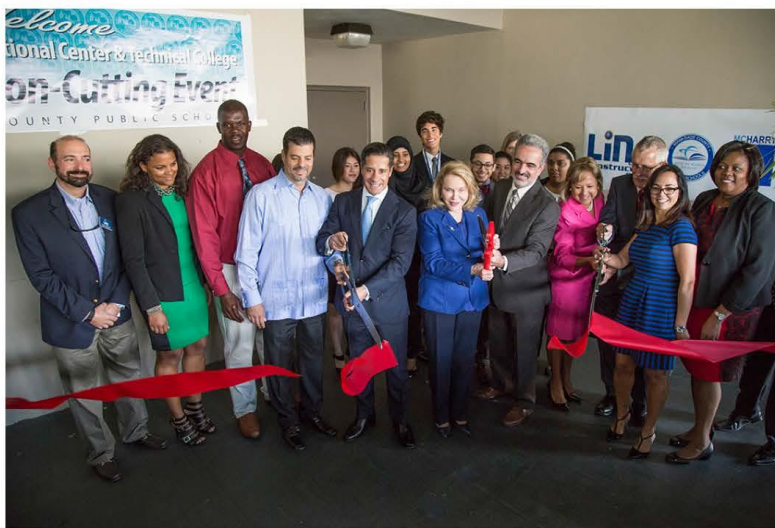
**CONTACT:** Daisy Gonzalez-Diego  
305-995-2060

## M-DCPS HOSTS BOND PROJECT RIBBON-CUTTING EVENT AT MIAMI LAKES EDUCATION CENTER & TECHNICAL COLLEGE

Superintendent of Schools Alberto M. Carvalho, School Board Chair Perla Tabares Hantman, and community leaders gathered at Miami Lakes Educational Center and Technical College today for a bond project ribbon-cutting event resulting from the overwhelming voter approval of the \$1.2 billion General Obligation Bond. The GOB will be used to modernize and construct school buildings throughout the district, expand student capacity, enhance facility safety, and provide technology upgrades at all schools.

The Miami Lakes Educational Center and Technical College renovation project was funded in Year 1 of the GOB program for approximately \$2.5 million. It included exterior stucco repair and painting, installation of new covered walkway at the bus drop-off area, replacement of flooring in auditorium and various other selected areas, upgrade of the fire alarm and security systems and installation of new classroom technology. The project architect was M. C. Harry & Associates, Inc. and the contractor was Link Construction Group Inc., a firm certified as M/WBE with the district. The project was completed ahead of schedule and under budget. A second GOB project, funded in 2016-2017 for approximately \$5 million will complete the renovation of the campus.

To learn more about School Board referendum project progress, visit [bondsforschools.dadeschools.net](http://bondsforschools.dadeschools.net).



*Superintendent Alberto Carvalho and School Board Chair Perla Tabares Hantman (center) join staff and students today at Miami Lakes Educational Center and Technical College for a bond project ribbon-cutting event.*



# NEWS ALERT



Miami-Dade County Public Schools

Office of Public Relations · 1450 N.E. 2nd Avenue, Miami, FL 33132 · 305-995-1126 · [dadeschools.net](http://dadeschools.net)

**FOR IMMEDIATE RELEASE**  
Friday, April 17, 2015

**CONTACT:** Daisy Gonzalez-Diego  
305-995-2060

## **M-DCPS HOSTS BOND PROJECT TOPPING OUT EVENT AT MAST ACADEMY**

Superintendent of Schools Alberto M. Carvalho, District 6 School Board member Raquel Regalado, and community leaders gathered at MAST Academy today for a bond project Topping Out event resulting from the overwhelming voter approval of the \$1.2 billion General Obligation Bond. The GOB will be used to modernize and construct school buildings throughout the district, expand student capacity, enhance facility safety, and provide technology upgrades at all schools.

The event marks an important milestone in the history of the partnership between the School Board and the Village of Key Biscayne. With the approval of an Interlocal Agreement between the School Board and the Village, through which each party committed to the development of a new 1,100 student station facility for grades 6 through 12, a parking garage, and brand new state of the art playfields on the MAST Academy campus.

The project cost approximately \$20 million, which was split evenly between the two parties. The School Board allocated \$3.8 million to renovate the existing facility so as to ensure a cohesive and symbiotic campus. The architect for both the new facility and the renovations to the existing school is Silva Architects and the contractor is J. B. Pirtle Construction Co., Inc. The contractor has committed to a M/WBE utilization of almost 21% (combined African-American and Woman-owned firms) and local workforce utilization goal of 10%. Silva Architects is District-certified as M/WBE and SBE.

The MAST Academy project included an approximate 136,000 square foot 2-story classroom building over a 2-story parking garage housing 173 parking spaces. A separate 9,400 square foot building on the west side of the campus includes locker rooms, a weight room, and other PE support spaces.

Extensive use of glazing was provided to take advantage of the project's natural environment. Decks created by the parking structure will be utilized as outdoor learning and viewing spaces. The building's configuration incorporates an outdoor circulation space that plays off of the 2-story instructional spaces on the 3<sup>rd</sup> and 4<sup>th</sup> floors. These instructional spaces include general purpose and science classrooms, foreign language and computer labs, 2-D art lab, vocal music suite, and a satellite administration area.

Complementing the new capacity, improvements at the existing MAST Academy include the remodeling of an existing science lab space, a new science demo classroom and new science lab with associated support spaces, the remodeling and renovation of the existing robotics/engineering lab and updated infrastructure as well as the expansion and upgrading of the kitchen and dining areas and a new 2,000 square foot exterior covered dining area to accommodate the increased student population.

The School District also pledged to incorporate a place for the Ruppel Memorial, a tribute to a highly regarded MAST Academy teacher, in the campus master plan.

(more)



***M-DCPS HOSTS BOND PROJECT KICK-OFF EVENT AT MAST ACADEMY (Add One)***



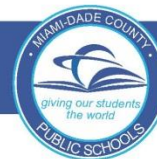
*Center left to right –Superintendent Alberto Carvalho (center left) and School Board member Raquel Regalado (center right) join staff and students today at MAST Academy for a bond project topping out event.*

###

15-DGD/245/DF



# NEWS ALERT



Miami-Dade County Public Schools

Office of Public Relations - 1450 N.E. 2nd Avenue, Miami, FL 33132 - 305-995-1126 - [dadeschools.net](http://dadeschools.net)

**FOR IMMEDIATE RELEASE**  
Tuesday, April 21, 2015

**CONTACT:** Daisy Gonzalez-Diego  
305-995-2060

## Miami Southridge High Kicks Off \$6.6M GO Bond Project

Schools Superintendent Alberto M. Carvalho, District 7 School Board Member Lubby Navarro, School Board Vice Chair Dr. Lawrence Feldman, Principal Bianca Calzadilla and District representatives gathered at Miami Southridge Senior High School this morning to kick off its General Obligation Bond (GOB) construction project. The GOB program provides a total project allocation of \$6,605,239.

Slated to be completed at the end of 2016, Southridge High's planned renovations includes site improvements, as well as extensive building renovations, such as HVAC system replacement, electrical, security system and fire alarm upgrades, ceiling, lighting and flooring improvements and painting.

The School Board commissioned Rodriguez Architects, Inc., as the architect of record for the project. The firm, which is female-owned and certified by the District as both M/WBE and SBE, has committed to a SBE/MBE sub-consultant participation goal of 10 percent. D. Stephenson Construction, Inc., an African-American-owned business and M/WBE, was commissioned as project contractor. The company has committed to a countywide Construction Local Workforce Utilization Goal of 20 percent.

Southridge High School originally opened its doors in the early 1970s and over the years was expanded and received select building system upgrades.



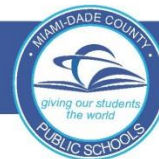
*(Center left-to-right) School Board member Lubby Navarro, Schools Superintendent Alberto M. Carvalho, Miami Southridge SHS Principal Bianca Calzadilla and School Board Vice Chair Dr. Lawrence Feldman are surrounded by Southridge students as they prepare to break ground on the school's GO Bond Project.*

###

15-DGD/248/HD



# NEWS ALERT



Miami-Dade County Public Schools

Office of Public Relations - 1450 N.E. 2nd Avenue, Miami, FL 33132 - 305-995-1126 - [dadeschools.net](http://dadeschools.net)

**FOR IMMEDIATE RELEASE**  
Thursday, April 23, 2015

**CONTACT:** Daisy Gonzalez-Diego  
305-995-2060

## OAK GROVE ELEMENTARY KICKS OFF \$4.9M GOB PROJECT

Schools Superintendent Alberto M. Carvalho, School Board Chair Perla Tabares Hantman, District 1 School Board Member Dr. Wilbert "Tee" Holloway, Principal Joyce Jones and District representatives gathered at Oak Grove Elementary School this morning to kick off its \$4,942,190 General Obligation Bond (GOB) construction project.

Oak Grove is slated to be completed in the fall of 2016. The school's project scope includes a new P.E. shelter, site improvements such as parking and a covered walkway, and extensive building renovations, including window and door replacement, HVAC system replacement, electrical, security system and fire alarm upgrades, ceiling, lighting and flooring improvements and painting.

The School Board commissioned the architectural firm of M.C. Harry & Associates, Inc. The firm has committed to a SBE/MBE sub-consultant participation of 20 percent. D. Stephenson Construction, Inc., an African-American-owned business and M/WBE, was commissioned as project contractor. The company has committed to a countywide Construction Local Workforce Utilization Goal of 20 percent.

Oak Grove Elementary originally opened its doors in the late 1950s and over the years was expanded and received select building system upgrades.



(Center left-right) School Board Chair Perla Tabares Hantman, Schools Superintendent Alberto M. Carvalho and District 1 School Board Member Wilbert "Tee" Holloway are joined by Oak Grove Elementary Principal Joyce Jones, United Teachers of Dade President Fedrick Ingram and students to break ground on the school's GOB project.

###

15-DGD/250/HD





# MEDIA ADVISORY



Miami-Dade County Public Schools

Office of Communications • 1450 N.E. 2nd Avenue, Miami, FL 33132 • 305-995-1126 • [dadeschools.net](http://dadeschools.net)

**FOR IMMEDIATE RELEASE**  
Friday, October 16, 2015

**CONTACT:** Daisy Gonzalez-Diego  
305-995-2060

\*\*\*MEDIA ADVISORY\*\*\*

## GOB RIBBON-CUTTING EVENT AT DR. ROBERT B. INGRAM ELEMENTARY SCHOOL

- WHO:** Superintendent of Schools Albert M. Carvalho, School Board members, community leaders, District and school administrators, teachers, students and parents of Dr. Robert B. Ingram Elementary School
- WHAT:** Ribbon-cutting ceremony for newly renovated Dr. Robert B. Ingram Elementary General Obligation Bond Event
- WHEN:** Wednesday, Oct. 21, 2015  
9 a.m.
- WHERE:** Dr. Robert B. Ingram Elementary School  
600 Ahmad Street  
Opa-locka, FL 33054
- WHY:** Miami-Dade County Public Schools is hosting special events across the school district to celebrate completed school bond projects resulting from the overwhelming voter approval of the \$1.2 billion General Obligation Bond. The bond is being used to modernize and construct school buildings throughout the district, expand student capacity, enhance facility safety, and provide technology upgrades at all schools.

Renovations, which were completed on time and under budget, include installation of new windows and classroom technology; repaired selective air conditioning system components, renovated restrooms; replaced flooring in media center; repaving and restriping drop-off area; correcting flooding deficiency and installation of a new playground. The total value of the project is \$1.7 million.

###

15-DGD/075/HD



# MEDIA ADVISORY



Miami-Dade County Public Schools

Office of Communications · 1450 N.E. 2nd Avenue, Miami, FL 33132 · 305-995-1126 · dadeschools.net

**FOR IMMEDIATE RELEASE**  
Friday, October 30, 2015

**CONTACT:** Daisy González-Diego  
305-995-2060

**\*\*\*MEDIA ADVISORY\*\*\***

**M-DCPS CELEBRATES 3<sup>RD</sup> ANNIVERSARY OF GOB WITH RIBBON-CUTTING  
EVENT AT PALM LAKES ELEMENTARY SCHOOL**

**WHO:** Superintendent of Schools Albert M. Carvalho, School Board members, community leaders, District and school administrators, teachers, students and parents of Palm Lakes Elementary School

**WHAT:** Ribbon-cutting ceremony for newly renovated Palm Lakes Elementary, a General Obligation Bond (GOB) Event and celebration of the third anniversary of voter approval of the \$1.2 billion GOB by Miami-Dade County voters with nearly 70 percent of the votes cast.

**WHEN:** Wednesday, November 4, 2015  
9 a.m.

**WHERE:** Palm Lakes Elementary School  
7450 West 16<sup>th</sup> Avenue  
Hialeah, Florida 33014

**WHY:** Miami-Dade County Public Schools is hosting special events across the school district to celebrate completed school bond projects resulting from the \$1.2 billion GOB. The bond is being used to modernize and construct school buildings throughout the district, expand student capacity, enhance facility safety, and provide technology upgrades at all schools. Up to the present time, \$120 million have been spent with another \$100 million under contract.

The following renovations were completed in this GOB project in a timely fashion and at cost: new covered walkway installed, existing covered walkway repaired, parking area re-surfaced and re-striped; play court re-surfaced and re-striped; security cameras added at various locations; painting at various locations; moveable partitions replaced at various locations; electrical outlets to support various computer stations installed; A/C units replaced in Buildings 3, 4, and dining room, grease traps serving kitchen replaced, and main electric room panel replaced. The total value of the project was \$1.4 million.

###

15-DGD/087/TC



# NEWS ALERT



**Miami-Dade County Public Schools**

Office of Communications - 1450 N.E. 2nd Avenue, Miami, FL 33132 - 305-995-1126 - [dadeschools.net](http://dadeschools.net)

**FOR IMMEDIATE RELEASE**  
Wednesday, November 4, 2015

**CONTACT:** Daisy González-Diego  
305-995-2060

## GENERAL OBLIGATION BOND RIBBON-CUTTING EVENT CELEBRATION AT PALM LAKES ELEMENTARY AND THIRD ANNIVERSARY OF VOTER APPROVAL

Superintendent of Schools Alberto M. Carvalho, community leaders, District and school administrators, teachers, students and parents gathered this morning at the newly-renovated Palm Lakes Elementary School to celebrate the renovations performed on the school as well as the third anniversary of voter approval of the \$1.2 billion General Obligation Bond by Miami-Dade County voters. The total value of the project was \$1.7 million.



Pictured (l to r): Assistant Superintendent Carl Nicoleau, Hialeah Councilman Luís González, Chief Facilities Officer Jaime Torrens, Superintendent Alberto M. Carvalho, Palm Lakes Principal Alina Iglesias, State Representative Eddie González, Guillermo Fernández, President of Link Construction, and Raúl Pérez, Assistant Superintendent, Facilities and School Construction.

###

15-DGD/096/TC





# MEDIA ADVISORY



Miami-Dade County Public Schools

Office of Communications • 1450 N.E. 2nd Avenue, Miami, FL 33132 • 305-995-1126 • [dadeschools.net](http://dadeschools.net)

**FOR IMMEDIATE RELEASE**  
Tuesday, December 1, 2015

**CONTACT:** Daisy Gonzalez-Diego  
305-995-2060

**\*\*\*MEDIA ADVISORY\*\*\***

## **M-DCPS PRESENTS ALL-IN-ONE, ALL-AROUND BUSINESS FAIR** *On-Site Employment Opportunities*

**WHO:** Superintendent of Schools Alberto M. Carvalho, school and district administrative staff, local employers, prime contractors, subcontractors, workforce/construction representatives, and community residents

**WHAT:** Miami-Dade County Public Schools (M-DCPS)  
All-in-One, All-Around Business Fair – **FREE**

- Employment Opportunities
- Doing Business with M-DCPS
- Small and Minority Women Business Enterprises Certification
- Technical Training for Employment

**WHEN:** Monday, December 7, 2015  
3 p.m. to 7 p.m.  
*Brief program begins promptly at 3:30 p.m.*

**WHERE:** Miami Central Senior High School  
1781 N.W. 95<sup>th</sup> Street  
Miami, Florida 33147

**WHY:** M-DCPS will host its first-ever all-inclusive FREE business fair which will include employment opportunities for job seekers, technical training for employment, information on how to do business with M-DCPS and certification opportunities for small and minority women business enterprises.

More than 25 local employers (prime contractors and subcontractors) as well as the M-DCPS Transportation and Maintenance departments will be on hand to interview and offer jobs to qualified applicants. Staff from the Office of Economic Opportunity and the Office of Procurement Management Services will be available to provide current and potential school district vendors with vital information on acquiring certification,

*(more)*

*BUSINESS FAIR/Add One*

upcoming goods and services bids, and how to become a vendor and how to do business with M-DCPS. The school district's Adult and Career Technical Education Department will provide information regarding training opportunities in the following workforce areas: *air conditioning; building construction/carpentry; CDL/bus driving; cabinet making; electricity; heavy equipment operation; masonry; plumbing; tile setting; welding, and core construction.*

**Editor's Note:** See attached flyer.

###

15-DGD/108/TTR



# NEWS ALERT



**Miami-Dade County Public Schools**

Office of Communications • 1450 N.E. 2nd Avenue, Miami, FL 33132 • 305-995-1126 • [dadeschools.net](http://dadeschools.net)

**FOR IMMEDIATE RELEASE**  
Tuesday, December 8, 2015

**CONTACT:** Daisy Gonzalez- Diego  
305-995-2060

## **M-DCPS Hosts Bond Project Ribbon-Cutting Event at Hialeah Elementary School**

Superintendent of Schools Alberto M. Carvalho, School Board Member Susie Castillo, staff, students and community leaders gathered at Hialeah Elementary School today for a bond project ribbon-cutting event resulting from the overwhelming voter approval of the \$1.2 billion General Obligation Bond. Hialeah Elementary’s renovation project includes renovations and technological upgrades. The total value of the project is \$ \$2.42 million.

To learn more about School Board referendum project progress, visit [bondsforschools.dadeschools.net](http://bondsforschools.dadeschools.net).



*Superintendent Alberto M. Carvalho and School Board member Susie Castillo joined staff and students today at Hialeah Elementary School for a ribbon-cutting event.*

###

15-DGD/117/HD





# MEDIA ADVISORY



Miami-Dade County Public Schools

Office of Communications · 1450 N.E. 2nd Avenue, Miami, FL 33132 · 305-995-1126 · dadeschools.net

**FOR IMMEDIATE RELEASE**  
Wednesday, January 20, 2016

**CONTACT:** Daisy Gonzalez-Diego  
305-995-2060

\*\*\*MEDIA ADVISORY\*\*\*

## GOB Ribbon-Cutting Event at North Beach Elementary School

- WHO:** Superintendent of Schools Albert M. Carvalho, School Board members, community leaders, District and school administrators, teachers, students and parents of North Beach Elementary School
- WHAT:** Ribbon-cutting ceremony for newly renovated North Beach Elementary General Obligation Bond Event
- WHEN:** Thursday, January 21, 2016  
10 a.m.
- WHERE:** North Beach Elementary School  
4100 Prairie Avenue  
Miami Beach, Florida 33140
- WHY:** Miami-Dade County Public Schools is hosting special events across the school district to celebrate completed school bond projects resulting from the overwhelming voter approval of the \$1.2 billion General Obligation Bond. The bond is being used to modernize and construct school buildings throughout the district, expand student capacity, enhance facility safety, and provide technology upgrades at all schools.

The renovations that were completed on time and at cost were: new classroom technology throughout the school, air conditioning unit replacements at various places, HVAC and EMS controls replacement, aluminum-window replacement at selective locations, new security camera system, new drinking fountains, and new emergency lights and exit signs in the school. The total value of the project was nearly \$2 million.

###

16-DGD/018/TC



# NEWS ALERT



Miami-Dade County Public Schools

Office of Communications - 1450 N.E. 2nd Avenue, Miami, FL 33132 - 305-995-1126 - dadeschools.net

**FOR IMMEDIATE RELEASE**  
Thursday, January 21, 2016

**CONTACT:** Daisy González-Diego  
305-995-2060

### GOB Ribbon-Cutting Event At North Beach Elementary School

Superintendent of Schools Alberto M. Carvalho, School Board Member Dr. Martin Karp, District and school administrators, students and teachers gathered at North Beach Elementary School today for a bond project ribbon-cutting ceremony resulting from the overwhelming voter approval of the \$1.2 billion General Obligation Bond. North Beach Elementary’s renovation project included replacement of air conditioning and windows, new security cameras and technological upgrades throughout the school. The total value of the project was nearly \$2 million.



In the center from l to r: Dr. Martin Karp and Superintendent Alberto M. Carvaho

###

16-DGD/023/TC



# MEDIA ADVISORY



Miami-Dade County Public Schools

Office of Communications · 1450 N.E. 2nd Avenue, Miami, FL 33132 · 305-995-1126 · dadeschools.net

**FOR IMMEDIATE RELEASE**  
Friday, February 5, 2016

**CONTACT:** Daisy González-Diego  
305-995-2060

**\*\*\*MEDIA ADVISORY\*\*\***

## **GOB RIBBON-CUTTING EVENT AT LUDLAM ELEMENTARY SCHOOL**

**WHO:** Superintendent of Schools Albert M. Carvalho, School Board members, community leaders, District and school administrators, teachers, students and parents of Palm Lakes Elementary School

**WHAT:** Ribbon-cutting ceremony for newly renovated Ludlam Elementary, a General Obligation Bond Event and celebration of the third anniversary of voter approval of the \$1.2 billion General Obligation Bond by Miami-Dade County voters with nearly 70 percent of the votes cast.

**WHEN:** Monday, February 8, 2016  
9 a.m.

**WHERE:** Ludlam Elementary School  
6639 S.W. 74 Street  
Miami, Florida 33143

**WHY:** Miami-Dade County Public Schools is hosting special events across the school district to celebrate completed school bond projects resulting from the \$1.2 billion General Obligation Bond. The bond is being used to modernize and construct school buildings throughout the district, expand student capacity, enhance facility safety, and provide technology upgrades at all schools. Up to the present time, \$120 million have been spent with another \$100 million under contract.

The following renovations were completed in this GOB project on time and at cost: New windows and doors throughout campus; classroom technology; new HVAC for classrooms and other spaces; remodeling of group restrooms; exterior and interior painting throughout campus along with school mural; new canopy at school entrance; upgrade to electrical distribution system; other miscellaneous improvements and upgrades throughout campus. The total value of the project was \$2.6 million.

###

16-DGD/102/TC





# MEDIA ADVISORY



Miami-Dade County Public Schools

Office of Communications · 1450 N.E. 2nd Avenue, Miami, FL 33132 · 305-995-1126 · [dadeschools.net](http://dadeschools.net)

**FOR IMMEDIATE RELEASE**  
Thursday, March 10, 2016

**CONTACT:** Daisy Gonzalez-Diego  
305-995-2060

\*\*\*MEDIA ADVISORY\*\*\*

## GOB Ribbon-Cutting Event At Silver Bluff Elementary

**WHO:** Superintendent of Schools Alberto M. Carvalho, School Board members, community leaders, District and school administrators, teachers, students, and parents of Silver Bluff Elementary School

**WHAT:** Ribbon-Cutting Ceremony for Newly Renovated Silver Bluff Elementary School General Obligation Bond Event

**WHEN:** Monday, March 14, 2016  
9 a.m.

**WHERE:** Silver Bluff Elementary School  
2609 S.W. 25th Avenue  
Miami, Florida 33133

**WHY:** Miami-Dade County Public Schools is hosting special events across the school district to celebrate completed school bond projects resulting from the overwhelming voter approval of the \$1.2 billion General Obligation Bond. The bond is being used to modernize and construct school buildings throughout the district, expand student capacity, enhance facility safety, and provide technology upgrades at all schools.

Renovations at Silver Bluff Elementary, which were completed on time, included: classroom technology updates, demolition of portables, field restoration, new one-story 8 classroom addition with restrooms, P.E. shelter, parking lot expansion, covered walkway and sod. The total value of the project was \$2.6 million.

###

16-DGD/053/DF



# EMPLOY MIAMI-DADE



In accordance with the One Community One Goal Program, Miami-Dade County Mayor Carlos A. Giménez, CareerSource South Florida, Neighbors and Neighbors Association (NANA), Associated Builders and Contractors, Inc. Institute, Miami-Dade County Public Schools and other local agencies, have partnered to offer Certification Training to help put eligible Miami-Dade County residents to work.

**CERTIFICATION TRAINING AVAILABLE IN THE FOLLOWING FIELDS**

**Construction • Culinary • Hospitality**

For more information contact CareerSource South Florida  
 City of Miami center at Lindsey Hopkins  
 750 NW 20th Street 4th Floor  
 Miami, FL 33127 • (305) 372-8300



**Our staff can help set you on the right career path to finding the perfect job in a high demand occupation at no cost.**



**PROOF OF THE FOLLOWING IS REQUIRED**

- Social Security Number
- Residence (i.e., utility bill, phone bill, etc.)
- Citizenship/Right to work
- Highest grade completed
- Age (18 years or older)
- Veterans status\*
- Income
- Selective Service Registration\*

\*If applicable

To register visit: <https://apps.careersourcesfl.com/employmd/>



CareerSource South Florida is an equal employer program. All staff, staff and services are available upon request to individuals with disabilities. All voice telephone numbers may be reached by persons using TTY/TDD equipment via Florida Relay 711.

SPC Center  
 "With Much Learning, There's More Community Involved"

**Community Bank of Florida's**  
**Please Join Us!**  
**Business**  
*Plus* **NETWORK**



**“Doing Business with  
Miami-Dade County  
Public Schools”  
Stand Up, Speak Up,  
SIGN UP...  
A One Stop Event**

Space is limited. RSVP quickly to join in.  
Call 305-245-2211, ext. 380 or email  
asanders@communitybankfl.com.

Presented by

**Dr. Lawrence S. Feldman**

*Miami-Dade County Public Schools Board Vice-Chair*

and

**Miami-Dade County Public Schools**

**Office of**

**Economic Opportunity**

**Tuesday, April 14, 2015**

Main Office Community Room

28801 SW 157 Avenue

Homestead, Florida

Continental breakfast and networking begins  
at **7:15 a.m.**

Meeting officially starts at **7:30 a.m.** and  
adjourns at **8:30 a.m.**



Member FDIC





# Let's Connect!



M.A.C. CONSTRUCTION, INC.

We are seeking qualified sub-contractors and sub-trades interested in contracting opportunities on the following M-DCPS General Obligation Bond Projects:

WEST HOMESTEAD ELEMENTARY   \$6,679,129	KENDALE ELEMENTARY   \$857,286
MADIE IVES ELEMENTARY   \$9,982,766	WESLEY MATHEWS ELEMENTARY   \$369,770
LILLIE C. EVANS K-8 CENTER   \$1,736,480.00	WILLIAM LEHMAN ELEMENTARY   \$795,117
NORTH TWIN LAKES ELEMENTARY   \$1,865,426	ROYAL PALM ELEMENTARY   \$987,540
	PAUL BELL MIDDLE   \$284,535

Please plan to attend this workshop to obtain the required MCM & MAC pre-qualification information and M-DCPS SBE/MBE and MWBE Certification Information

**TUESDAY APRIL 21st, 2015 | 9:30 AM**

South Florida Educational Federal Credit Union Building  
1498 NE 2nd Ave, 2nd Floor, Conference Room, Miami, FL 33132

LIMITED SEATING - RSVP TO LOURDES BOUDET AT [lourdesbm@mcm-us.com](mailto:lourdesbm@mcm-us.com) with your name, company name, email and phone number

QUESTIONS and/or COMMENTS please contact NICHOLAS CEAVERS at (305) 598-4317 ext. 113

### ATTENTION SUBCONTRACTORS

Join Us for a Workshop

## INSURANCE AND BONDING 101

Tuesday, May 19, 2015 • 9:00 am. to 11:00 a.m.

**State Contracting & Engineering Corporation**  
 and **InSource, Inc.**  
*in partnership with*  
**Miami-Dade County Public Schools**  
**Office of Economic Opportunity**  
 invite all subcontractors to attend a  
 Small, Minority and Women Business Enterprises  
 Outreach Workshop

#### Event Benefits:

- ✓ Learn what to expect from your General Liability Policy
  - ✓ Learn the Basics of Workers' Compensation
  - ✓ Learn the Surety Advantage
- ✓ Get your insurance and bonding questions answered



#### DETAILS:

Tuesday, May 19, 2015  
 9:00 a.m. to 11:00 a.m.  
 South Florida Educational Federal Credit Union  
 2<sup>nd</sup> Floor Conference Room  
 1498 NE 2<sup>nd</sup> Avenue  
 Miami, FL 33132

REFRESHMENTS WILL BE SERVED

RSVP by Friday, May 15  
 Leah Griffin  
 Email [Lgriffin@statecontracting.com](mailto:Lgriffin@statecontracting.com)  
 or call 954.923.4747, ext 9105





The Small Business Committee of the  
Coral Gables Chamber of Commerce Presents:



# IMPACT:

A SEMINAR SERIES FOR SMALL BUSINESS



## Doing Business with the Public Sector

Expert Panelists:

**W. H. 'Chip' Ellis**

*Association President, International Association of U.S. Government Contracts*

**Torey Alston**

*Executive Director, Miami-Dade County Public Schools*

**Lawanda Wright-Robinson**

*Technical Assistance Coordinator, Miami-Dade County Internal Services Department*

**Pamela Katsaris**

*Assistant Chief Procurement Officer, City of Coral Gables*

**Wednesday, July 15, 2015**

8:00 AM - Registration, Networking & Light Breakfast Bites

8:30 AM - 10:00 AM - Program

**2000 Ponce Business Center**

2000 Ponce de Leon Boulevard | 5<sup>th</sup> Floor | Coral Gables

**\$25 Chamber Members • \$35 Guests**

**Sponsored By:**

**Hosted By:**



In Partnership With:



For more information, contact the Coral Gables Chamber of Commerce  
at 305-446-1657 or visit [www.coralgableschamber.org](http://www.coralgableschamber.org) to register.





## Did you read that before you signed it? What to add and remove from your contracts?

Learn about the importance of your contract from the provisions to include, the provisions to steer clear of and the way to make your contract a valuable tool in enforcing your rights.



### When

July 23, 2015  
10 a.m. - 12:00 p.m.

### Where

Miami-Dade County Internal Services,  
Small Business Development  
111 NW First Street  
19th Floor, Main Conference Room  
Miami, Florida 33176

Obtain Information on  
Upcoming Capital Improvement  
Opportunities

### Guest Speaker

Alex Barthet from The Barthet Firm  
[www.thelienzone.com](http://www.thelienzone.com)



Register to attend at [SBDMail@miamidadegov](mailto:SBDMail@miamidadegov)

MIAMI-DADE COUNTY PUBLIC SCHOOLS  
OFFICE OF ECONOMIC OPPORTUNITY

-presents-

**PREQUALIFICATION WORKSHOP**

Tuesday, July 28th, 2015

9:00-11:00 A.M.

Miami-Dade County Public School Board Administration Building (Auditorium)  
1450 N.E. 2nd Avenue  
Miami, FL 33132

- Meet our new Prequalification Team
- Understand the Prequalification Process and Requirements
- Learn about new Opportunities
- Share your Comments and Ideas
- Learn about Insurance
- Hear about Payment/Performance Bonds
- Get your Questions Answered
- Network with other Prime Contractors

**FREE IPAD RAFFLE!**

Please RSVP at <http://www.eventbrite.com/e/prequalification-workshop-tickets-17661886177>



Office of Economic Opportunity • 1450 N.E. 2nd Avenue, Suite 428 • Miami, FL 33132 • (305)-995-1307





**Miami-Dade County Public Schools**  
in partnership with the  
**Surety & Fidelity Association of America**

*-presents-*

**MODEL CONTRACTOR DEVELOPMENT PROGRAM**

Begins on Thursday, September 3, 2015

(1 night per week- 6:00 PM to 8:30 PM for 8 Weeks)

Miami-Dade County Public Schools Administration Building (Auditorium)  
1450 N.E. 2nd Avenue  
Miami, FL 33132

The M-DCPS/SFAA Model Contractor Development Program (MDCP) is a partnership between the Miami-Dade County Public Schools and the Surety & Fidelity Association of America to help small businesses become bond-ready. The MDCP consists of a comprehensive set of all-inclusive workshops designed to address what businesses need to become bond-ready, as well as one-on-one sessions with local surety bonding professionals to address any issues the contractor may have in obtaining a bond and to help in assembling the materials necessary for a complete bond application and a successful underwriting outcome.

The MDCP Educational Workshops include:

- Business Planning, Management and Marketing for Construction
- Bonding for Small and Emerging Contractors
- Construction Accounting and Financial Management
- Banking and Financing for Contractors
- Estimating and Bidding
- Project Management and Field Operations
- Legal Issue, Claims and Dispute Resolutions
- Management Growth- Why Some Contractors Succeed and Others Fail

**SPACE IS LIMITED AND A COMPLETE REGISTRATION FORM IS REQUIRED**

For more information or to register, please contact Michelle Hicks-Levy at (305)-995-1307 or mhicks-levy@dadeschools.net



# Miami-Dade County Public Schools



-presents-

## Achieving Greater Diversity in A/E and CM Teams

### Learn about Pilot Program with Scoring Criteria for RFQ Responses to A/E and CM at-Risk Solicitations

Monday, September 14, 2015

School Board Administration Building (Auditorium)  
1450 N.E. 2nd Ave, Miami, FL 33132

#### WHO SHOULD ATTEND:

Session 1 (8:30 A.M.) Construction Management at-Risk Firms  
Session 2 (10:30 A.M.) Architects and Engineers

#### TOPICS:

- New Scoring Criteria for Pilot Program
- Overview of Selection Procedures

Please register at the link provided below:

<https://www.eventbrite.com/e/achieving-greater-diversity-in-ae-and-cm-teams-learn-about-pilot-program-with-scoring-criteria-for-tickets-18396326909>

For more information, please contact the  
Office of A/E Selection & Negotiations  
at (305)-995-4500



# JOB FAIR

## MIAMI NORLAND SENIOR HIGH

PIRTLE CONSTRUCTION IN COLLABORATION WITH MIAMI-DADE COUNTY PUBLIC SCHOOLS OFFICE OF ECONOMIC OPPORTUNITY WOULD LIKE TO INVITE YOU TO ATTEND OUR LOCAL WORKFORCE JOB FAIR EVENT

**Tuesday October 20<sup>th</sup> 2015**

**6:00 pm - 8:00 pm**

**MIAMI NORLAND SENIOR HIGH GYMNASIUM**

1050 NW 195TH ST. | MIAMI GARDENS, FL 33169



### SUBCONTRACTORS ATTENDING:

Thunder Electric | Curtis Painting | Sprinklermatic Fire | GA Construction Group |  
Applegate Interiors | DC Daly | GPE Engineering | Woodland Construction |

ALL POTENTIAL EMPLOYEES MUST COMPLY WITH THE JESSICA LUNSFORD ACT

SPACE IS LIMITED

**PLEASE RSVP TO:**

Sherry Powell: 954-653-2366  
norland@pirtleconstruction.com





National Association of Black Women in Construction, Inc.



\$1 Billion in Development Opportunities

**NABWIC**

**South Florida Chapter  
GENERAL MEETING**

**Presenters**



**Table Sponsors**



**Date:**

NOVEMBER 11<sup>TH</sup>, 2015 –  
WEDNESDAY

**Time:**

11:30AM (Networking)  
12:00PM (Lunch)  
*(Arrive early)*

**Location:**

94<sup>th</sup> Aero Squadron Restaurant  
1395 NW 57<sup>th</sup> Avenue  
Miami, Florida 33126

**Cost:**

Members \$25.00  
Future Members \$35.00  
Veterans: FREE  
(Veteran's Day Only)

**Contact Info:**

Shirley Everett, President  
NABWIC SFC, Inc.  
Telephone: (305) 694-3100  
Email: everettpainting@att.net

**Join NABWIC as we honor our Veterans on Veteran's Day.  
Free Attendance for all Veterans!**



Miami-Dade County Public Schools Presents  
*The All-in-One, All-Around*

# Business Fair

Monday, December 7, 2015 • 3 p.m. - 7 p.m.  
Program begins promptly @ 3:30 p.m.

Miami Central Senior High School  
1781 N.W. 95th St. • Miami, FL 33147

- **Employment Opportunities**
- Doing Business with M-DCPS
- Get Certified as a Small Business Enterprise or Minority/Women Business Enterprise
- Technical Training for Employment
- Free Admission

Direct questions to 305-995-1307  
or [oeo@dadeschools.net](mailto:oeo@dadeschools.net)



[www.dadeschools.net](http://www.dadeschools.net)




@miamischools  
@MDCPS  
#MDCPSbizfair




**CSBE**  
Association, Inc.

**They're out there, every day, promoting and protecting *YOUR* business interests.  
Hear them! Meet them! Greet them!**

**Guest Speakers:**



**Milton Collins,**  
Director, Minority Affairs Division, Miami-Dade County Aviation Department



**Brian Williams,**  
Director, Office of Economic Opportunity, Miami-Dade County Public Schools

**Please Join Us:**  
**CSBE ASSOCIATION, INC.**

**THURSDAY, FEBRUARY 4, 2016  
94<sup>TH</sup> AERO SQUADRON  
1395 NW 57 AVENUE  
MIAMI, FL 33126  
Lunch: 11:30 AM-12:15 PM  
12:15 PM-Presentation**

Feeling Lucky? Maybe *YOU* will win the **"FREE LUNCH" RAFFLE!**

Buffet Lunch: Members: \$25, All Others: \$35  
Cash or Check

NOT A MEMBER? CHECK US OUT!

PLEASE RSVP:  
[CSBEAssociationInc@gmail.com](mailto:CSBEAssociationInc@gmail.com)  
PH: 786-402-5285

CSBE ASSOCIATION, INC., A NONPROFIT CORPORATION, IS NOT AFFILIATED WITH MIAMI-DADE COUNTY GOVERNMENT





# WORKFORCE HIRING JOB FAIR

MIAMI NORTHWESTERN SENIOR HIGH SCHOOL



T&G Constructors in collaboration with Miami-Dade County Public School's Office of Capital Improvements and Office of Economic Opportunity would like you to attend our local workforce hiring event for: **Miami Northwestern Senior High School.**

**Date: Thursday, February 18, 2016**

Time: 5:00 pm to 7:00 pm

Location: Miami Northwestern Senior High School Auditorium  
1100 NW 71st St, Miami, FL 33150

### Seeking the following trades:

Demolition, Concrete, Paint & Stucco  
Mechanical & EMS  
Plumbing

Electrical & Fire Alarm  
Cleaning  
Fire Protection Sprinkler

All applicants must comply with the Jessica Lunsford Act. Fingerprints (letter of acceptance) & badges required for all MDCPS projects.

Please RSVP by clicking [here](#)

If you have any questions please contact us at 305.592.0552

At T&G, we know that in order to outperform, we have to maintain a solid base of subcontractors and vendors that can help us provide a level of customer service for which our clients believe there is no substitute.

**INT&GRITY**





**The Historic Hampton House Community Trust, Inc.**  
Invites You to Share a Moment in History and is Proud to Host



**The Black Owned Business Symposium**

**Future Contracting Opportunities With The Public Sector And The Private Sector**



**Wednesday March 16, 2016 6:00pm-8:30pm**  
**Historic Hampton House: 4240 NW 27<sup>th</sup> Avenue: Miami, Florida 33147**  
**RSVP Call 305-693-3550 - E-Mail [refrazier@refrazier.com](mailto:refrazier@refrazier.com)**



**Its Time To Take Charge of Our Business Future and Be a Part Of This Economic Boom  
That Is Happening In Miami-Dade County**



Increasing Capacity

**We are Looking For General Contractors, Sub-Contractors,  
Architects, Engineers, Lawyers, Accountants and  
Providers of Goods and Services**

**Come Out and Make Your Presence Known  
Let's Make Some Money In This Town**



A helping Hand

**Darryl Holsendoff, Chairman**  
**NAACP Economic Dev. Com.**

**Moderator**  
**Ronald E. Frazier/Chairman/CEO**  
**BAC Funding Corporation**

**Eric Knowles, President/CEO**  
**Miami-Dade Chamber of Commerce**

**Sponsored by**

**The BAC Funding Corporation - Miami-Dade Chamber of Commerce - Allied Contractors Association - Dwight Stephenson Construction Inc.  
Overnight Success, Inc. - All Hill Plumbing - Pioneer Construction Management Services Inc. - Foster Construction - ACT Services, Inc.  
Emerson Brown - Adua Group - A + S Architects Planners PA - Design2Form Architects - Hammond and Associates Engineers - Nyarko Architects**  
**Refreshments Will Be Served and Donations to the Historic Hampton Would be Appreciated**

# CONSTRUCTION JOB FAIR



Thursday, March 24, 2016

9:00 a.m. - 12:00 p.m.

**Turner**  
Building the Future

Phichol Williams Community Center  
951 SW 4th Street  
Homestead, FL 33030



Turner Construction Company, in collaboration with the Miami-Dade County Public Schools Office of Economic Opportunity, invests those seeking construction industry jobs related to the Neva King Cooper Educational Center Renovation Project to attend a job fair and meet and speak to representatives from the different trades scheduled to perform work on the project.

Miami-Dade County Public Schools has imposed a 20% Local Workforce Goal on the project within a 10 mile radius.

Local Workforce includes individuals living in the following zip codes:  
33030; 33031; 33032; 33033; 33034; 33035; 33039; 33170; 33177; 33187; 33189

Potential employees must comply with the Jessica Lunsford Act which imposes new background screening requirements on contractors who perform work on Florida Public School property.

For more information, please contact Rhonda Wimberly at [rwimberly@tcco.com](mailto:rwimberly@tcco.com) or 786.621.9004